

**Baltimore County Department of
Planning
FY 2016 Draft Annual Action Plan**



**Jefferson Building
105 West Chesapeake Avenue, Suite 201
Towson, Maryland 21204
410.887.3317**

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Baltimore County Department of Planning
Annual Action Plan FY 2016
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Baltimore County Department of Planning
105 W. Chesapeake Ave
Suite 201
Towson, MD 21204
(410) 887-3317

Baltimore County Department of Planning

One-Year Action Plan for FY 2016

Executive Summary

In accordance with federal requirements for jurisdictions receiving funds from the United States Department of Housing and Urban Development (HUD) for housing and community development programs, Baltimore County has prepared the Consolidated Plan for Fiscal Years 2012-2016. The consolidated plan is a five-year strategy that proposes how the County will use local, state, and federal resources, as well as funds from the Community Development Block Grant Program (CDBG), the HOME Investment Partnerships Program (HOME), and the Emergency Solutions Grant Program (ESG), to create decent housing, expand economic opportunity, and ensure a suitable living environment for low- to moderate-income persons and communities.

In keeping with the consolidated plan, Baltimore County prepares an annual action plan to communicate its efforts in meeting the goals of the five-year consolidated plan. This Action Plan demonstrates the steps Baltimore County will undertake in Fiscal Year 2016 to meet the needs identified in Consolidated Plan for Fiscal Years 2012-2016. The Consolidated Plan and this accompanying Action Plan are follow the strategic vision crafted from a highly collaborative process over several months during the late summer, fall, and winter months of 2010.

The Consolidated Plan builds on the County's capacity, assets and strengths to shape and execute a response to the opportunities and challenges of the County's urban communities. This Action Plan represents the Year Five activities to be undertaken in meeting the needs of County residents (particularly those residents from low- and moderate-income communities) in an open and participatory process that encourages and fosters accountability between government and its citizens.

The goals and proposed outcomes stated in this plan will reflect the needs, goals, and objectives identified through our planning process and how they will form the basis of how the County allocates funding during the Consolidated Plan period. The Consolidated Plan will serve as a benchmark and reference point for those entities that seek competitive funding from HUD through the SuperNOFA (Notice Of Funding Availability) and through other HUD-funded initiatives. The Consolidated Plan is most importantly a living and ongoing management tool that will help assess the County's performance and track results on a year-to-year basis. This Action Plan and the accompanying Consolidated Plan build upon the accomplishments, successes, and lessons learned in the past and reflect the innovation, resource efficiency, and collaboration needed during the five-year Consolidated Plan period.

The County's plan will state how it will pursue these goals for our community development and housing programs. The statutory program goals are:

Decent Housing

- Affirmatively furthering fair housing to expand housing choice in areas of opportunity for low and extremely low income households.
- Assisting homeless persons to obtain affordable housing;
- Assisting persons at risk of becoming homeless;
- Providing resources to homeless households to assist them in securing permanent affordable housing in neighborhoods of choice and in areas of opportunity,
- Retaining and revitalizing the existing affordable housing stock;
- Increasing the availability of affordable, decent permanent housing to low-income and moderate-income families in areas of opportunity and non-impacted areas, particularly to people who are disadvantaged minorities, without discrimination on the basis of race, color, religion, sex, national origin, familial status, or disability;
- Increasing the supply of supportive housing which includes structural features and services to enable persons with special needs (including persons with HIV/AIDS) to live in dignity and independence; and,
- Providing affordable housing that is located in non-impacted areas and close to quality education, transportation and job opportunities.

A Suitable Living Environment

- Improving the safety and livability of neighborhoods;
- Increasing access to quality public and private facilities and services;
- Reducing the isolation of income groups within areas through spatial deconcentration of housing opportunities for lower-income persons and the revitalization of deteriorating neighborhoods;
- Restoring and preserving properties of special historic, architectural, or aesthetic value; and,
- Conserving energy and water resources and improving indoor air quality in housing occupied by low income households.

Expanded Economic Opportunities

- Creating and retaining jobs;
- Establishing, stabilizing, and expanding small businesses (including micro-businesses);
- Providing public services concerned with securing and sustaining employment;
- Providing jobs to low-income persons living in areas affected by those programs and activities, or jobs resulting from carrying out activities under programs covered by the plan;
- Making available mortgage financing for low-income persons at reasonable rates, using non-discriminatory lending practices;
- Providing access to capital and credit for development activities that promote long-term economic and social viability of the community; and,
- Empowering and fostering self-sufficiency for low-income persons to reduce generational poverty in federally assisted housing and public housing.

Baltimore County: Building Upon Strengths

Baltimore County is a great place in which to live, work, and play. The County is home to excellent schools, solid and stable neighborhoods, a vibrant business community, and a strong employment base. However, the County, much like every other jurisdiction in the State of Maryland, has experienced many stresses associated with a weakened economy. Property values have decreased throughout the County, however property values and sales prices are starting to increase, and housing sales are on the rise. Vacancy rates in rental housing have tightened up and rents continue to rise to keep pace with the increased demand for rental housing. The County's growth areas continue to attract private investment, unemployment has somewhat stabilized, new jobs have been created, and most importantly, the County's Office of Economic Development is focusing its efforts on retaining jobs. The proposed redevelopment of the former Sparrows Point industrial site holds great promise to add hundreds of new jobs to the eastside of Baltimore County. In the fall of 2014 – two years after steel production ceased – Sparrows Point Terminal, LLC (SPT) purchased the 3,100-acre site with plans to redevelop it as a major East Coast distribution hub. SPT, led by local investors, is in the process clearing the site and marketing it to potential tenants. The redevelopment marks the beginning of a new era for the Point – moving toward, once again, employing generations of Baltimore-area residents.

Baltimore County is now Maryland's second largest job center. Our diverse business community of more than 20,000 businesses can be found on corporate campuses in White Marsh, Hunt Valley and Owings Mills; in research and development facilities at UMBC and Towson University; inside federal headquarters of the Social Security Administration and Centers for Medicare and Medicaid Services; in the distribution and manufacturing hub on the Southwest and East side of the County and in the neighborhood shops of our traditional downtowns. The County's Transit Oriented Development efforts promise new jobs and development opportunities in Woodlawn and Owings Mills. The proposed Red Line will link the Federal Center at Woodlawn with downtown Baltimore City and an additional link from the proposed station at Bayview may be extended into Dundalk. The proposed Bayview Station will also have a MARC station as well. Metro Centre at Owings Mills is a mixed-use, Transit-Oriented Development that, upon completion, will support more than 1.2 million square feet of commercial office space; 300,000 square feet of complementary retail space; 1700 residential units; educational facilities totaling 120,000 square feet and a hospitality component offering up to 250 rooms. The development includes a new library and a satellite campus of the Community College of Baltimore County. A weekly farmer's Market will bring locally grown fruits, vegetables, dairy products, flowers, and other food items in the outdoor Plaza area of Metro Centre.

Downtown Towson continues to see exciting new development that will bring new retail, entertainment, restaurants, a new hotel, office space, and new residential opportunities. These new developments include the newly developed Towson Circle III, the proposed Towson Row project, Towson Commons, and Towson Triangle which has already started to transform Towson as a dynamic destination center drawing people to live, work, shop, dine and socialize throughout the day and into the evening. Towson is already home to major private employers including three hospitals (GBMC, Sheppard Pratt, University at St. Joseph's), Towson University and Goucher College, and Towsontown Mall.

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The County's responsible fiscal management has contributed greatly to the County's stability, but it recognizes the need to seek greater efficiencies while continuing to be responsive to the community's needs. Further, the burgeoning costs of school construction and improvements, employee and retiree healthcare insurance and the costs that have been shifted from the State of Maryland to the County add to the County's fiscal burden. Sequestration has caused fiscal uncertainty and has resulted in decreased spending on housing and community development by the federal government. Decreases in federal funding and increased citizen needs compel the County to prioritize its spending to ensure long-term sustainability. The County is managing to weather these storms through prudent fiscal management, responsible investments, and staff restructuring. As a result, the County continues to enjoy a Triple, Triple A Bond Rating from the major rating firms.

On November 4, 2014, Baltimore County re-elected County Executive, Kevin Kamenetz, whose campaign continued its focus on schools, government efficiency, and public safety. Since taking office, Mr. Kamenetz has re-structured County government, which has resulted in the merger of key County agencies to promote greater efficiency, innovation, and better collaboration. These mergers have led to greater efficiency and collaboration while ensuring the sustainability of services. They allow the County to strategically focus on developing an integrated service delivery system, which capitalizes on the strengths of its employees and utilizes information technology to achieve enhanced performance and efficiency.

The County's investment in older communities has leveraged private investment throughout the County. The expanded Maryland Route 43 continues to attract new business parks and new housing has been built and more housing is underway in the area. Enterprise Homes has completed two new senior apartment properties in English Consul in southwest Baltimore County and in Dundalk. The Greens at English Consul and the Greens at Logan Field in Dundalk provide 200 new units of affordable senior housing. The County provided a PILOT agreement to help reduce operating costs for both properties as well as an investment of HOME funds to strengthen the project's affordability. Hollins Station, a new 48 unit affordable townhouse community underway in Lansdowne, is being assisted with HOME funds, LIHTC, and a PILOT. This project is the first newly-constructed affordable rental housing built for families in several years. The project is being developed through a joint venture with Enterprise Homes and Pax-Edwards LLC. Chapel Springs Senior Apartments, a proposed affordable senior housing development nearing completion in Perry Hall, was awarded low income housing tax credits by the Maryland Department of Housing and Community Development. The County will also provide HOME funds and a PILOT to assist this 100 unit affordable rental property. The County's first Single Room Occupancy Facility for chronically homeless women was completed in 2011 and is being operated successfully by the YWCA of Greater Baltimore Area, Inc. Hosanna House, the County's second Single Room Occupancy Facility (SRO) was developed by Catholic Charities for homeless elderly women and completed in 2013. Prospect Place, an SRO for chronically homeless men is being developed by Episcopal Housing Corporation in Rosedale for 12 chronically homeless men. Prospect Place is being funded with HOME funds and proceeds from the Office of the Attorney General's Mortgage Settlement funds. Red Run Station, another joint venture between Enterprise Homes and Pax Edwards LLC, was awarded Low Income Housing Tax Credits by the State of Maryland to construct affordable rental housing for families and persons with disabilities in Owings Mills, in an area of high

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opportunity. Further, the County reserves half of its bonding authority delegated to the State of Maryland to expand affordable rental housing preferably in areas of opportunity with low poverty. The County will support applications for State financing of affordable housing to those projects which provide affordable rental housing for families and for households with disabilities. The County continues to prioritize its support for those projects which expand housing choice and are located within communities of high opportunity that include well-performing schools, convenient to public transit and transportation corridors, , employment opportunities, access to recreation, and that provide access to amenities and services. Finally, the County has made a commitment of \$30 million in County General Funds over ten years to support the development of affordable family rental housing in areas of opportunity.

As a requirement of receiving entitlement funding, Baltimore County must from time to time conduct an analysis of impediments to fair housing choice. In 2009, Baltimore County, along with the City of Baltimore, and Anne Arundel, Harford, and Howard County engaged the consulting firm of Mullin and Lonergan Associates to conduct a regional Analysis of Impediments (AI) for the Baltimore Metropolitan Area. The contract negotiated with Mullin and Lonergan Associates also included an analysis of each jurisdiction and made recommendations on reducing and eliminating those barriers. The draft analysis was made available for public comment for 45 days and a public hearing was held in January 2012 in the Board of Estimates Room, City Hall, in Baltimore City. This Action Plan will incorporate many of the recommended actions contained within the Analysis of Impediments and was signed by the Chief Elected Officers of each of the participating jurisdictions. The recommendations focused on the implementation of programs and policies that will result in expanded housing opportunities for low-income households in areas of opportunity that are not racially impacted and/or are not low income as defined by HUD.

A major element of the Analysis of Impediment's action plan was to work with the State of Maryland to eliminate the local resolution requirement for rental housing financing programs including the LIHTC. Due to the efforts of the local entitlement jurisdictions in the Central Maryland region and the Maryland Affordable Housing Coalition, HB453 passed the 2014 Maryland General Assembly Session and will be signed into law by the Governor. HB453, consolidates the rental housing programs within the Department of Housing and Community Development's Community Development Administration and eliminated the local resolution requirement, which has long been considered an impediment to fair housing choice. A Fair Housing Specialist was hired within the Department of Planning to oversee the implementation of Baltimore County's Fair Housing Action Plan.

As we recover from the impact of the housing crisis on our national economy, the County remains strong and fiscally sound. However, the County recognizes the need to be efficient, innovative, and to focus on the long-term sustainability of the County's diverse communities and its business sectors. The County has taken an active role in the Baltimore Metropolitan Council's effort to develop a Regional Plan for Sustainable Development. HUD awarded Baltimore Metropolitan Council a Sustainable Communities Initiative grant to develop the plan along with representatives from the public, nonprofit and institutional sectors. The Regional Analysis of Impediments' recommended actions to address regional impediments to fair housing choice was incorporated into the regional housing plan that was recently released. An AI

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Coordinator was hired by the Baltimore Metropolitan Council to work with the Cities of Annapolis and Baltimore, and Anne Arundel, Baltimore, Harford, and Howard Counties to implement the housing plan that was developed by the Innovative Housing Institute. Each of the participating jurisdictions has provided funding to help offset the personnel costs of the AI Coordinator. The project, known as the Opportunity Collaborative, had its official launch in March 2013. The Opportunity Collaborative awarded contracts to develop a regional Housing Plan, and Education and Engagement Plan, and to develop Opportunity Maps for the Baltimore Metropolitan Area. The Opportunity Maps were developed by the University of Maryland's National Center for Smart Growth and are available on the Opportunity Collaborative's website. The Opportunity Collaborative was awarded a Fair Housing Initiative Grant by HUD to conduct fair housing outreach and education to complement the work of implementing the AI's recommendations.

The County's challenge is to ensure continued high quality of life and opportunities for all of its diverse population during a time of declining revenues and increasing need. The County must balance its priorities to ensure basic services while balancing the need to reinvest in areas that have declined and need revitalization, accommodate growth in areas of opportunity, and manage its land resources in a responsible manner. This Action Plan describes how the County will pursue its housing and community development goals in a compliant, responsible and balanced manner.

Action Plan Goals for FY 2016

During the Action Plan period, the County will carry out housing activities that are built on the principles of sustainability and affirmatively furthering fair housing as defined in the Consolidated Plan and the Analysis of Impediments. Expanding housing choice for low and moderate-income households in a manner that its occupants are able to sustain without compromising the quality of life for its residents continues to be a high priority for Baltimore County. The County will use its HOME funds, CDBG, County General Funds and Payments in Lieu of Taxes to preserve and create affordable rental housing that will be affordable to families with an emphasis on expanding housing opportunities in non-impacted areas and in areas of high opportunity. The County will place special emphasis on providing rental housing opportunities for families and for persons with disabilities in areas of low poverty and high opportunity that is close to good schools, employment, transportation, and services such as health care centers, libraries, and community centers. An example of these efforts will be the proposed affordable housing known as Red Run Station, a joint venture between Enterprise Homes and Pax Edwards LLC to create 70 units of affordable rental family housing in Owings Mills. Red Run Station was awarded an allocation of Low Income Housing Tax Credits by the State of Maryland. An example of the County's efforts to preserve affordable housing is the preservation of Tabco Towers, an affordable housing development in Towson that provides 200 project based voucher housing units for both elderly and disabled persons.

The County will continue to fund the Settlement Expense Loan Program (SELP), the Mortgage Assistance Loan Program (MALP) and housing counseling for low-income, first-time homebuyers to increase access to homeownership. The County will continue to support the

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increase of affordable homeownership opportunities for low to moderate-income persons through strategic investment of HOME funds. The County will continue to fund the Single Family Rehabilitation Loan and Emergency Repair Grant Programs with CDBG funds to ensure a suitable and sustainable living environment for low to moderate-income households. Through housing initiatives such as the Housing Accessibility Modifications Program (HAMP) and its existing commitment to make public facilities more accessible, the County will use CDBG and County General Funds funds to increase access to housing and public facilities for persons with disabilities. Further, the County will continue to use its federal, state and local resources to provide emergency, transitional and supportive housing to persons and families in need of shelter and supportive housing.

The County's commitment to affirmatively further fair housing choice is strong and unwavering. The County is committed to increasing the availability and the accessibility of services and resources to address the needs of protected classes and those with Limited English Proficiency. The Fair Housing Specialist has worked within the Department of Planning and has developed a Language Access Plan to address the needs of persons with Limited English Proficiency. The Language Access Plan includes translation services and access to written materials in languages most widely used in Baltimore County. Further, the Department of Planning sponsors Command Spanish for its employees to further expand the Department's ability to serve the County's growing Hispanic population. The County will partner with fair housing education and advocacy groups, County agencies and neighboring jurisdictions to ferret out discriminatory practices and remove impediments to fair housing. In conjunction with its regional government partners, the County participates in the implementation of a regional fair housing plan to reduce impediments to fair housing choice. The County provides funding to support a dedicated staff person at the Baltimore Metropolitan Council to coordinate regional fair housing activities through the Opportunity Collaborative. The County is committed to increasing the accessibility and availability of public services and activities that promote economic opportunities for low and moderate-income persons and members of the protected classes that contribute to their ability to sustain housing. The County is committed to efforts that encourage the availability and the accessibility of transportation and transport services that connect housing and jobs.

During the Year Five Action Plan period the County will focus on addressing the housing and human service needs of low to moderate income households within the Priority Funding Areas within the County's URDL (urban rural demarcation line). The County's Priority Funding Areas consist of the Community Conservation Areas as well as the County's Growth Areas within the Metropolitan District. The Metropolitan District is the area where public water and sewer can be extended. With the State's passage of SB 236 (Sustainable Growth and Agricultural Preservation Act) in 2012, Baltimore County must direct growth to those areas that permit the extension of sanitary sewer and public water. The County will make resources available to developers creating affordable housing in areas of opportunity within the Metropolitan District footprint to expand housing choice and to affirmatively further fair housing.

Finally, the County has increased the amount of funds directed towards preventing and mitigating homelessness. The County has committed a significant amount of County General funds to fund Rapid Re-Housing, Shelter Diversion, Eviction Prevention, and Street Outreach in an effort to help people experiencing homelessness or those at risk of homelessness to access

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affordable housing, stabilize their current housing, situations, and access mainstream resources. These funds have already shown promising results during FY 2015 and will be continued into FY 2016. Construction has already begun on the new Westside Shelter for Men and construction on the new Eastern Family Resource Center, which houses the Eastside Family Shelter will begin in July 2015.

Resources Available During the Action Plan Period

During the FY2016 Action Plan period the County will have more than \$103 million comprised of a variety of federal, state, and local resources to fund proposed housing and community development activities that will benefit low to moderate income individuals, households, and communities. These funds will be used to support the County's housing and community development goals and to support HUD's statutory goals of decent housing, suitable living environment, and creating economic opportunities. The County expects to spend more than 90% of its CDBG resources as well as its other federal, state, and county funds to benefit low to moderate-income individuals, households, and communities. The County expects roughly that same percentage of funds to be utilized within the Priority Funding Areas within the URDL.

Funding Program	Source	Use	Amount
CDBG	Federal	Housing and Community Development	\$3,627,120
CDBG Program Income	Repayments of Federal CDBG Loans	Housing and Community Development	\$300,000
Continuum of Care	Federal	Housing and Community Development	\$2,633,522
County Foreclosure Prevention	County	Foreclosure Prevention	\$295,000
HOME	Federal	Affordable Housing	\$1,494,654
HOME Program Income	Repayments of Federal HOME Loans	Affordable Housing	\$85,000
ESG	Federal	Homeless Services	\$328,157
Homeless Women's Shelter	State	Homeless Shelter	\$87,797
Emergency Transitional Homeless Shelter	State	Emergency and Transitional Housing	\$163,013
Homeless Prevention Program	State	Homeless Prevention Services	\$73,370
Low Income Housing Tax Credits	State	Affordable Rental Housing	\$6,000,000 est. equity derived from sale of credits if awarded.
Maryland Housing Rehabilitation Program (MHRP)	State	Housing Rehabilitation	\$307,000
Maryland Lead Hazard Reduction Program (LHRP)	State	Housing Rehabilitation	\$150,000
Maryland Mortgage Program	State	Affordable Homeownership	\$13,000,000 estimated.
Tax Exempt Bond	State	Affordable Rental Housing	\$13,000,000

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Financing			estimated
Housing Choice Voucher Program	Federal	Affordable Rental Housing	\$56,000,000 estimated
County General Funds	County	Public Services, Homeless Services, Fair Housing, HAMP, Housing and Shelter	\$4,647,019
HOPWA	Federal	Housing Services and Assistance for People With HIV/AIDS	\$880,000 estimated
Rental Assistance Program	State	Affordable Rental Housing	\$157,197
Total All Sources			\$103,228,849

Managing the Process

The Baltimore County Department of Planning is the lead agency for overseeing the development of the Consolidated Plan and is solely responsible for administering the programs covered by the Consolidated Plan and its subsequent action plans.

The development process for the 2012-2016 Consolidated Plan was a highly inclusionary and participatory process. Many people in the public and private sectors contributed to the process in a multitude of ways. Information was gathered through four focus groups, two public hearings, a homeless charrette, consultation with public and private agencies including the State of Maryland, Baltimore City, Howard, Harford, and Anne Arundel Counties, faith-based and nonprofit organizations, and with staff of the Department of Planning, and, through a community needs assessment survey. Further, we conducted housing market and demographic analyses to gain a greater understanding of the current make-up of the Planning Areas.

The Deputy Director of the Department of Planning's Neighborhood Improvement Division (formerly Community Conservation) was responsible for managing the consolidated planning process, and the effort was staffed by several key persons within the Department of Planning. Two of the Housing Focus Groups (Affordable & Fair Housing) were organized by the Housing Program Administrator. The Homeless Services Coordinator organized the Homeless Charette, which also served as a planning process for Baltimore County's 10 Year Plan to End Homelessness. The charette was coordinated by Corporation for Supportive Housing (CSH) on a contract basis. Participants included representatives from emergency and transitional shelters, housing advocates, social services providers, health care providers, faith-based institutions, and government. The Senior Disabilities Specialist organized the Focus Group on Persons with Disabilities. The Commission on Human Relations organized the Fair Housing Focus Group. During this time, the Department of Planning also consulted with the Department of Health and other providers involved in services for special needs populations like those with HIV/AIDS. The Department of Planning and the Baltimore County Housing Office held a joint public hearing as part of the Consolidated Plan's development. Comments received during the 30-day public comment period were included in the Appendix to the Consolidated Plan.

The County continues to participate in the Regional Fair Housing Group to work on affirmatively further fair and affordable housing. It is also working with the Baltimore

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Metropolitan Council on the development of a regional housing, land use and transportation plan through the Council's Sustainable Communities Consortium to produce a regional plan on workforce development, transportation and land use.

Two public hearings were included in preparation for this Action Plan period. The first was held on December 11, 2014 as part of the Request for Proposals pre-bid hearing and the second was held on May 6, 2015 to seek public input on the proposed activities for Fiscal Year 2016. Many of the projects identified as priority areas for funding in this Action Plan are a direct result of the needs identified in that first public hearing, including public services, homeless services, capital projects, and the rehab grant program. At the first public hearing, comments centered on the needs of Baltimore County citizens as identified below. The County was cautioned not to "silo" issues, but to focus on the need for interconnected projects which met multiple needs of County citizens. For example, affordable housing should not be talked about without addressing needs of workforce development or substance abuse; fund projects that look for partnerships with housing and workforce development; and place-based strategies are critical to sustaining communities. County needs family housing that is accessible and affordable for 15-20% of Area Median Income and provide opportunities for families to live in better neighborhoods as well as physically accessible housing for those with disabilities. Community development at the local level is always a need. The County is seeing a growing need among the Hispanic/Latino population and programs for this population need to be increased. The needs of the County's youth must not be overlooked because negative outcomes occur when youth don't have positive growth experiences. After school gap is critical and services are needed as the decisions youth make impact them and society into their adulthood. Also, those "invisible" low income kids in higher end areas and those kids aging out of foster care and in need of workforce development can't be forgotten. The transgender population was also identified as an emerging need for some homeless organizations. Baltimore County was encouraged to develop measurable outcomes and goals when working with developers. Outreach needs associated with the homeless are also an area of need as 12 homeless individuals died on the streets last year. The County was commended for adding its own County funds into the street outreach effort.

??? people made public comments at the second public hearing. One person commented(TO BE UPDATED POST MAY HEARING). A summary of citizen comments from both public hearings can be found in the Appendix to this action plan.

The Grants Administrator was responsible for managing the Request for Proposals (RFP) process. Her responsibilities included: coordinating the pre-bid conference meetings; incorporating priorities identified in the public hearings into the RFP process; preparing and issuing the RFPs and organizing review panels for each category of funding; preparing recommendations for the Director's review and final approval; identifying the scope of work and proposed outcomes for all grant agreements and contracts; and, preparing all grant agreements for execution.

Senior staff, program coordinators, contributed to the process by gathering information on needs, priorities, resources, and gaps in resources; proposing program strategies and initiatives to accomplish goals and objectives; identifying measurable outcomes and performance indicators; and, preparing narratives on their specific program areas. These staff persons have also been

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charged with the responsibility for maintaining program integrity and meeting proposed outcomes and performance benchmarks. These same staff persons have also participated in the annual performance reviews of all of grant subrecipients, to ensure ongoing compliance with regulations. Finally, the Deputy Director of the Department of Planning’s Neighborhood Improvement Division approved both the plan and all proposed projects.

Entities Represented – December 11, 2014 Needs Hearing	
<ul style="list-style-type: none"> • Abilities Network • Academic Center for Excellence • Atakay LLC • Baltimore County Department of Health • Baltimore County Department of Planning • Baltimore County Department of Social Services • Baltimore Neighborhoods Inc. • CEFM Network, Inc • CASA of Baltimore County • Casa de Maryland • Churches for the Streets of Hope • Columbia Lighthouse for the Blind • Community College of Baltimore County • Comprehensive Housing Assistance Inc. (CHAI) • Community Assistance Network, (CAN) Inc. • Creative Kids, Inc. • Delegate Burns • Deltas Research and Educational Foundation • Direct EBY75 • Dundalk Renaissance Corporation • Dundalk Youth Service Center • Emerge, Inc. • Episcopal Community Services of MD • Episcopal Housing Corporation • Family and Community Mediation and Business Consulting 	<ul style="list-style-type: none"> • Family Crisis Center of Baltimore County • Heroes Helping Heroes • House of Ruth – Maryland • INNterim Housing Corporation • Jewish Community Services • League for People with Disabilities • Maryland Food Bank • Maryland Legal Aid • Maryland School for the Blind • Meals on Wheels • National Alliance for the Mentally Ill (NAMI) – Metro Baltimore • New Life Program for Ex-Offender Women, Inc. • New Pathways • Night of Peace Family Shelter • Penn Mar • PMS Parking, Inc • Pro Bono Counseling • Prologue, Inc • Rebuilding Together • Scott Phillips Legal & Business Consulting • St Vincent de Paul of Baltimore • The ARC of Baltimore • The Hiding Place • The Image Center • TurnAround • United Ministries • You Make a Difference • YWCA Greater Baltimore

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The County will continue to engage in principled partnerships with public and private housing, health, and social service agencies. The County will continue to work with the Focus Groups to measure performance and program effectiveness, respond to emerging issues, and to leverage public and private resources. A result of these partnerships is the establishment of joint preferences within our Housing Choice Voucher Program for the individuals experiencing homelessness or living with a disability as well as using Housing Choice Vouchers as part of the financing structure for affordable rental housing.

Citizen Participation

Baltimore County has developed the following process that solicits and encourages citizen participation in the development of the Annual Action Plan. The process allows for annual input to plan the investment of federal funds awarded to the County for housing and community development activities, including CDBG, HOME, and ESG-funded projects and activities. On behalf of Baltimore County, the Department of Planning requests citizen input on a yearly basis to ensure that citizen participation requirements are met. Similar to the Consolidated Plan process, the Annual Action Plan process is organized around at least two public hearings. Following is the outline of the process:

- (1) Notification of the public hearings is provided to: interested citizens; previous applicants and recipients of federal housing and community development funds; representatives of community organizations, the foundation community and County agencies who serve low- to moderate-income persons, elderly, and/or special needs individuals. This notification will be provided between 14 and 30 days prior to the public hearing.
- (2) To maximize public participation, hearings are held on weeknights with accommodations for individuals with disabilities. The needs of non-English speaking individuals and citizens who are deaf or hard of hearing will be accommodated upon request. When a significant number of citizens who do not speak English is expected at a public meeting, the Department of Planning will provide an interpreter, provided that the Department of Planning receives a seven day notice of the expected attendance of such individuals. The Department will provide a sign language interpreter if requested seven days prior to the public meeting. A sign-in sheet will be available to all participants in order for them to be added to the mailing list to receive notice of future public hearings, proposal solicitation materials for the following funding year, and information on the Annual Action Plan.
- (3) The first public hearing for the Annual Action Plan provides citizens with information, including (a) the amount of annual grants and program income for federal housing and community development programs expected to be available during the following program year; (b) the range of activities that may be undertaken with these funds; and, (c) how these activities may benefit persons of low- and moderate-incomes. In addition, the Department of Planning seeks citizen opinion during this public hearing on local community development and housing needs to guide the development of the Annual Action Plan. This also provides the opportunity for public comment on program performance during the previous program year. Citizen comments are recorded on a large

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easel for all to read and review. A summary of these comments can be found in the appendix of this document.

Request for proposal forms, available at the public hearings as well as online, can be used by citizens, non-profit organizations, community organizations, and other governmental agencies, to propose projects and activities for federal funding. Proposal forms will also be available at the Department of Planning, 105 West Chesapeake Avenue, Suite 201, Towson, Maryland 21204, or can be obtained by calling the office at 410-887-3317. To help guide applicants, the notice includes the general requirements proposals must meet in order to receive funding, examples of eligible projects, and application deadlines. Guidelines used to select proposals for funding are also included. A minimum of 30 days will be provided between the notification date for the public hearing and the due date for the submission of the proposals. Copies of proposals submitted will be available for review in the Department of Planning during business hours.

Technical assistance will be provided to any organization or individual that may require assistance in preparing their proposals. Special efforts will be made in low- and moderate-income communities to assist all interested citizens, including minorities and non-English speaking persons, as well as special populations, in planning projects and activities and in preparing proposals for funding.

At the discretion of the Department of Planning, additional public hearings or citizen input meetings might be scheduled to receive input from citizens on proposed activities and projects to be considered for federal funding. In the event additional public hearings or citizen input meetings are held, the Department of Planning will provide a 14- to 30-day notification of the scheduling of such hearings or meetings.

- (4) At the last public hearing, Department of Planning staff will present the recommended activities and projects for the upcoming fiscal year. The public will be invited to attend and comment on staff recommendations for activities and projects for the upcoming year to be identified and described in the Annual Action Plan. For the Fiscal Year 2016 Action Plan period, this public hearing is scheduled for Wednesday, May 6, 2015.
- (5) Upon completion of the draft of the Annual Action Plan, the public will be notified, through publication in the Jeffersonian Newspaper as well as on the County's website, of its availability. A 30-day comment period will be provided, during which the Department of Planning will receive oral and written comments. Copies will be made available to the public at all local libraries, on the County's website and in the Department of Planning. A reasonable number of copies will be made available, free-of-charge, at the request of citizens or groups. All comments will be considered and incorporated into the document where deemed appropriate. A summary of all comments, with reasons provided for comments not incorporated, will be attached to the Annual Action Plan.
- (6) The Baltimore County Budget Office's Grants Review Committee will review projects and activities and will forward their recommendations to the Baltimore County Council.

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The Baltimore County Council will approve the budget recommendations of the Annual Action Plan.

- (7) The final Annual Action Plan will be submitted to HUD and will be available via the Baltimore County Department of Planning website at www.baltimorecountymd.gov/agencies/planning/grants/index.html. A notice is published in the Jeffersonian Newspaper stating the availability of this final Annual Action Plan. Upon request, the Annual Action Plan will be made available in a form accessible to persons with disabilities.

Institutional Structure and Coordination

The Baltimore County Department of Planning is the lead agency in carrying out the Consolidated Plan strategy. The Department coordinates the efforts of other County agencies, nonprofit organizations, faith-based organizations, the business community, and public institutions. The delivery system has been strategically developed to maximize scarce resources and leverage public and private funds to carry out the County's housing and community development objectives and priorities. The delivery system's biggest strength is the unified vision that has been developed through a highly collaborative process that promotes resource sharing, volunteerism, principled partnerships, and a commitment to revitalization.

Baltimore County, Maryland is a body corporate and politic that performs all local governmental functions within its jurisdiction. There are no incorporated towns, villages, municipalities or other political subdivisions in the County. The County has operated as a Charter County since 1957 and is governed by an elected County Executive and a seven-member County Council. The County Council was elected to office in November 2010, and all but two of the seven members are new to the Council. For the first time in the County's history, there are two women County Council members.

During the Action Plan period the County will continue to work within its institutional structure to strengthen existing relationships, manage resources more effectively, and develop new relationships to further the County's goals and objectives. The County will focus efforts to further engage the faith-based community in achieving Consolidated Plan goals and objectives; clarify roles, responsibilities, documentation, and recordkeeping requirements of funding partners including County agencies carrying out Consolidated Plan programs; and strengthen regional relationships with other entitlement jurisdictions to address common challenges and opportunities.

Lead-Based Paint

For decades, lead poisoning has impacted the lives of children, families, and communities in Baltimore County. Lead poisoning's effects, such as learning disabilities, loss of IQ, speech and physical development problems, attention deficit disorder, and aggressive behavior have challenged the County's school and juvenile justice systems.

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The Maryland Department of the Environment's statewide Childhood Lead Registry (CLR) performs childhood blood lead surveillance for Maryland. The CLR has released a comprehensive annual report on statewide childhood blood lead test results for calendar year 2009 (CY 2009). All numbers are based on blood lead testing (venous or capillary) on children. With few exceptions all numbers referred to children 0-72 months of age.

During Calendar Year "CY" 2013, a total of 107,416 children age 0-72 were tested for lead exposure statewide. According to the data, in Baltimore County there were 61,053 eligible children, of which only 26.4%, or 16,139 were tested. Of the 16,139 tested, 85 children were identified with elevated blood levels in Baltimore County. Testing alone does not reveal underlying sources.

Due to the age of the County's housing stock it has long been the County's practice to assume the presence of lead in residential structures built prior to 1978. Although a number of these properties are considered historic and may have undergone extensive restoration, most have not.

Department of Planning target areas for lead hazard mitigation focus on zip codes which have historical levels of children with elevated blood lead levels, large housing stocks of older rental housing, residents with predominantly low income, and properties where children under age 6 reside. According to the US Census (2010) there are 613,137 families in the target areas; 269,841 or 44.01% of families earn under 80% of the area median household income (AMHI) and 161,139 or 26.29% have incomes under 50% of the AMHI. The housing stock in these target areas is composed primarily of older, pre-1950 single-family attached and detached houses that need significant rehabilitation and repair. Over 64% of housing in the County, or 210,251 units, were constructed prior to 1978. In addition, the number of impacted residences constructed prior to 1950 represents 16.9% of housing in the County, or 55,277 units.

Annual Action Plan Objectives

During the Action Plan period, the County will focus on addressing needs identified through the public participation process, through the identification of needs available through public data particularly housing needs, and through consultation with providers, government agencies, and advocates. Housing priorities were established by addressing critical housing needs such as increasing permanent affordable housing for people experiencing homelessness balanced by the need to stabilize and increase homeownership particularly for people of low to moderate-income people, preserve and create affordable rental housing, and increasing the availability of housing for people with special needs including low and very-low income senior households. Community development needs have been identified through public hearings, focus groups, consultation with County agencies, and through community outreach efforts. Further, the County's Analysis of Impediments to Fair Housing recommended several actions that the County should undertake in its efforts to affirmatively further fair housing. More details about those proposed actions will be described in the section on fair housing.

Nonprofit agencies are finding it increasingly difficult to obtain operating support. The County's nonprofit partners provide assistance to the County's neediest residents. They provide much needed emergency services including eviction prevention services, food pantries, and programs

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that serve homeless households. HUD-certified counseling agencies provide credit repair, financial literacy, default counseling and foreclosure prevention services to low income households. The County will continue its commitment to reserve 15% of its CDBG funds to provide this valuable operating assistance.

The extent to which the County can address the most critical needs is limited by our available resources. However the County has allocated its priorities in such a way as to address housing needs across a broad spectrum, while building on its existing capacity, and thoughtfully leveraging resources. Budgetary cuts to the CDBG and HOME programs have reduced precious funds that could be directed towards housing and community development activities that benefit low income households. Further, the new proposed HOME regulations will require additional staff resources in order to provide the level of due diligence and underwriting required of HOME funded projects. The County will continue to seek out additional resources to supplement its entitlement funds to carry out housing and community development activities that benefit low income households and communities.

Barriers to addressing underserved housing and community development needs continue to be access to financial resources, available developable land, a negative public perception about affordable and assisted housing, and the cost of land in a region where the housing market was already among the top housing markets in the country despite the presence of foreclosures and declining property values. In particular, the cost of land in opportunity areas, can be prohibitive and therefore developers must pursue sources of equity in order to make affordable housing and community development projects work. It is not unusual for affordable housing projects to have as many as 7 sources of funds in the financing structure. Further, state policies that award rating points to rental housing financing applications that locate their projects in low-income communities make it difficult for projects to score competitively if located in higher wealth census tracts.

Preserving and Expanding Affordable Housing

During the County's FY 2016 Action Plan period, the County will continue to use its federal state and local resources to fund its housing activities. In addition to the County's commitment to affirmatively further fair housing, the County's primary housing goal for the use of its entitlement funds is to preserve and expand the availability, accessibility, and sustainability of affordable housing for low and moderate-income households. While preserving and increasing homeownership for low-to-moderate income households remains a priority, the County is shifting its attention to the rental housing needs of low-to-moderate income households and members of the protected classes. Additionally, the passage of the HEARTH Act, and its requirements, will continue to direct the County's focus on the rapid re-housing of homeless households and the prevention of homelessness, through the strategic deployment of resources.

The County recognizes the demand and need for affordable housing continues to be a challenge. Of particular importance is the need to create and expand housing opportunities for low-income households in areas of opportunity that are not racially/ethnically impacted. During this funding period, Baltimore County will provide HOME funds of \$542,200 to the Dundalk Renaissance Corporation, a county certified Community Housing Development Organization(CHDO) in

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Dundalk, to rehab four units to be purchased by low-income families and individuals. Construction is expected to begin near the start of this grant period. In addition, Baltimore County expects to recommend \$364,032 to assist two other homeownership units located in western (West Edmondale) and eastern (Turners Station) Baltimore County once completed applications are received. Both proposed projects will be developed by certified CHDO organizations.

The County will delegate some of its tax-exempt housing bond authority to the State of Maryland to assist affordable rental housing for families in opportunity areas. The County will also provide PILOTs to affordable rental housing receiving Low Income Housing Tax Credits as a local contribution.

Baltimore County receives its HOPWA funding through Baltimore City. Baltimore County's Department of Health administers those funds on behalf of Baltimore County. The Housing Office provides tenant eligibility and re-certification and is responsible for inspection and re-certification of approximately 95 dwelling units. The Housing Office will have an executed Memorandum of Understanding to specify the terms and responsibilities of the partnership with the Department of Health.

During the Action Plan period, the County will also use State funds in the amount of approximately \$157,197 to provide rental assistance for a 12-month period to people who are homeless or at risk of homelessness under the state's Rental Assistance Program. The County has administered this program for nearly 20 years through its Housing Office and subsequently through the Baltimore County Department of Planning's Neighborhood Improvement Division. The program returned to the Housing Office in FY 2014.

The County will increase access for persons with disabilities to existing rental housing through its Housing Accessibility Modifications Program (HAMP) for improvements and modifications to privately-owned rental housing identified and administered in conjunction with the County's Commission on Disabilities. The County will provide \$300,000 in County General Funds to rental property owners to fund accessibility modifications for tenants with physical disabilities. The County will also provide \$162,124 in CDBG funds to nonprofit organizations that operate housing for persons with disabilities to make accessibility modifications to special needs group homes.

During the Action Plan period, the County will pursue opportunities to invest HOME funds to create and preserve affordable rental housing. The County will use new (\$600,891) and prior year (\$350,000) HOME funds in the amount of \$950,891 to provide gap-financing to developers of affordable rental housing with an emphasis on funding projects in opportunity areas. The County will use the Neighborhood and Site Selection Standards found at 24 CFR Part 983 to guide its funding decisions.

The County is working with nonprofit development organizations and community-based organizations to create affordable housing opportunities by leveraging resources and providing

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technical assistance. The County will reserve \$224,198 in HOME funds to support CHDO projects during the Action Plan period.

Further, the County will set aside operating assistance monies in the amount of \$50,000 in HOME funds for Community Housing Development Organizations (CHDO) in order to increase the capacity and sustainability of community-based housing development organizations.

To ensure a suitable living environment for low to moderate-income homeowners, the County will continue to fund its long-standing Single Family Rehabilitation Loan Program that has been in existence for over 30 years. To date, the program has helped more than 2700 households make repairs and improvements and correct hazardous and unsafe conditions. During the Action Plan period, the County will fund this program with \$500,000 in CDBG funds to ensure a suitable and sustainable living environment for approximately 40 low to moderate-income households. In addition, Baltimore County will assist multi and single family property owners in acquiring and/or rehabbing their properties for the purpose of increasing the availability of affordable rental housing for low-income families and/or people with disabilities. During the Action Plan period, the County will fund this program with \$400,000 in CDBG funds to ensure a suitable and sustainable living environment for approximately 5 low to moderate-income households. The County will continue to require the use of green, healthy, and sustainable practices in all new construction and rehabilitation work to promote energy efficiency and improved indoor air quality.

To help households sustain homeownership, the County has established a foreclosure prevention program in partnership with our existing nonprofit housing counseling agencies. The project is coordinated by Department of Planning's Housing and Community Development Coordinator and seeks to prevent foreclosure or when foreclosure can't be prevented, mitigate the effects and the impact of foreclosure on the household. Pro bono attorneys provided through the Civil Justice Center and delivered via regular workshops held around the County augment foreclosure prevention counseling provided by the nonprofit housing counseling agencies. Efforts will include: 1) Provision of funding to support post purchase housing counseling services to include default and delinquency counseling; home equity access including refinance and home equity borrowing; and foreclosure prevention including mortgage workouts and forbearance counseling, 2) Partnering with the MD Department of Labor and Licensing, the MD Department of Housing and Community Development, the Greater Baltimore Board of Realtors, the Civil Justice Center, the University of Baltimore, the Community Law Center, financial institutions and regulators, philanthropic entities, and other nonprofit organizations to implement effective policies to reduce or prevent foreclosures in Baltimore County, including the development of sound credit instruments, expansion of consumer education campaigns, and disposition of foreclosed properties, 3) exploring legislative options to reduce the proliferation of foreclosed properties being acquired by investors that are engaged in speculative practices, and 4) coordinating events such as the Housing Resource Day and Foreclosure Solutions Workshops to promote homebuyers education and financial literacy. The initiative will continue to be funded with County General funds.

Finally, the County will continue to fund the Settlement Expense Loan Program during the Action Plan period with \$400,000 in HOME funds. This program has been instrumental in

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helping first-time homebuyers purchase existing homes in the County's designated Conservation areas.

During the Action Plan period, the County will fund the following housing activities:

Baltimore County: Housing Opportunities Rehabilitation Programs **Amount Recommended: \$ 500,000**

Through the single family housing rehabilitation program, Baltimore County assists homeowners in making needed repairs to their properties while improving the housing stock in the County and preserving neighborhood from deterioration. The Program has two components - the *Single Family Rehabilitation Loan Program* and the *Emergency Repair Program*. Approximately 40 households will be assisted with housing rehabilitation assistance provided through the CDBG program. Eligibility is limited to those households where income does not exceed 80% of the area median income, adjusted by family size. These programs are available countywide to qualified borrowers on a first-come, first-served basis - however priority is given to those homeowners who are located in priority funding areas or who are in need of emergency repairs. The primary purpose of the *Single Family Rehabilitation Loan Program* is to rehabilitate single family, owner-occupied principal residences to a decent, safe, and sanitary condition in accordance with applicable Baltimore County codes and standards. These loans are secured to the property with a Deed of Trust. In the case of the *Emergency Repair Program*, the program is designed to enable the County to assist income eligible homeowners with repairs to a major system which has failed or is in imminent danger of failure and which presents a clear and immediate health and/or safety hazard to the occupants of the unit. Repairs under this program are limited to hazardous conditions and in that circumstance, a grant is made to cover the cost of the emergency repair(s). The maximum grant amount is \$7,500 for the Emergency Repair Program.

(\$500,000 CDBG Housing Rehab)

Baltimore County: Housing Opportunities Rental Acquisition/Rehabilitation Program **Amount Recommended: \$ 400,000**

Through this program, Baltimore County will assist multi and single family property owners in acquiring and/or rehabbing their properties for the purpose of increasing the availability of affordable rental housing for low-income families and/or people with disabilities. Funds may be provided in the form of a loan or grant and will be secured with a restricted use agreement to ensure tenant eligibility and unit affordability. Properties must be located within the County's Priority Funding Areas with preference given to projects located in the County's Areas of Opportunity. These funds will assist five units.

(\$400,000 CDBG Housing Rehab)

Rebuilding Together: Low-Income Home Repair

Amount Recommended: \$ 56,327

Rebuilding Together provides home repairs for 20 low-income households. Volunteers perform the majority of the repair work on Rebuilding Day, April 30, 2016. The project will also include at least one community beautification project. Rebuilding Day project consists of volunteers who provide free home repair to about 20 projects in a single target community. The community will be selected in the spring of 2015 through a community application process. Priority will be given to low-income households of the elderly and disabled. The projects will help keep homeowners warmer, safer, and drier and will help to revitalize communities. Grant funds will support salaries for the Executive Director, Program Manager, Project Manager and office rent as well as supplies for the program. Grant funds will leverage an additional \$383,273 from other foundation, and fundraising sources and \$226,752 in in-kind contributions.
(\$ 56,327 CDBG Housing Rehab)

Adopting a Philosophy of Sustainability in Government and in Housing and Community Development

Sustainability is defined as meeting the needs of the present without compromising the ability of current and future generations to meet their own needs. Baltimore County has long been a champion of smart growth and directed spending in order to sustain our quality of living and provide minimal impact on the environment. Baltimore County is a part of the Chesapeake Bay Watershed and has promoted stewardship of this valuable resource so that it might be sustained for future generations. The establishment of the Urban Rural Demarcation Line (URDL) ensured that the County would focus its infrastructure resources to its established communities and designated growth areas. The County's aggressive stance on preserving open space and its efforts to reforest areas of the County have earned it accolades from both private and public sector organizations. An integral element of strong and thoughtful planning must be done with an eye to preserving the built and natural environment for future generations to enjoy and benefit from. Thus, adopting a philosophy of sustainability in housing and community development is consistent with the County's overall goal of preserving and sustaining our natural resources, reducing our carbon footprint, and targeting resources to existing communities. This lens of sustainability helps us to examine our programs and policies with an eye towards the future and the goal of sustaining our living environment in such a way as to preserve resources for future generations.

In 2010, the State of Maryland passed the Sustainable Communities Act. The Act strengthens reinvestment and revitalization in Maryland's older communities by reinventing an existing rehabilitation tax credit and extending the life of the credit through 2014, simplifying the framework for designated target areas in the Community Legacy (CL) and Neighborhood Business Works (NBW) programs by creating "Sustainable Communities", establishing a new transportation focus on older communities, and enhancing the role of the smart Growth Subcabinet (SGSC) in the revitalization of communities. The principles of Sustainable Communities are shaped to encourage local governments and a variety of stakeholders to

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coordinate a statewide approach to applying the principles of Sustainable Communities in Maryland. Those principles are:

- **Provide more transportation choices.** Develop safe, reliable, and economical transportation choices to decrease household transportation costs, reduce our nation's dependence on foreign oil, improve air quality, reduce greenhouse gas emissions, and promote public health.
- **Promote equitable, affordable housing.** Expand location and energy efficient housing choices for people of all ages, incomes, races, and ethnicities to increase mobility and lower the combined cost of housing and transportation.
- **Enhance economic competitiveness.** Improve economic competitiveness through reliable and timely access to employment center, educational opportunities, services and other basic needs by workers, as well as expanded business access to markets.
- **Support existing communities.** Target federal funding toward existing communities through strategies like transit oriented, mixed-use development, and land recycling to increase community revitalization and the efficiency of public works investments and safeguard rural landscapes.
- **Coordinate and leverage policies and investment.** Align policies and funding to remove barriers to collaboration, leverage funding, and increase the accountability and effectiveness of all levels of government to plan for future growth, including making smart energy choices such as locally generated renewable energy.
- **Value communities and neighborhoods.** Enhance the unique characteristics of all communities by investing in healthy, safe, and walkable neighborhoods; rural, urban, or suburban.

The Department of Planning submitted its application to the MD Department of Housing and Community Development's Division of Neighborhood Revitalization in June 2012 to establish the first phase of designated Sustainable Communities in Baltimore County. The County plans to designate Sustainable Communities in a two-phase process. The County proposes to establish ten Sustainable Communities in the first phase application to include areas that include designated Commercial Revitalization Areas, Community Enhancement Areas (as designated in the 2020 Master Plan), Enterprise Zones, areas proposed for Transit Oriented Development, and existing residential communities.

We have adopted standards and specifications appropriate for new construction, rehabilitation, and weatherization in the County's affordable housing programs. Standards to be utilized must include at a minimum Energy Star and include the LEED for Homes, Enterprise's Green Communities, and EarthCraft Homes. The sustainable practices that have been incorporated in the rehabilitation and new construction of affordable housing is minimizing energy costs for low-to-moderate income households, promoting healthy indoor air quality, and lowering operating costs of housing to truly produce housing that is affordable to rent or own and maintain. The Project Manager for our Lead Safe program has received his certification as a Building Analyst

through the Building Performance Institutes (BPI) national standard certification. The County's Code Enforcement Officers have received HQS and some have received Lead technician training. The Department of Planning's participation with the State of Maryland's MacArthur Foundation Grant Consortium also benefits through training and certification resources available to members of the grant consortium.

Needs of Public Housing

Baltimore County does not own any public housing. However, the Department of Social Services' Housing Office functions as the Public Housing Agency. The Housing Office focuses on strengthening families and funds the Family Self Sufficiency Program. This program helps families gain access to employment services, housing counseling including counseling on homeownership opportunities and education that contributes to economic opportunity. The Housing Office is authorized for 6099 Housing Choice Vouchers and utilizes a Payment Standard of 110% of the Fair Market Rents for the Baltimore Metropolitan Area.

Affirmatively Furthering Fair Housing

Baltimore County is committed to affirmatively further fair housing, expand housing choice, eliminate barriers to fair housing, and target areas of opportunity for investment in the construction and preservation of affordable rental housing for families and persons with disabilities. During the FY 2016 Action Plan period, the County will undertake several activities to affirmatively further fair housing. These efforts include:

- Continuation of efforts to increase the availability of affordable and accessible, housing for occupancy by very low-to-moderate income families and households in areas of opportunity that is close to public transit, employment, services and amenities, and well performing schools.
- The County will work with the Baltimore Regional Fair Housing Group in the creation of a draft Regional Affordability Preservation Policy to preserve the supply of affordable rental housing for families, and to expand the amount of affordable rental housing for families in opportunity areas.
- The County continues to prioritize and direct its investment of HOME and CDBG funds to support the development and /or preservation of rental housing for non-elderly disabled as well as hard to house larger families on sites outside of racially/ethnically concentrated areas and areas with poverty rates that are less than 10%.
- The County, through the Department of Planning will continue to periodically conduct the four-factor analysis of needs and language access according to HUD's LEP guidance.
- The County will participate in discussions with the Baltimore Metropolitan Council Housing Committee to work with the Maryland Department of Housing and Community Development, (which already maintains a database of dwelling units that are wheelchair

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accessible) to increase the participation of more landlords listing their affordable and accessible housing with the State's database.

- The County will continue to recommend awarding fair housing and foreclosure prevention counseling grants to non-profit Community Development Corporations that have multi-lingual staff capable to assist Spanish-speaking, Latino populations.
- The County will continue to facilitate homeownership education and outreach with particular emphasis to limited English Proficiency and members of the protected classes.
- The County will utilize its CDBG and HOME funds to increase access to homeownership for low to moderate-income persons in areas of opportunity.
- The County will use HOME funds to provide closing cost and down payment assistance for first time low to moderate income homebuyers in Baltimore County priority funding areas including areas of opportunity.
- The County will use HOME and CDBG funds to provide operating support to nonprofit agencies that provide homebuyers' education and housing counseling services for low to moderate-income persons.
- The County will use HOME funds to write down the cost of homeownership for low to moderate-income households within the Priority Funding Area with an emphasis on increasing homeownership for low-to-moderate income families in areas of opportunity.
- Baltimore County will commit \$3 million in General County funds per year for 10 years, for a total of \$30 million, to leverage financing for the creation of affordable rental housing for families and people with disabilities. The funds have been allocated to the Economic Development Financing Fund and any unused funds will be rolled over (non-lapsing) and available for use in subsequent years.
- In order to improve the existing process for receiving, investigating, and recording housing discrimination complaints the County will continue to provide funding for fair housing testing and outreach efforts to landlords, rental agents, and real estate professionals.

During the Consolidated Plan period and specifically in FY 2016 the County proposes to address the following goals as recommended in the Analysis of Impediments to Fair Housing Choice Implementation Schedule for the AI's Fair Housing Action Plan.

- The County will continue to use its HOME and County General Funds as well as provide tax incentives in the form of stipulated tax payments to increase the supply of affordable rental housing for very low to moderate-income persons and households including non-elderly disabled in areas of opportunity.

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- In order to mitigate the extent to which mortgage loan denials and high cost/predatory lending disproportionately affect minorities, the County will continue to engage HUD-certified counseling agencies to target credit repair education through advocacy organizations that inform minority populations.
- The County will, when necessary, conduct direct marketing activities to advise families and individuals with limited English proficiency of County programs and available funds
- The County will continue efforts to expand the availability of housing options for non-elderly persons with disabilities.
- The County will continue to work to remove administrative barriers to affordable housing development in non-impacted neighborhoods.

The following Fair Housing projects are planned for Fiscal Year 2016:

Fair Housing: Baltimore Neighborhoods Inc. **Amount Recommended: \$ 95,691**

For FY 2016, BNI requested and will receive \$95,691 to serve approximately 12,400 individuals (5,000 households) through its Fair Housing Testing Services, the Tenant Landlord Hotline, and its community education and outreach activities. Grants funds will partially support salary and fringe costs for the Executive Director, Tenant Landlord Program Manager, two tenant-landlord counselors, the Fair Housing Program Manager, Fiscal Services Director and Administrative Director. Funds will also be used for operations costs associated with testing, supplies, guide printing, ongoing translation efforts and other tenant landlord resources. In-kind services of \$21,200 are expected as well as \$205,901 in other funds.
(\$95,691 County)

HOME Investment Partnership Act

Baltimore County uses HOME funds to support its existing Settlement Expense Loan Program (SELP), which provides closing cost assistance to income-eligible, first-time homebuyers. The assistance is in the form of a deferred loan that is forgivable if the homeowner occupies the property as the principal residence during the period of affordability as required by the HOME Investment Partnerships Act regulations. The period of affordability for a SELP loan is fifteen years. Baltimore County also uses HOME funds to support its Mortgage Assistance Loan Program (MALP), which provides downpayment assistance to low to moderate-income first-time homebuyers in designated areas in existing communities through the County. The assistance is in the form of a deferred loan that is forgivable if the homeowner occupies the property as the principal residence during the period of affordability as required by the HOME Investment Partnerships Act regulations. The period of affordability for a MALP loan is fifteen years. The County will provide financial support for homebuyer's education and counseling through its existing network of housing counseling agencies and will market the program in a variety of ways. The housing counseling agencies will provide both pre- and post-settlement counseling,

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including default and delinquency counseling, to ensure successful and sustainable homeownership. The County targets its outreach efforts to low-income County residents, potential first-time homebuyers, first-year teachers, Spanish-speaking communities and residents, tenants of manufactured housing, displaced families, and families assisted by the Department of Social Services Housing Office. The County also publicizes the program at community meetings and community and regional festivals, informational workshops, in local newspapers, on the Internet, and the County’s cable program, “Hello Baltimore County.”

Individuals assisted with HOME Program funds must agree to repayment requirements, which are outlined in both a Note and a Deed of Trust and are recorded within the Land Records of Baltimore County. The loan is non-interest bearing, and repayment is deferred. Should the borrowers cease to occupy the home as their principal residence within the period of affordability, or sell or refinance the home for any purpose other than to lower the monthly payments, they will be required to repay the full amount of the HOME Program funds invested in the house. Forgiveness of some or all of the debt may be requested in the event the net proceeds of the sale of the home are insufficient to cover the full amount of the indebtedness. The amount subject to recapture is limited to the direct subsidy in the unit and the amount recaptured may not exceed net proceeds.

Baltimore County follows the recapture guidelines as specified in the HOME regulations found at 24 CFR 92.254. For assistance provided to homebuyers (whether through down payment assistance, new construction or rehabilitation) if the Property ceases to be occupied by the homebuyer as the homebuyer’s principal residence, or is sold, or otherwise transferred prior to the end of the Period of Affordability or (an “Event of Conveyance”), the Loan, or a portion thereof, shall be immediately due and payable out of the Net Proceeds. The amount of the Loan to be repaid to the Beneficiary shall be reduced proportionately, based on the time the property has been owned and occupied by the Buyer measured against the Period of Affordability, according to the schedule established.

Homebuyer’s unit selection must meet the modest housing limits as defined by HUD in CFR 92.254 (a) (2), set limits on the purchase price, for units being acquired and after rehab value for HOME assisted units.

Baltimore County requires that all HOME-assisted housing meet the affordability requirements for not less than the applicable period specified below, beginning after the project completion. The Period of Affordability is based on the amount of HOME funds invested in the project.

If the HOME assistance is:	Then the Period Of Affordability is
Less Than \$15,000	5 years
\$15,000 to \$40,000	10 years
Over \$40,000	15 years

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Projects failing to meet the minimum affordability requirements will be subject to the resale/recapture provisions. If the property fails to meet the minimum Period of Affordability, Baltimore County will recapture those funds. All housing assisted with HOME program funds in Baltimore County must meet the definition of “modest housing,” as defined by HUD. As established by HUD, the purchase price of HOME assisted housing may not exceed 95% of the median purchase price within the statistical area. As of 2014, HUD set the purchase price limit for a one-unit home in the Baltimore Metropolitan Area at \$400,000. The purchase price of the home is recorded in each individual case file.

Baltimore County does not plan to refinance any existing debt with HOME funds. Any HOME Program funds recaptured will be used to support and assist other eligible HOME Program activities. The County will meet its HOME match obligations through the use of state revenue bonds and local and general funds.

ESG/Homeless Services

Homeless Services

Baltimore County will continue to align strategies to address homelessness in the Action Plan period by using a variety of public and private resources. This One-Year Action Plan will: focus on the expansion of Permanent and Permanent Supportive Housing, and improvement of enhancing the shelter diversion and triage system; adding housing and prevention referrals to the coordinated assessment system; continuing to improve access to mainstream resources and provide an improved system of response; and provide strategies and services in combination with the leveraging of other resources to avert homelessness for those at risk of becoming homeless. A detailed summary of Emergency Solutions Grant funding plans for Fiscal Year 2015 awards is included in the body of this document under Proposed Homeless Projects.

Chronic and Other Homelessness

The Department of Planning remains aggressive in its approach to expanding, collaborating and leveraging resources with potential outreach partners such as health institutions, Departments of Corrections, Economic Development, Health and Human Services, Aging, Veterans Administration, Higher Education, faith-based organizations, various nonprofits, police precincts, businesses and residents of Baltimore County. Comprehensive assessments are completed on each person who is homeless. Baltimore County will continue its work on “A Home for All,” as defined in its 10-year plan.

During the Action Plan period, the County will undertake the following action steps aimed at eliminating chronic homelessness and making other homelessness rare and brief:

- Continue to count sheltered and unsheltered homeless individuals each year to establish a baseline;
- Institute a Housing First approach throughout the homeless service delivery system to include coordinated assessment, acceptance of all clients regardless of mental health

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- or substance status, housing-focused case management, improved access to mainstream resources.
- Continue adding permanent and permanent supportive housing units for chronically and other homeless including the opening of a 12-bed facility for chronically homeless men in Eastern Baltimore County. This project is a partnership with the Episcopal Housing Corporation and United Ministries and is supported by State and Federal funding and will open in the summer of 2015. Additionally, three scattered site Permanent Supportive Housing units will be added through Prologue, Inc;
 - Continue to expand SOAR (SSI, SSDI, Outreach and Recovery) in Baltimore County through continued coordination among members of the SOAR workgroup;
 - Provide training and education to all shelter and transitional housing staff and case workers on the County benefits system, with providing a better understanding of the benefits available and how to assist clients in accessing benefits;
 - Coordinate resources and funding to increase leveraging and monetary resources; specifically reaching investors, foundations, developers, board members of local non-profits serving the homeless;
 - Educate landlords and tenants about prevention activities and permanent housing voucher programs;
 - Strategize with faith-based organizations, businesses and other community groups on the education of the public about homelessness and opportunities for collaborations and partnerships;
 - Continue to implement the strategies of “A Home for All.” the 10-year plan to prevent and reduce homelessness in Baltimore County;
 - Collaborate with community partners such as prevention and mental health service providers, the Department of Aging, the Health Department, to provide prevention services such as housing and supportive services to special populations such as elderly, frail, persons with disabilities, person with HIV/AIDs and persons with alcohol and substance abuse problems.
 - Provide Rapid Re-housing services to homeless individuals/families through the use of FY 15 SHP, ESG and County funds;
 - Through the Mainstream Resources Committee, research best practices for workforce development within the home services continuum with the goal of creating partnerships with provider and employment community to make access to work and income a priority for those experiencing homelessness. Additionally, through County funding, hire a position in workforce development solely for the homeless;
 - Build an independent “Prevention Fund” through the newly developed Prevention Workgroup focused on researching and implementing new best practices prevention programming in Baltimore County;
 - Build upon the newly created County Diversion Program which is focused on diverting individuals away from shelter with a focus on case management and referrals to prevention services, benefits and other programs that may meet immediate needs as a means to diverting people from shelter. St. Vincent de Paul is the current grantee for this program in FY16;
 - Develop Continuum of Care policies for SHP Coordinated Assessment;

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- Continue medical assessments and referrals to Health Care for the Homeless-Baltimore County, for those who are homeless to prevent deterioration of acute and/or chronic conditions;
- Assist in expansion of Health Care for the Homeless clinical services through additional space being made available at the newly rebuilt Westside Men's Shelter in Catonsville, MD to be completed in the summer of 2015;
- Continue to partner with local Department of Health to bring nursing services to sheltered homeless individuals;
- Continue to examine emergency and transitional shelter utilization and populations and make appropriate adjustments in operations and services to meet the changing needs;
- Focus the work of the Youth Work Group to be in an advisory role to the new State Youth Count Workgroup. The state group was developed through 2014 legislation to conduct a demonstration project that would allow for a statewide count of unaccompanied and homeless youth throughout six Maryland jurisdictions. The County Youth Work Group will advise the state group on the planning and implementation of the Count.
- Work with partners from the Veterans Administration and Alliance, Inc. to meet the supportive service and housing needs of veterans.
- Continue to build the Consumer Advisory Board comprising of those experiencing homelessness, formerly homeless and at-risk of homelessness; and
- Continue to research and incorporate best practices into the Baltimore County Continuum of Care.

Homelessness Prevention and Services

The following public and private services and activities will be undertaken in FY 2016 to prevent homelessness and/or provide support services for those who are homeless:

Rental/Mortgage/Utility Assistance/Food/Prescription Assistance: Includes first month's rent, security deposits, eviction prevention, utility turn-off prevention, food and assistance with prescription costs and co-pays.

Participating Agencies:

- Assistance Center of Towson Churches
- Baltimore County Department of Social Services
- CEFM Network
- Community Assistance Network, Inc.
- Southwest Emergency Services
- United Churches Assistance Network
- We Are Family Community Development Corporation
- Community Crisis Center
- Health Care for the Homeless – Baltimore County
- Jewish Community Services
- Neighbor to Neighbor – Epiphany Episcopal Church

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Weatherization: Evaluation of homeowner's heating and cooling systems as well as doorways, windows and attic joints. Furnace replacement, window sealant and pip insulation may be provided.

Participating Agencies:

- Baltimore County Single Family Rehabilitation Program
- Community Assistance Network

Service Linked Housing: A Resident Advocate located in two large rental housing developments provides services to help residents in these low-income areas stay in their homes. Services include rental assistance, after-school program, food pantry, employment, and job searches.

Participating Agencies:

- Community Assistance Network

Housing Counseling/Case Management: Housing counselors assist individuals and families in remaining in their homes while addressing issues that may potentially lead them to homelessness. Counselors provide services such as securing finances, credit report repair, application for housing and referrals to other mainstream resources.

Participating Agencies:

- Baltimore County Department of Social Services
- Baltimore County Department of Planning – Housing Case Manager
- Various non-profits

Information and Referral: A Street Card is updated annually, which lists all services and contact numbers for the homeless. Street cards are available at the following places:

- Police precincts and police officers
- Libraries
- Elected Officials' offices
- Businesses
- County Agencies; aging, DSS, etc.
- Non-profit agencies
- HMIS ResourcePoint
- United Way 211
- Hospital emergency rooms
- Shelters

Fair Housing: Discrimination complaints, investigations and hotline.

Participating Agencies:

- Baltimore County Human Relations Commission
- Baltimore Neighborhoods, Inc.

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- Greater Baltimore Community Housing Resources Board
- Legal Aid Bureau
- Homeless Persons Representation Project

Employment: Employment training, counseling, and job searches.

Participating Agencies:

- Baltimore County Workforce Development Centers
- Baltimore County Mobile Career Center
- Community College of Baltimore County
- Department of Social Services workforce programs
- Community Assistance Network
- Young Parent Support Center and Day Resource Center at Eastside Shelter
- Morningstar Baptist Church

Transportation: Bus tokens, cab fare, shuttle to Westside shelter:

Participating Agencies:

- Baltimore County Bureau of Public Health Nursing
- Baltimore County Department of Social Services
- Baltimore County Department of Aging
- Community Assistance Network
- Various churches and coalitions

Health Services: Mental and physical health assessments:

Participating Agencies:

- Prologue, Inc.
- Alliance
- People Encouraging People (ACT Team)
- Main Street Mobile
- Baltimore County Department of Health
- Key Point Health Services, Inc.
- Health Care for the Homeless – Baltimore County
- Franklin Square Hospital Center
- Various hospitals

Discharge Planning

Foster Care

All providers are aware of program eligibility for youth leaving the foster care system. The Baltimore County Coordinated Assessment Center helps to link youth to housing and services. The County's foster care program partners with a continuum of independent living programs that include foster homes, group care, alternative care units, and off-site supervised apartment living.

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Maryland's foster youth are discouraged from exiting care until age 21, and those who exit prior to age 21 may request aftercare services. The public agency facilitates transition planning meetings beginning at age 14; participants may include family members as well as youth supports, service providers, and community agency representatives. Youth with significant developmental disabilities may be eligible for residential care and the county offers some limited transition housing for youth with mental illness. The public agency also offers flexible funding to defray apartment start-up costs for youth exiting to independent housing.

Upon discharge, housing opportunities include:

- Shared housing with family member or other significant adult
- Independent housing (room or apartment rental)
- Residential housing for developmentally disabled adults
- Transitional apartment housing for youth with chronic mental illnesses
- New Pathways apartment living
- Challengers apartment living

Health Care

Baltimore County Department of Planning, in collaboration with Healthcare for the Homeless Baltimore County, Baltimore County Department of Health and Humans Services, has created policies for discharging homeless patients to medical respite. In 2016, 20 convalescent beds will be available. These beds are designated for individuals with low demand medical needs who require a period of recovery. All supportive service providers are responsible for determining client eligibility for such programming. In an effort to educate healthcare facilities about these policies, Baltimore County's Homeless Services Coordinator, along with shelter directors, will provide updated discharge planning training to hospital staff to educate them on the protocol for shelter referrals as well as shelter policy regarding health care. Healthcare institutions continue to follow County protocol to call the Homeless Screening Unit and refer patients to shelter. The Homeless Screening Unit will assess the medical needs of the clients and determine medical respite placement.

Upon discharge, persons with health concerns not requiring on-going intensive medical attention are referred to medical respite. Individuals are also referred to local health clinics and healthcare for the homeless Baltimore County/City, nursing homes, rehabilitation facilities, and back to family if possible. Supportive services providers are responsible for determining eligibility for these programs prior to referral. Those with disabling medical conditions and who have no alternative housing options, are provided an opportunity, when funding is available, to apply for tenant-based rental assistance in order to obtain permanent housing. All necessary enhancements to address the needs of disabled are made through the Baltimore County Department of Planning HAMP program, a program of the Baltimore County Commission on Disabilities.

Mental Health

The State Department of Health and Mental Hygiene, a provider through the Continuum of Care (CoC), updated its discharge policy in 2008 to address discharge protocol for clients leaving

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institutions. Policies include the creation of a detailed aftercare plan for all clients. The CoC consults with the Baltimore County Department of Behavioral Health, who provides the local oversight on matters affecting homeless individuals with mental health concerns being discharged from local institutions. Clients are connected to case management services to assist in meeting aftercare service plan goals. A local Mental Health/Homeless workgroup partners with the CoC. Members include Department of Behavioral Health, direct service providers and institutions. Through this workgroup, mental health service agencies and institutions have been educated on referral processes and shelter policy regarding the care of mentally disabled clients.

Residential Rehabilitation programs offer housing and supportive services outside of HUD McKinney-Vento funded programs. These settings provide intensive and supportive supervision to help with successful, stable housing. The goal is to move toward independent housing. There are 333 residential rehabilitation beds in Baltimore County spread across 5 organizations including Alliance Inc., CSSD, Keypoint, Mosaic and Prologue, Inc.

Corrections

MHA's Division of Special Needs Populations Mental Health and Substance Abuse Committee addresses discharge planning for incarcerated individuals. This Committee has developed re-entry strategies for those being released. MHA's Division of Special Needs Populations provides funding for mental health treatment services, case management, aftercare planning and follow-up care. MHA serves as a member of the local Continuum of Care Committee and applies for Shelter Plus Care Housing funding on behalf of 20 counties. In addition, Baltimore County Corrections leads a bi-monthly Forensic Workgroup that addresses serving incarcerated individuals who upon re-entry, will be homeless. A member of the CoC sits on this committee and provides on-going education to the Roundtable on activities and development of programming. Additionally, the Baltimore County Department of Social Services, Prologue, Inc. and Alliance, Inc. offer reentry programs focused on providing supportive services and eviction prevention for those incarcerated and their families in order to prevent homelessness.

Baltimore County Department of Health and Human Services strives to work with Department of Corrections to address discharge planning for incarcerated clients. Through the work of case managers, assigned to the local detention center, homeless prevention services are provided such as linkage to mainstream resources including workforce development activities, eviction prevention offering utility arrears and credit repair assistance to clear credit and make new housing accessible. The Behavioral Health division of the Department of Health and Human Services provides in-house case management support to clients with mental illness within the detention center to assure appropriate evaluation, care and after-care treatment to include housing in 333 residential rehabilitation housing beds offered through Alliance, Inc., CSSD, Keypoint, Mosaic and Prologue, Inc.

ESG Match

Baltimore County will satisfy the ESG matching requirement with a combination of federal, state, and county funds supporting ESG objectives. In addition to the funds provided by Baltimore County in support of the ESG objectives, each grant recipient is required to report

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leveraged dollars, which may also be used as a match for these grants. These funds can come from fundraising efforts, donations of cash and goods, as well as other foundation and government grants.

Proposed Homeless Projects

Proposed projects recommended for FY 2016 include projects that increase the availability and accessibility to public services, transitional housing, emergency housing, and supportive services. Projects will be funded using CDBG, ESG, State and County dollars. Specific projects to be undertaken during FY 2016 are as follows:

Abilities Network, Inc: Promising Futures for Families

Grant Award: \$ 15,000

This project will provide intensive behavioral support services to individual children and provide resource and referral services/training to families and staff. The project will serve 50 children in 20 households and 6 shelter staff at the Family Crisis Center, a domestic violence shelter. Intensive training and mentoring for shelter staff around the topics of social and emotional development, positive behavior management and special needs as well as provide intensive behavioral support services to individual children as needed, and provide resources and referral services to the families. Grant funds will support staff. \$10,616 in other funds and in-kind contributions support this program.
(\$15,000 County)

Alliance for Mentally Ill of Metro Baltimore T/AN NAMI Metropolitan Baltimore: Homeless Recovery Support Group Project

Grant Award: \$ 28,500

This project will serve 150 homeless persons with exhibited signs of mental illness through NAMI Connection support groups and a once per month In Our Own Voice presentation. Additionally, NAMI will deliver two Virtual Voices workshops for 80 County employees. Grant funds will support staff salaries, professional contracted services, office supplies, travel, office and telephone costs. Cash support of \$11,820 will be provided.
(\$28,500 County)

Baltimore County Department of Health: Shelter Nurse Program

Grant Award: \$ 139,000

The Shelter Nurse project will provide onsite nursing case management services to 300 unduplicated homeless persons in 225 households, primarily in the County's two largest homeless shelters (Eastside and Westside) with on-call services available at the Hannah More Shelter. In addition, the program will continue to develop the Hospital Follow Up/Convalescent Care Program. Shelter nurses will facilitate referrals to health-related services available through County programs, homeless services programs, and community partners, in addition to providing nursing care, health screening and education. The grant funds requested will help support the salaries of three part-time. The Baltimore County Department of Health will contribute \$39,075

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for one part-time nursing position as well as travel and uniform costs. The Department will also provide an in-kind contribution of \$18,011 for program supervision and administration.
(\$34,428 CDBG, \$104,572 County)

CEFM Network, Inc.: CEFM Network, Inc. **Grant Award: \$ 39,995**

CEFM operates an assistance center serving the greater Catonsville area in southwest Baltimore County. CEFM maintains a food pantry and provides financial assistance for eviction prevention, utility cut-off and other needs. CEFM expects to provide assistance to 1200 Individuals in 400 Households. This will be done through 1300 instances of food assistance, utility cut-off assistance for 45 households, 100 holiday food baskets and 100 holiday gifts to children, and eviction prevention assistance to 90 households. In addition, they plan to provide 6-months of financial coaching to five households and five self-sufficiency promoting classes which will allow for 60 instance of attendance and 30 individuals served. Funds from this grant will provide funding for the executive director's salary and \$18,595 for eviction prevention activities. Funds are expected to leverage \$72,000 in government and private funds and \$292,000 in donated food, volunteer time and miscellaneous supplies/gifts for children.
(\$22,433 CDBG, \$17,562 ETHS)

Community Assistance Network: Outreach Program **Grant Award: \$ 262,386**

Community Assistance Network, Inc.'s Outreach Program will assist approximately 16,250 Individuals in 5,668 Households. Grant funds will pay a portion of staff salaries, rent, utilities and \$106,756 in direct grants to clients for eviction prevention. CAN will provide rental eviction prevention services, prescription assistance, and utility assistance services once a year to Baltimore County low-to-moderate income residents. CAN has federal and private foundation support totaling \$473,906 and in-kind contributions totaling approximately \$1,471,500.
(\$58,061 HPP, \$204,325 County)

Episcopal Housing Corporation: Neighbor-to-Neighbor Homeless Prevention Rapid Rehousing **Grant Award: \$ 50,000**

This project will provide homeless prevention services for approximately 48 individuals in 15 low-income families across Baltimore County. The program will focus on Cockeysville, Pikesville, and the Essex/Dundalk areas where there are high concentrations of apartments and drastic increases in evictions as compared with previous decades. The full grant will fund rental units. Episcopal Housing Corporation expects to receive \$55,667 in private and foundation funds to support this project as well as \$10,500 in in-kind contributions of meeting space and Epiphany Episcopal Church for bookkeeping and administrative oversight.
(\$24,084 ESG, \$25,916 County)

Episcopal Housing Corporation: Neighbor-to-Neighbor Shelter Rapid Rehousing Project
Grant Award: \$ 114,000

This project will provide rental subsidies and comprehensive support services to 14 homeless families (approximately 47 individuals) who are moving from homelessness to permanent housing throughout Baltimore County. The grant will fund rental subsidies for one year and be coupled with case management, therapeutic support groups, financial literacy, budgeting, life skills development and job readiness training. Episcopal Housing Corporation expects to receive \$57,967 in private and foundation funds to support this project as well as \$10,500 in in-kind contributions of meeting space from Epiphany Episcopal Church and bookkeeping, and administrative oversight from Episcopal Housing Corporation.
(\$114,000 ESG)

Family Crisis Center of Baltimore, Inc.: Domestic Violence Emergency Shelter
Grant Award: \$ 105,985

This project provides services to victims of domestic violence who have been forced to leave their homes due to the violence in their relationships. Domestic violence victims will receive shelter for themselves and their dependent children for up to 90 days while they seek relief. Services provided to these families include: case management, crisis counseling, child counseling, parenting groups, referrals and clothing. The Family Crisis Center Emergency Shelter will provide these comprehensive services to approximately 174 households (325 individuals). Baltimore County grant funds will support salaries for staff. FCC will leverage \$545,008 in funding from federal, state and county government funds, private fundraising and foundation as well as \$253,042 in in-kind contributions.
(\$72,205 ESG, \$33,780 HWS)

Family Crisis Center of Baltimore, Inc.: Domestic Violence Transitional House
Grant Award: \$ 22,000

The Family Crisis Center of Baltimore County's Domestic Violence Transitional House Project (DVTHP) continues the services to primary and secondary victims of domestic violence who have been previous residents of the Family Crisis Centers Domestic Violence Emergency Shelter (DVES). Client residents are provided services such as case management, lawyer representation, individual and family psychotherapy, resource and referral, and victim advocate services. This transitional house allows them to gain the necessary skills to establish self-sufficiency and to move from transitional services achieving independence and freedom from violence for themselves and their children. The program provides up to 12 months of residency to residents and expects to support a total of 14 households, approximately 35 individuals. Grant funds will support salary costs. Grant funds will leverage \$34,745 in funds from Baltimore County DSS Marriage License Funds, fundraising and other contributions from private foundations, churches and community organizations. In-kind contributions of \$762,310 come from the County for rent and facility maintenance as well as USDA food donations.
(\$22,000 CDBG)

INNterim Housing Corporation: INNterim Gardens - Permanent Rental Housing
Grant Award: \$40,000

INNterim Gardens will provide permanent housing in scattered site apartment rental housing for 11 low to moderate-income families (approximately 38 individuals) coming out of Baltimore County shelters. The grant supports salary costs. The grant leverages \$295,538 in other cash funding (mostly through a federal Supportive Housing Program grant) and \$13,660 in in-kind contributions.
(\$40,000 CDBG)

INNterim Housing Corporation: INNterim Transitional House
Grant Award: \$ 87,067

INNterim House will provide a supportive and structured transitional residential environment to 10 homeless families (approximately 42 individuals) while these women head of households can acquire the skills and resources needed to become economically independent. For up to two years, INNterim will provide case management, training in life skills, housing and financial management services to families living at the Sudbrook facility. Grant funds support staff salaries. The grant leverages \$129,020 in other cash funding and \$18,080 in in-kind contributions.
(\$87,067 CDBG)

Jewish Community Services: Homeless Prevention Services
Grant Award: \$ 66,000

This project will serve approximately 49 households (approximately 147 individuals) at risk of becoming homeless mostly in the Greater Pikesville, Owings Mills and Reisterstown areas. Grant funds will support a comprehensive financial needs assessment and benefit eligibility screening, financial assistance for rent and utilities, a thorough mental health and addictions evaluation, case management, vocational assessment, employment counseling and financial literacy/money management training. Grant funds will support direct client assistance (\$55,550) and \$10,450 in contributions to the salaries of the service coordinator, career coach, and mental health clinician. In-kind contributions of \$18,769 from Jewish Community Services in staff and administrative support.
(\$50,691 CDBG, \$15,309 HPP)

Maryland Food Bank: Feeding Hungry Marylanders
Grant Award: \$400,000

This funding helps defray the Maryland Food Bank's general operating costs as well as mobile food pantry sites and other efforts to assist Baltimore County citizens. This grant will support salaries, professional contractual services, utilities, facilities maintenance, food and transportation. The Maryland Food Bank will serve approximately 73,248 people. Grant funds will leverage \$25,737,657 from other sources through private fundraising, foundations, and corporate donations. In-kind contributions total \$39,070,679 in food donations and volunteer labor. (\$400,000 County)

New Pathways, Inc.: Ensuring the Success of Homeless Youth

Grant Award: \$40,000

In collaboration with YMCA of Central Maryland and Baltimore County Public Schools, New Pathways will implement a pilot program serving 30 high school-age homeless, (McKinney-Vento eligible), youth from the Southeast section of the County school district with year-long career development, job seeking and support and community service connection. Up to 15 family members of these same youth will also receive support services. Grant funds will support staff salaries and operational costs. State and private dollars of \$15,335 will support the project along with in-kind contributions are estimated at \$77,070.

(\$40,000 County)

Night of Peace Shelter Inc.: Emergency Shelter

Grant Award: \$ 135,000

The Night of Peace Family Shelter, Inc (NOP) will provide emergency shelter, food and transitional services for 65 homeless families with children (approximately 180 individuals) in Baltimore County. Grant funds will support salaries and fringe costs as well as other operational costs like insurance, communications and building costs. Other anticipated funding includes in-kind contributions of \$4,000 and cash contributions of \$97,284 through private fundraising and other sources.

(\$82,782 ETHS, \$52,218 County)

Prologue, Inc.: Emergency Shelter Grant

Grant Award: \$ 22,800

This project will provide payments to secure housing for homeless persons and families in Baltimore County. Up to 25 client households will receive monetary assistance to secure housing by payment of a security deposit, payment of first month's rent, or payment of a past utility bill so the household can secure utility service for a residence. Grant funds will be matched with \$415,238 federal funds.

(\$22,800 ESG)

Prologue, Inc.: Street Outreach Grant

Grant Award: \$ 66,000

This project supports Prologue's homeless street outreach efforts throughout Baltimore County. Grant funds support salary and operational costs associated with outreach work to those Baltimore County citizens living in places not meant for human habitation. These funds are matched with federal Supportive Housing Program grant of \$385,022.

(\$66,000 County)

St Vincent de Paul: Front Door Rapid Rehousing
Grant Award: \$ 168,390

This project will support rapid rehousing efforts for 30 families (90 individuals) residing at Sarah's Hope Hannah More Shelter. These families will be transitioned into permanent, fair market, housing and provided intensive case management. The first year's lease will be executed in the families' name with St Vincent de Paul serving as guarantor. Families will be provided financial assistance to address arrearages, pay security deposits, and purchase furnishings. St Vincent de Paul will provide \$13,703 in United Way funds and \$6,706 in in-kind contributions for indirect and other costs.
(\$70,457 ESG, \$97,933 Old ESG)

St Vincent de Paul: Front Door Shelter Diversion
Grant Award: \$ 163,000

This project will serve 80 individuals (40 households) with shelter diversion services. At any one time, SVDP will assist 20 families with shelter diversion services that will assist them in sustaining or obtaining housing. Grant funds will support case management staff, flexible client assistance, and other operational costs. St Vincent de Paul will provide \$13,368 in United Way funds and \$6,492 in in-kind contributions for indirect and other costs.
(\$163,000 County)

Turnaround, Inc.: Emergency Shelter
Grant Award: \$ 55,671

Turnaround will provide emergency shelter and transitional housing to women, men and children who have been impacted by domestic violence and sexual assault. The emergency shelter and transitional housing program will provide immediate safety to 35 victims and their children (approximately 75 individuals) over one year who would otherwise be homeless. They will be provided with transportation, food, and personal supplies along with counseling and case management services. The requested funds will pay for the salaries of the staff that run the program, the cost of emergency shelter bednights, and rent for the Transitional House. Operational and staff costs are also supported by Marriage License funds, Governor's Office of Crime Control and Prevention Domestic Violence funds, and donations totaling \$83,678.
(\$38,667 CDBG, \$17,004 ETHS)

United Ministries, Inc.: Prospect Place – Permanent Supportive Housing
Grant Award: \$ 40,000

Prospect Place will provide permanent supportive housing to twelve chronically homeless men. The grant funds will support a portion of the salaries for the Case Manager and Residential Managers. Other funding sources include Project Based Vouchers, tenant rental income, community investment tax credit award and contributions for total cash donations of \$213,366. Alliance, Inc will provide outpatient mental health services and Towson Unitarian Universalist Church will provide volunteer hours for total in-kind contributions valued at \$35,560.
(\$40,000 CDBG)

YWCA of the Greater Baltimore Area: Arbutus Permanent Supportive Housing
Grant Award: \$ 68,049

The Arbutus Permanent Supportive Housing program will provide permanent, single-resident-occupancy housing, therapeutic case management and supportive services to 13 chronically homeless women in Baltimore County. This grant will cover operational expenses and costs associated with providing case management and other supportive services. A cash match of federal Supportive Housing Program funds and other foundation and private funds will total \$172,759, with \$103,000 in in-kind supportive services and training for residents coming from other partners.

(\$41,090 CDBG, \$26,959 County)

Sheltering the Homeless

In addition to the programs identified above to address the needs of those experiencing or close to experiencing homelessness, the County contracts with two vendors to operate three shelters operating in county-owned buildings. These shelters are the Hannah More Shelter, the Westside Men's Shelter, and the Eastside Homeless Shelter. County and State funds will be used to operate these shelters in FY 2016.

The Hannah More Shelter

St Vincent de Paul of Baltimore will operate this 85-bed homeless shelter for women and children. Shelter residents are referred through the County's intake process and services are designed to assist residents in achieving stabilization and readiness for permanent housing within 90 days. County and State funds in the amount of \$744, 569 are reserved for this shelter. This shelter is located in the Westside of the County on the grounds of Hannah More Park.

The Eastside and Westside Shelters

Community Assistance Network, Inc will operate these two shelters. The Eastside Shelter serves 125 homeless women and families. The Westside Shelter serves up to 150 single homeless men. County funds in the amount of \$1,487,114 million are reserved for the operations of these shelters. In keeping with HEARTH act regulations the County and CAN are working together to shorten shelter stays at these locations and move people into permanent housing. The Eastside Shelter is located in Rosedale adjacent to Franklin Square Hospital. The Westside Shelter is located on the campus of Spring Grove Hospital.

Community Development

This Consolidated Plan is written based on the identified needs of the older communities within the County's Priority Funding Areas. It is a strategy that seeks to continue to stabilize, preserve, enhance, and sustain those Baltimore County neighborhoods that need reinvestment. It is a plan that encourages investment in the County's mature neighborhoods.

Specifically, the five-year plan directs housing and non-housing community development activities to advance the County's sustainability efforts. Through the Department of Planning,

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the County has initiated and will continue to initiate housing opportunities that increase access to homeownership, rehabilitate existing housing stock, stabilize multi-family housing, and promote housing that is energy efficient, conserves resources and ensures healthy indoor air quality. Community development activities have resulted in the construction of new and improved community facilities and infrastructure.

As shown in focus groups, surveys and citizen input meetings, community residents and business leaders want to improve the availability, accessibility, and affordability of housing for low- to moderate-income and special needs households, including promoting homeownership and rental subsidies for these individuals. Also, they want to maintain the viability of the existing housing stock by ensuring affordability as well as assistance with rent and utility payments. They also see the need for homeownership counseling and assistance with foreclosures. County residents want to provide greater economic opportunities for all low- to moderate-income persons, including homeless persons and persons with special needs. Specifically, they want to increase the availability of job readiness, affordable medical and dental care, and provide services for at-risk youth and afterschool programs. They want to improve public transportation access for all persons, regardless of ability, remove architectural barriers, and improve visitability in housing and public facilities. And, they want to continue to build community capacity to help achieve these goals. In short, citizens want the County to support those strategies and actions that ensure sustainable communities through increasing the availability of affordable housing, promoting economic opportunity, and fostering a suitable living environment.

During the Consolidated Plan period the County's non-housing, community development activities will include:

- Improving the suitability of the living environment by increasing community capacity and strengthening community-based organizations;
- Supporting a suitable environment by improving communities' accessibility to public and private resources;
- Sustaining the viability of community-based retail and commercial areas by increasing access to resources;
- Increasing the suitability of the living environment by supporting public improvements and correcting deteriorating conditions and public health hazards;
- Increasing the availability and accessibility of community-based recreational activities to foster a suitable living environment;
- Improving the availability and accessibility of public services that contribute to a suitable living environment;
- Increasing the availability and accessibility of services that promote economic opportunities, including access to job training, adult basic education, classes in English for Speakers of Other Languages, and workforce development opportunities;
- Improving the suitability of the living environment by supporting and encouraging participation in programs and activities that improve the safety of communities;

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- Improving the availability and accessibility of programs to increase the educational achievement and attainment of low- to moderate-income individuals, including both youth and adults;
- Increasing the suitability of the living environment by preserving historic structures of significance to communities, with a special emphasis on preserving the history of African American settlements;
- Increasing the suitability of the living environment and increasing economic opportunities by supporting and encouraging investment in retail and commercial centers in older communities;
- Increasing accessibility and availability of public and private resources and public services to underserved populations, including immigrants, minorities, homeless and chronically homeless persons, persons with disabilities, and persons with special needs and/or with HIV/AIDS;
- Increasing the accessibility of public facilities and promoting a suitable living environment by removing architectural barriers;
- Improving the suitability of the living environment by expanding the capacity of faith-based institutions to deliver community-based services;
- Improving the suitability of the living environment by improving code enforcement efforts in older communities;
- Improving the accessibility and availability of public and private transportation services for underserved populations, including persons with disabilities, the elderly, immigrants, low- to moderate-income persons, and persons with special needs, to encourage a suitable living environment and increase economic opportunity; and,
- Increasing the accessibility and availability of site-based services within multi-family housing complexes.

Proposed Non Housing Community Development Projects

Abilities Network: Positive Solutions for Families

Grant Award: \$23,750

This project provides family-focused intervention, aimed at low-income children whose families are at risk of unemployment and homelessness. The program will concentrate on two child care centers – Martin Boulevard and Play and Learn, located in the communities of Middle River and Dundalk. The programs aim to serve 90 children in 80 households and 100% of them meet the criteria for low income. The grant will support the salaries of the Project ACT staff as well as travel costs and program supplies. This grant will leverage \$12,904 from other sources and \$1,000 in-kind contributions.

(\$23,750 County)

CASA de Maryland, Inc.: Baltimore County Outreach and Education Project
Grant Award: \$25,000

CASA de Maryland, Inc. Baltimore County Outreach and Education Project will serve 300 low-income immigrants in the County (200 Households) through informational workshops in targeted areas of the County on topics of key importance to the low-income Limited English Proficient (LEP) immigrant community. Topics will include financial literacy issues like obtaining an Individual Tax Identification Number, opening and maintaining a bank account as well as other “Know Your Rights” issues in the naturalization process, determination of eligibility and navigating the process. CASA will also provide individual case management to low-income Limited English Proficient individuals. Grant funds will support the salaries and benefits for project staff as well as operating expenses including office supplies, local travel, training, phone, internet support, photocopying, printing and postage. Other funding sources include \$232,700 from private and foundation sources.
(\$25,000 CDBG)

CASA of Baltimore County, Inc.: Court Appointed Special Advocates
Grant Award: \$ 40,000

CASA of Baltimore County, Inc., is a project to provide volunteer Court Appointed Special Advocates to 180 child victims of abuse and neglect in Baltimore County involved in abuse and neglect proceedings. Trained CASA volunteers will provide community and court based advocacy through their written reports to the court and are generally appointed to the case of one child or sibling group at a time. They receive extensive pre-service and on-going in-service training. Grant funds will be used to support a portion of salaries of professionals providing training and support to volunteers. Grant funds will leverage \$361,590 in other government, foundation, and private funds. CASA volunteers will donate a minimum of 11,900 hours in services to children valued at \$25.43 per hour for in-kind contribution for a total value of \$302,617.
(\$40,000 County)

Comprehensive Housing Assistance, Inc.: Millbrook Friendly Neighborhood Program
Grant Award: \$19,000

Millbrook Friendly Neighborhood Program (MFNP) provides support services to 2100 residents of census tract 4034, Block Group 3. Per capita income is \$12,678 and Median Household income is \$21,012. These vulnerable low to moderate-income residents of the Millbrook Park Apartments, a 720-unit multifamily apartment complex in northwest Baltimore County are mostly elderly, adults with disabilities and immigrants from the former Soviet Union who face problems of declining health, isolation, lack of family supports, financial hardship, and language barriers. The Program’s multilingual staff creates a safety net for these vulnerable individuals by offering outreach, community organization, social service assistance, health education, and recreational opportunities, benefiting the Millbrook residents. Grant funds will support the salary and fringe of the Director of Volunteer Services and other operational costs. Grant funds will leverage an additional \$146,435 from The Associated: Jewish Community Federation of

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Baltimore to the Senior Friendly Neighborhood program and an in-kind donation of office space from the Milbrook Park Apartments and CHAI totaling of \$39,026.
(\$19,000 County)

Comprehensive Housing Assistance, Inc.: Pikesville After School Enrichment Program **Grant Award: \$25,797**

Pikesville After School Academic Enrichment Program will provide early intervention and prevention services through after school academic enrichment programming to 75 disadvantaged low-income youth in 1st-5th grades at Milbrook Elementary who are at risk of education failure, truancy, and juvenile delinquency. Grant funds will support the salary and fringe of the Director of School and Community Partnerships as well as program supplies and education costs of hiring 5 Baltimore County teachers to work 2 days a week with the program. Grant funds will leverage an additional \$30,000 from United Way (requested) and \$2,500 from Milbrook Elementary in in-kind assistance.
(\$25,797 CDBG)

Creative Kids, Inc.: Community Center Cockeysville **Grant Award: \$ 21,375**

This project will serve 34 students during the academic and Fiscal 16 year of The Lakes neighborhood in Cockeysville. It is the first point of contact and sole neighborhood-network base for a wide array of services that benefit community residents from infants to seniors of very low to moderate-income. The Community Center concentrates activities on school aged children and youth, adults, new immigrants and the community at large by operating an after school program and summer camp, services to families with delayed infants and toddlers, services to speakers of other languages wanting to learn English, and services to pre-teens and teenagers seeking babysitting certification. In addition, the Center offers Information and Referral services, an Employment Resource Center, bi-lingual social service application assistance, after school tutoring and homework help, and a computer lab. Requested grant funding will support the director's salary and will leverage \$87,225 in private and government support as well as \$132,226 in in-kind donations.
(\$ 21,375 CDBG)

Creative Kids, Inc.: Community Center Essex **Grant Award: \$21,375**

Creative Kids Community Center (Essex) will serve the approximately 500 unduplicated unique individuals living in The Greens neighborhood of Essex with programs that improve the quality of life and educational/professional opportunities of very low to moderate income residents. The Creative Kids Community Center Essex will concentrate activities on elementary school aged children, their parents and grandparents, providing the following types of activities: parenting classes, child health care enrollments assistance, English classes for adults, conference space for teachers and parents, summer reading programs, computerized GED testing and instruction, senior outreach activities, homework assistance and tutoring. Requested grant funding will

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support a portion of the director's salary and leverage \$83,300 in other government and private funding as well as \$166,103 in in-kind donations.
(\$ 21,375 CDBG)

Delta Research and Education Foundation: Youth Risk Reduction Program **Grant Award: \$26,000**

Baltimore County Alumnae of Delta Sigma Theta Sorority, Inc.'s Youth Risk Reduction Program will serve 230 individuals through its daily afterschool and summer bridge programs as well as other special community events. The Program works in partnership with the Baltimore County Police Department's Police Athletic League (PAL) Program to teach "at-risk" youth, between the ages of 8-17 living in the Liberty Road corridor area of Baltimore County. The Program provides prevention and intervention services for youth and their families, while focusing on building self-esteem and cultural awareness. Grant funds will support staff salaries and fringe. Grant funds will leverage an additional \$17,400 in government and private contributions as well as \$50,025 in in-kind contributions through food donations and volunteer hours of Sorority Alumnae.
(\$26,000 County)

Dundalk Youth Service Center: Expansion of Counseling Services **Grant Award: \$23,513**

Dundalk Youth Service Center's goal is to serve 900 in the Second Step program, a one-hour supplemental school program held once a week for all 6th and 7th graders at Dundalk Middle School and for grades 1-5 at Orem's Elementary and Berkshire Elementary. The program is also trying to initiate programs with Dundalk Elementary and Logan Elementary. The project is a psychoeducational/ psychotherapeutic program which includes guest speakers and mentors from the community. Grants funds will cover salary costs of the Prevention Program Coordinator. In-kind contributions of \$14,533 are also expected to support the program.
(\$ 23,513 CDBG)

Family Crisis Center of Baltimore County, Inc.: Essex-Middle River Victim Advocate Project **Grant Award: \$ 16,000**

Family Crisis Center of Baltimore County's Essex-Middle River Victim Advocate Project (E-MRV AP) will provide primary (adult) and secondary (child) victims of domestic violence the necessary relationship connection, support, resource, and referrals, and agency based services to assist in addressing the violence in their lives and deterring the potential for homelessness for the primary victim and their children. The program will serve 1200 primary victims of domestic violence and the secondary victims – their children (grant funding will support 600 of the 1200 victims). Funds will be utilized for partial salaries for the Executive/Clinical Director and the Victim Advocate. Grant funds will leverage \$37,536 in other federal, state, and county funds as well as \$16,394 in in-kind donations.
(\$16,000 CDBG)

Heroes Helping Heroes: At Risk Youth after School Enrichment
Grant Award: \$ 51,500

Heroes Helping Heroes (HEROES) is a community-based after school development program aimed at improving the academics, life skills, and athletic ability of at-risk Baltimore County boys ages 8 to 18. This uniquely designed pro-active program will serve 120 youth and is built upon a core structure of three central elements: academic achievement, community service, and teamwork through athletics. Academic success is achieved through monitoring and improving school attendance, homework assistance and designated homework time, academic tutoring, and MSA, HAS, and SAT preparation. Community service, the unique hallmark of the HEROES program, involves the youth volunteering weekly with pediatric patients at Mt. Washington Pediatric Hospital and Kennedy Krieger Institute. The final portion of the program emphasizes developing goals, teamwork, and a strong work ethic through participation on two competitive basketball teams. Grant funding will support the salary of the Executive Director and Program Director as well as fringe. An additional \$314,200 in funding will be provided through corporate and foundation grants, private donations, and special events. Funds will leverage an additional \$85,800 in in-kind donations for space and volunteers.
(\$22,364 CDBG, \$29,136 County)

The House of Ruth Maryland: Adelante Familia at the House of Ruth Maryland
Grant Awarded: \$34,390

The Adelante Familia project at the House of Ruth Maryland will provide bilingual client services including outreach, support group, IPV education, food pantry and crisis support to 80 Hispanic/Latina, Spanish speaking, and immigrant residents of Baltimore County who are victims of Intimate Partner Violence and their children. Grant funds will support staff costs and a client service fund to lessen barriers to service and increase safety. In-kind and match support will be provided through a share of other Federal, State, and local grants, private donations, client fees, United Way gifts, donated foods, and volunteer efforts. Total cash contributions are \$469,843 with an additional \$30,828 in in-kind donations.
(\$25,650 CDBG, \$8,740 County)

Jewish Community Services: Jump Start and Job Readiness
Grant Award: \$13,028

Jewish Community Services will provide specialized employment assistance to 20 Baltimore County residents identified as having significant barriers to employment and needing intensive support to become "Job Ready." The Program combines one on one career coaching and group curriculum-based instruction on job readiness skills. Grant funds will support staff, program supplies, stipends for speakers and clients to assist with transportation, appropriate work attire and non-tuition fees related to supplemental training. In-kind contributions of \$11,649 will come from Jewish Community Services.
(\$13,028 County)

League for People with Disabilities: Project Fit

Grant Award: \$29,994

Project Fit is an after school program for 10 Baltimore County Public High School students with disabilities. The program will assist these students prepare to transition from school to the world of work. Project Fit will offer participants a unique combination of physical fitness, access to healthy snacks and meals, career exploration, and paid work opportunities. Technology's importance in the 21st century workforce will be emphasized and during the second half of year, students will work in paid internships with assistive job coaching services. Grant funds will support staff costs. Cash donations of \$49,055 and in-kind donations of \$52,750 will support this project.

(\$29,994 CDBG)

Lighthouse, Inc.: Brighter Tomorrows Outreach Project

Grant Award: \$37,000

Lighthouse Outreach will provide clinical counseling and associated community education services (life skills, vocational guidance, etc) to no fewer than 80 low and moderate income individuals (in 32 households) from underserved populations in Baltimore County, including residents of the Baltimore Highlands/Lansdowne/Riverview communities. In collaboration with Leadership Through Athletics, special outreach efforts will be aimed at transitioning youth (late adolescence through early adulthood), including those from minority and immigrant families. Grant funds will provide a portion of salary and fringe for clinical staff. Support for the program in the amount of \$63,080 will be made available through Youth Service Bureau funds, donations, and fees for services. In-kind services valued at \$18,595 will be contributed by graduate student interns and trained clinical volunteers.

(\$11,801 CDBG, \$25,199 County)

The Pro Bono Counseling Project: Pro Bono Mental Health Care for Baltimore County

Grant Award: \$ 17,100

The Pro Bono Counseling Project will link 300 low and moderate income families and individuals who request mental health care with licensed and insured mental health professionals and all related additional services in their area with the goal that they will improve their functioning, behavior, and in many cases, their family relationships, education and employment. For these families and individuals linked with therapists participating in the Pro Bono Counseling Project, counselors will donate at least 685 hours for their mental health care throughout the year. The project will recruit at least 20 additional licensed and insured mental health professionals in private practice during the funding year. Grant funds will support the Clinical Coordinator's salary. Grant funding will leverage an additional \$37,600 in grant and foundation funds. In-kind donations are valued at \$75,300.

(\$17,100 County)

Turnaround, Inc.: Turnaround's Trauma Therapy Project
Grant Award: \$ 16,000

Turnaround provides individual and group counseling to 40 victims of domestic violence and sexual assault in coping with trauma and to help them develop the skills and resources to rebuild their lives. In addition to therapeutic services, victims have access to other supportive services such as a 24-hour hotline, crisis counseling, case management, emergency shelter, and legal representation. Grant funds will support the salary of a trauma therapist at the Eastern Family Resource Center in Rosedale which also houses the Eastside Homeless Shelter. Grant funding will leverage a total of \$352,966 in other federal, state, county, corporate and private fundraising and client fees as well as \$5,330 in-kind contributions.
(\$16,000 CDBG)

Commission on Disabilities

The United States Census Bureau estimates that in 2013 there were 823,015 individuals in Baltimore County. Based upon accepted statistics from the Census Bureau, 153,904 of these individuals have disabilities. Of that number, approximately 98,762 have severe disabilities, and 31,100 over the age of 6 have disabilities so severe that they required personal assistance to carry out everyday activities such as eating, dressing, and bathing.

One goal of the Department of Planning, Division of Neighborhood Improvement, is to assist individuals with disabilities in maintaining their participation and active involvement in the community. To that end, Baltimore County designates a portion of its annual CDBG funds to be used for projects benefiting individuals with disabilities. These funds are applied in the areas of housing, education, disability awareness training, and information and referral.

Housing

The federal Fair Housing Amendments Act of 1988 prohibits discrimination in multi-family housing because of individuals' disabilities, and requires landlords to make "reasonable accommodations" and permit "reasonable modifications" to meet their needs. However, unlike other jurisdictions, Baltimore County owns no public housing. So the Commission on Disabilities uses its resources and influence to work with private and multi-family dwelling owners to address the residential needs of County residents with disabilities. Through its Housing Accessibility Modification Program (HAMP), the Commission partners with property owners to construct the accessibility renovations on-site that are necessary for renters with disabilities to live in the community. This program is funded with CDBG funds and will continue to operate during the Consolidated Plan period.

In order to be eligible for the HAMP program, a person must be a renter in Baltimore County, have a disability (or a member of the renter's family must have a disability), and, where appropriate, meet the HUD household income requirements for Baltimore County. Over the past ten years, the Commission has completed 148 renovations for an average cost of \$4,670. While the Commission does not have a strict limit on any individual renovation cost, it tries to stay within a few thousand dollars of the average cost in order to serve as many people as possible

with its available resources. Due to the low income level of its clients, the Commission does not require a co-pay on the part of the tenant.

Some individuals with disabilities live in community residential programs that provide housing and support services and are managed by non-profit agencies. The most common of these housing options are Alternative Living Units (ALUs), which house three or fewer individuals, and group homes, which house four to eight individuals. In Baltimore County, the majority of residential programs are ALUs. These programs, mainly funded through the State Department of Health and Mental Hygiene through its Developmental Disabilities Administration, have been operating well over 40 years, and many of the homes are in need of major maintenance and renovations. Also, as the population of people served has aged, there is the attendant need for accessibility modifications. Unfortunately, the Developmental Disabilities Administration has over 8,000 people on its waiting list, so State funds for maintenance and renovations are generally not available. Consequently, each year the Commission on Disabilities, through a bidding process, extends financial assistance to the agencies operating ALUs and group homes in order to ensure that they remain safe and accessible for a disabled and aging population.

Education

In past years, the Commission on Disabilities has worked with the Baltimore County Public Schools (BCPS) to conduct a survey of accessibility in all of the County's public schools (resulting in major renovations to our older school buildings), assisted in the hiring of a disability awareness trainer, and for six years, funded the STEP program (Students to Employment), whereby it provided the resources for students who leave school at 18 years of age but are not eligible for programmatic funding from the State Developmental Disabilities Administration until they reach the age of 21. The Education Work Group was instrumental in having the Code of Maryland Regulation revised to assure that students with disabilities will be afforded access to the Health Education curriculum, and, most recently, worked with BCPS to reinstate Workman's Compensation for non-diploma students in work programs. The Commission has also developed two brochures which address the issues facing students with disabilities as they transition from school to adult life. These brochures have been widely circulated to private, non-profit service agencies as well as throughout the school system. The Commission is acutely aware of its responsibility to address disability issues related to education, and meets on a monthly basis to develop new tools to address the informational and programmatic needs of this population.

Disability Awareness Training

As noted in the Education section above, the Commission, through its Education Work Group, partnered with Baltimore County Public Schools to hire a disability awareness trainer. The Commission believes that such training is essential to assure sensitivity on the part of County employees to the circumstances affecting its citizens with special needs. As an outgrowth of the Education Work Group's efforts, the Commission has decided to develop a work group that will put together a sensitivity training program specifically aimed at County employees. In order for the group to be effective, the Commission must assure that those actually doing the training are individuals with disabilities. This presents challenges since the Commissioners called upon to do the training are not County employees, and must use their own time for the training. Because the

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Commission believes strongly in the need for disability awareness training, it will therefore move forward with the development of the work group.

Information and Referral

Every three years since 2005, the Commission has partnered with the Baltimore Sun Media Group to develop, publish, and distribute a Resource Guide for Individuals with Disabilities. In 2005, 2008, and 2011, the Commission developed and distributed over 50,000 copies of the guide. The Resource Guide is also located on the Commission's web site. Since the response to the Resource Guide has been overwhelmingly positive, the Commission plans to publish the Guide again in 2015.

Proposed Commission on Disabilities Projects

In fiscal year 2015, the Commission proposes to fund the following Capital projects under the Community Development Block Grant program:

Arc Baltimore

Grant Award: \$38,250

Accessibility and/or maintenance renovations to one Alternative Living Unit and to the Day Program Center. The renovations for the ALU include creating a fully accessible bathroom, with new fixtures, tile walls and roll-in showers, as well as all carpentry and electrical work. The renovations in the Day Program Center include the installation of a Dura-Glide sliding door to make the entry to a secondary activity room fully accessible to individuals with mobility disabilities.

Emerge, Inc.

Grant Award: \$47,549

Accessibility modifications to two Alternative Living Units. The repairs in both houses include complete bathroom renovations, including: widening doorways; replacing showers; replacing toilets with ADA compliant toilets; replacing and lowering the vanities; installing safety grab bars and handrails; and replacing the floors. In addition, in one of the homes, the kitchen needs renovations, including: replacing the floor, which is water damaged; replacing all cabinetry and appliances, which are old and broken; replacing counter tops and the back splash; and repairing the floor, toilet and vanity of the bathroom off the kitchen.

Jewish Community Services, Inc.

Grant Award: \$39,005

Accessibility modifications to two bathrooms in one Alternative Living Unit. The renovations include new tubs, toilets, sinks, walls, and widening the entrance doors to make them fully accessible for adults with disabilities.

The League for People with Disabilities

Grant Award: \$15,000

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Modifications to the main building including the installation of a room divider in its large day room allow for more privacy and the ability to use the room for simultaneous multiple projects.

Maryland School for the Blind

Grant Award: \$69,500

The building of a hard surface, multi-purpose play area for blind and visually impaired students, including those with multiple disabilities. This project is part of a larger, \$1.4 million athletic complex, which will include a baseball field, soccer field, and track.

Mosaic Community Services

Grant Award: \$37,442

Renovations to the behavior health and medical day programs. Renovations include: installation of four automatic doors; replacing one deteriorating wheelchair ramp; installation of new bathroom fixtures; installation of ADA compliant door handles; installation of new lock boxes and thermostats; and installation of Braille bathroom signs.

Penn-Mar Organization, Inc.

Grant Award: \$37,320

Accessibility modification to three group homes. Renovations include making bathrooms in two Group Homes fully accessible by: replacing the subfloor, toilets and sinks; installing safety grab bars; and installing all electric and plumbing. In addition, in a third Group Home, the front deck will be extended and an emergency exit will be installed.

In prior fiscal years, the Commission has used CDBG funds to fund the Housing Accessibility Modification Program. In FY 2016, the County will use its own general fund dollars to increase and expand access to this important program with a \$300,000 commitment. A summary of the project is detailed below.

Housing Accessibility Modification Program (HAMP)

Grant Award: \$300,000

This funding provides for accessibility renovations to the apartments rented by individuals with disabilities, since this group does not, in general, have the financial resources to make their homes accessible. This program has been highly successful, not only because it assists individuals with disabilities to live in the community, but also because it increases the number of accessible rental units in the County. Based upon requests as they are received, renovations may include: installation of wheelchair ramps; installation of stair glides; renovations to kitchens and/or bathrooms to make them accessible; etc.

Antipoverty Strategy

Baltimore County is committed to improving the lives of all citizens by building a strong economy, creating a skilled workforce, broadening the tax base through increasing homeownership, increasing the availability and accessibility of affordable housing opportunities for all, fostering excellence in education, and providing community-based services to

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underserved populations that promote economic opportunity. These initiatives expand opportunities and enable people of low wealth to move out of poverty. These initiatives seek to invest in the human capital by creating opportunities that increase access to wealth, equity, and civic engagement.

The County has developed a multi-tiered anti-poverty strategy to address the needs of underserved people. The first tier includes emergency and short-term assistance to families and individuals in order to stave off poverty or to prevent a deeper slide into poverty. The second component is to prevent people from becoming impoverished by improving education and job skills and by expanding job opportunities. The third tier is to provide people of low wealth access to decent, safe, and affordable housing and the final tier is to ensure a suitable and sustainable living environment through reinvestment in the built environment and by utilizing sustainable practices that minimize negative impacts on the community.

In FY 2015 the County will allocate up to 15% of its CDBG entitlement award plus program income derived from prior CDBG investment, the maximum percentage allowable by federal regulation, to nonprofit groups and public agencies providing direct services to low to moderate income residents. Nonprofit organizations that operate food pantries, youth services, employment training and counseling, daycare, provide emergency support and housing services, domestic violence programs, and homeless shelters, receive CDBG Program funds from Baltimore County. The County has also used CDBG funds to help renovate homeless shelters, centers for people with disabilities, Head Start and Day Care Centers, and other community centers.

Though the County's educational system is relatively strong, a small number of elementary schools in low-income and African American areas have low standardized test scores, high percentages of children receiving free and reduced meals being served, and high mobility rates. These combined indicators suggest a decline that must be halted in order to prepare youth for employment and success in the community. The County has implemented a number of programs that provide additional resources for children who need additional academic support. These programs include after-school programs, group learning centers for middle school students, dropout prevention programs, and mentoring support. Employers continually cite the presence of a poorly educated work force as a major detriment to business attraction and retention.

The County has also moved forward to address the needs of the unemployed, underemployed, and welfare recipients. Creating jobs for the poor, preparing them for their new jobs, and providing assistance so they can maintain their jobs will be a substantial responsibility of the government. In Baltimore County, the Department of Social Services' (DSS) has developed the Family Self Sufficiency Program to support clients in their move to self-sufficiency with job training, childcare assistance, and post employment support to help people retain their jobs. This part of the anti-poverty strategy has changed public assistance workers into self-sufficiency counselors, complementing and supplementing programs available through the Office of Economic Development.

Every able-bodied applicant for public assistance must also begin a job search. DSS links clients to a comprehensive range of public and private resources, including job readiness, basic

education, GED Programs, employment counseling and training, and placement services. In addition, DSS works with clients to remove barriers to securing and maintaining employment. Clients have access to resources, including family social services, case management, referrals to mainstream resources, mental health, and substance abuse programs.

People with disabilities and people in poverty are not mutually exclusive groups. Studies have shown that nearly two-thirds of working age adults who experience poverty for 36 of the previous 48 months have one or more disabilities. Almost 43% of homeless individuals have some type of disability and about 40% of families experiencing poverty have one or more disabled family members. Among household headed by a person with a chronic and severe disability, food and housing consumption declines as much as 22% over time when compared with households headed by a non-disabled person. The County's Commission on Disabilities continues to address the needs of County citizens with disabilities by supporting independent living, job training and placement, promoting housing opportunities, removing architectural barriers, supporting transportation improvements and accessibility, and the provision of various services to foster independence and self-sufficiency.

The County will continue to address poverty by focusing upon communities where many low-income people reside and expanding opportunities for low income households to areas of high opportunity. This requires improving the conditions in multifamily housing properties; expanding the availability and accessibility of affordable, safe, and sanitary housing particularly located in non racially/ethnically impacted areas of opportunity; providing access to and increasing the availability of human services programs, including recreational opportunities for youth and persons with disabilities and other members of protected classes; increasing the availability and accessibility of jobs; and enhancing job readiness. It will also require a strategy for sustaining any progress that is made in job development and creation and increased attention to the needs of children. The County will work with the Office of Economic Development's workforce development programs to increase the access of low income job seekers to their services which are strategically located around the County.

The County will also address its workforce development needs through its participation in the Baltimore Metropolitan Council's Sustainable Communities Initiative (SCI). The SCI has a number of committees that will focus on the inclusion of equity promoting strategies that incorporate housing equity, workforce development, and environmental equity in the Baltimore Metropolitan Area. Specifically, the Workforce Development Committee will focus on assessing the region's workforce skills gap to identify education, training, and apprenticeship needs that will better prepare the region's workforce to fill the jobs that are available and in demand in the region's employment centers.

Housing Opportunities for People with AIDS (HOPWA)

HUD's Office of HIV/AIDS Housing administers the Housing Opportunities for Persons with HIV/AIDS (HOPWA) program and provides federal oversight to ensure that all programs and initiatives are responsive to the special needs of persons living with HIV/AIDS (PLWHA). Baltimore Homeless Services, Inc. serves as the grantee in the Baltimore Eligible Metropolitan Area (EMA) for HOPWA funds and Baltimore County Department of Health (BCDH) serves as

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the project sponsor for the HOPWA grant. Baltimore Homeless Services, Inc. provides technical assistance, site monitoring, and distribution of funds and processes all fiscal aspects of the grant for the EMA. HOPWA may be used for a wide range of housing, social services, program planning, and development costs. These services include, but are not limited to, the acquisition, rehabilitation, or new construction of housing units, costs for facility operations, rental assistance and short-term payments to prevent homelessness. HOPWA funds also may be used for health care, mental health services, chemical dependency treatment, nutritional services, case management, assistance with daily living, and other supportive services. (www.hud.gov)

In Baltimore County, HOPWA funds are used primarily (82.5%) for Tenant-Based Rental Assistance (TBRA) Long-Term housing subsidies. A small portion (1%) is used for supportive services such as eviction prevention, utilities, or other needs not available under other funding streams.

Address priority unmet housing needs for the eligible population

The primary goal of the HOPWA program is to assist eligible HIV-positive Baltimore County residents in need of long-term housing to obtain permanent housing in order to enhance their ability to access and/or maintain primary medical care and continue to live independently.

According to a December 2013 profile from the Center for Epidemiology and Evaluation of the Prevention and Health Promotion Administration, 2,856 Baltimore County residents were living with HIV. Of these 2,856, 77.7% were African American and 36% were female. BCDH's HOPWA program is within a larger program serving all eligible HIV-positive residents of Baltimore County. This program, the HIV Case Management Program, serves over 450 low-income individuals and families in Baltimore County. The need for safe, affordable and stable housing is often identified as a primary need for many of the program's clients, the majority of whom are under 250% of the federal poverty level. Approximately 50% of BCDH's HIV-positive clients have some type of housing subsidy. BCDH social workers and case managers work with eligible clients to develop a realistic and practical plan of care to maximize their ability to live independently in the community.

BCDH and Baltimore County Housing Office jointly manage the HOPWA program in Baltimore County. BCDH is responsible for the administrative and fiscal oversight of the program. The Housing Office is responsible for the tenant-base rental assistance (TBRA) component of the grant, which includes determining eligibility for new applicants, processing annual re-certifications, annual unit inspections, and interim-changes for families. The HOPWA Program Supervisor and HIV Case Management Program Manager meet regularly with the Housing Rental Subsidy Supervisor to review policies and procedures, evaluate program outcomes, and determine potential barriers that may impact clients' ability to obtain and/or maintain their housing voucher.

In FY' 14, the HOPWA program provided housing voucher subsidies to eighty-nine (89) unduplicated clients and one hundred and one (101) family members. The program currently has ninety-one (91) clients on the wait list. The cost of HOPWA voucher subsidies have increased to

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align with HUD fair market rents for the Baltimore region. The average rental subsidy is \$950.00. The program currently has a wait list and without additional funding, clients must wait until a voucher becomes available. Per the directive of the HOPWA Grant Program Administrator at Baltimore Homeless Services, the wait list was closed in March 2012. Per Federal regulation, HOPWA must close its wait list once the time period to get a voucher is more than 3 years. According to the Baltimore County Housing Office, the wait list for Housing Choice Subsidy Program voucher is approximately 8-10 years.

The HIV Case Management Program works closely with all clients, including those on the wait list, in an effort to help them find alternative housing with family, friends, transitional housing opportunities, or in shelters until a voucher is available. A number of supportive services are available to PLWHA ensuring that they receive health care, live independently in the community, and reduce their risk of homelessness. Each client is assigned to a case manager who helps him or her develop a plan of care that includes services needed to meet these objectives. Short-term housing assistance is often a part of these care plans and contributes to the stabilization of the client's housing and his/her ability to live independently in the community as well as remain adherent to treatment. Housing services are accompanied by an individualized housing assessment and housing plan with goals to achieve housing stability through adherence to medical care, employment, and other assistance intended to reduce their risk of becoming homeless.

Maximize Existing Resources

The HIV Case Management Program's primary goal is to link clients to medical and/or social services that stabilize their health and allow them to function independently. A key factor to ensuring a client's health is access to permanent safe and affordable housing. The staff works closely with clients who are receiving rental assistance to ensure that their recertifications are completed annually to maintain housing assistance eligibility. BCDH receives multiple funding streams (i.e. Ryan White Parts A and B) to help clients with their unmet medical and psychosocial needs. Every effort is made to maximize these resources in a way that allows us to fully assist clients in meeting their individual needs.

Clients are assessed to determine their eligibility for all Ryan White Part A and B emergency and medical services, Office of Home Energy Programs (MEAP and EUSP), unemployment benefits, disability benefits, food stamps, Medicaid, Qualified Health Plans, MADAP, and other public entitlements that may help them balance their budget. Clients in need of emergency financial assistance for rent, utilities and/or food may be eligible to receive Ryan White funds to cover the need.

BCDH receives Ryan White Part A (RWA) grant funds for emergency housing to prevent eviction, utility turn-offs, and assistance with emergency beds-nights at local transitional housing providers. Additionally, BCDH receives other RWA funds (see attachment A) to provide medical case management services, medication assistance, food and nutrition, transportation and other non-covered professional medical services (laboratory fees, eyeglasses and durable medical equipment).

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BCDH works in close partnership with local homeless shelters and operates a shelter-nursing program providing nursing and nursing assessments to shelter residents of the three largest homeless shelters in Baltimore County. This partnership with shelter staff and vendors allows for direct access and coordination of medical care of all clients, with the ability to closely coordinate housing and support services for all HIV-positive clients in these shelters.

For the past 5 years, BCDH has been an active partner with the AIDS Interfaith Residential Services (AIRS) program to refer clients to their Shelter Plus Care program. Shelter Plus Care is designed to provide housing and supportive services on a long-term basis for homeless persons with disabilities.

The Shelter Plus Care program has been a significant addition to our housing continuum because it complements the goal of the Ryan White's short-term, emergency housing category. Since Ryan White Housing is considered short-term assistance with a lifetime maximum of 24 months of service, it is imperative that clients seek and obtain long-term, permanent housing solutions. The AIRS Shelter Plus Care program provides long-term assistance with wraparound services that includes substance abuse or mental health treatment, case management, and other supportive services. A benefit of this program is that clients are not required to meet the more stringent guidelines for housing subsidies (i.e. criminal background checks). Since the Shelter Plus Care program maintains the lease, clients are not subject to the strict credit requirements of most landlords. The result is that BCDH is able to use RWA funds to provide clients with short-term placements with most transitioning into long-term housing placements.

Below is a complete list of all funds available to BCDH for the purpose of assisting HIV positive Baltimore County residents.

Baltimore County Department of Health, Bureau of Healthcare Access HIV Case Management Program Funding

Funding Source	Amount	Services Provided
Ryan White A – Case Management *	\$78,647	Provides case management services to medically complex and/or fragile HIV/AIDS clients.
Ryan White A – Emergency Food Assistance	\$4,935	Using these funds as the funds of last resort, clients are provided with a gift card for food from Mars or Giant.
Ryan White A – Housing Assistance*	\$22,189	Provides emergency rental assistance and short-term (6 months max) payments for emergency housing.
Ryan White A – Medical Transportation*	\$22,737	Provides medical transportation services to eligible Baltimore County residents.
Ryan White A – MAI Transportation*	\$9,349	Provides medical transportation services to eligible Baltimore County residents.

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Ryan White A – Health Insurance Premium and Cost Sharing*	\$1,500	Provide on-going medication and insurance premiums assistance to eligible Baltimore County residents.
Ryan White A – EFA*	\$2,985	Provides medication assistance to low-income clients. Using these funds as the funds of last resort assistance rendered for client professional visits.
Ryan White B	\$258,290	Provides case management and client advocacy services. Also, outpatient medical care is provided to the client.
Ryan White B – State Special Funds – HIV Case Management	\$889,865	Provides case management and client advocacy services. Provides assistance with health insurance applications.
HOPWA	\$1,122,296	Provides housing and related services needs of low-income persons and their families living with HIV/AIDS in Baltimore County. This includes the salary of the HOPWA Grant Administrator, Tenant Based Rental Assistance/long-term housing assistance, support service assistance, and the Tenant-Based Rental Assistance Fee.
Integration of Sexual Health In Recovery (SHIR)	\$169,746	The purpose of the SHIR program is to provide HIV testing, education, counseling, and referral services in clinical settings to residents of Baltimore County so that the spread of HIV/AIDS can be reduced. HIV testing, education, counseling and referral services in clinical settings.
HIV Prevention and Linkage to Care Services	\$421,372	Provides intensive group education, individualized support and prevention counseling via 6 population specific projects. Target population is incarcerated women that are high risk for becoming HIV infected. Testing and counseling using the SISTA curriculum is provided on-site.
Partner Services	\$185,000	Provides notification, Counseling, Testing and Referrals (CTR) to infected persons and their partner for the purpose of linking them to healthcare.

* The Ryan White Title I programs run on a different fiscal year. The fiscal year covered is March 1, 2015 to February 28, 2016.

Monitoring Process

For the last several years, Baltimore County has been incrementally building a stronger quality assurance system, to include a comprehensive monitoring strategy of all Federal formula entitlement funds, including CDBG, HOME, and ESG. To assure that there were mechanisms in place to enforce compliance with regulatory requirements and all other appropriate standards,

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grant and contract agreements detail the standards of accountability for sub-recipients and, in fact, standard templates were approved by the County Law Office to expedite grant/contract processing time. These agreements provide even more specific detail regarding regulatory requirements, e.g. Davis Bacon Act requirements, Scope of Work, and Outcome Performance Measurements and each agreement is further individualized to specify the national objective that the respective project is expected to meet and the documentation that must be collected and maintained to evidence national objective compliance.

In addition to revising grant and contract agreements, the County also requires that sub-recipients that provide direct services to the public develop policies and procedures defining (a) how individuals may grieve denial of service/s, the failure to provide service and/or the manner in which services are provided and (b) how they will be prepared for and respond to emergency situations, including any situation that necessitates an evacuation. The County also developed and implemented an incident reporting policy. The policy describes the types of incidents that each sub-recipient is required to document and review internally, as well as those that must be reported to external entities and the County. It includes specific time frames for reporting and investigating certain incidents. The desired outcome of the implementation of this policy is to raise awareness of problems, to instigate the development of corrective measures to address the identified problems and to minimize the potential for recurrence of similar events in the future. Uniform reporting of incidents also assists the County in identifying trends across programs, producing information that can trigger the development of system-wide preventive strategies.

The County also developed monitoring tools, based on sample survey forms provided by HUD and other funders, which are continually modified based on the experiences of program monitors during the prior fiscal year. The County also developed a client satisfaction survey, which has been utilized mainly in our homeless shelters. The conduct of these surveys has provided the County with much insight into the internal issue of some sub-recipients and, in some cases lead to the discovery of information that might not have otherwise been discovered. Having staff with exclusively fiscal responsibilities has also allowed the County to perform better fiscal monitoring of sub-recipients, to include better oversight of fiscal reporting as well as improved monitoring of internal accounting systems.

The County follows a standard sub-recipient monitoring protocol as follows:

Monitoring Preparation

To prepare for monitoring visits, County staff reviews each sub-recipient's grant/contract application, including the approved project budget; grant/contract agreement; performance and fiscal reports as well as fund requests; correspondence and file notes; previous monitoring reports and audit reports, whenever audit reports exist.

Desk Reviews

Each year, desk reviews are conducted on all formula-funded entitlement programs, as well as state and locally funded programs to assess levels of risk and inform the monitoring process. The County considers such things as the amount of funding received by the sub-recipient, the longevity of the relationship with the County and the sub-recipient's performance history in the context of the current and prior agreements with the County, the stability of the sub-recipient, the

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sub-recipient's record with regard to timeliness and accuracy of reporting, fiscal management ability, etc. From this review, the County can determine whether a sub-recipient is high, medium or low risk. This risk level largely influences how often a sub-recipient is monitored, in what sequence the County's sub-recipients will be monitored during a particular year and perhaps the intensity of each sub-recipient's monitoring inspection. The desk review may also inform the monitoring process to the extent that this review identifies areas or weakness or specific issues that require further investigation.

Site Reviews

The County has a monitoring tool for each activity that is funded, with the understanding that the tool may be adapted to increase or decrease the intensity of the site review and/or to capture certain information, as indicated by the desk review and the various fund sources. The tool includes questions reflective of the following fund sources – CDBG, SHP, ESG, HOME, and our State funds. At a minimum, all grants are monitored according to the CDBG standards for sound financial managements and statistical reporting, with additional questions completed to reflect the particular needs of the other fund sources.

During a monitoring site visit, the County will:

- A. For any site that is frequented by the public, inspect the environment for health and safety violations;
- B. Review documentation to support national objective compliance;
- C. Test for compliance with 2-3 other regulatory requirements, including compliance with applicable citations in applicable OMB Circulars;
- D. Review sub-recipient policies and procedures, particularly those policies and procedures that govern eligibility for services, administration of services and service delivery and assess internal compliance with same.
- E. For programs that are required to maintain files for program participants, review files to assure that these records are kept current and are maintained in an orderly fashion in addition to reviewing the following for compliance with generally accepted standards of conduct and administrative requirements:
 - (1) Documentation of eligibility for service;
 - (2) Evidence of what service/s was/were provided;
 - (3) Evidence that program participants were made aware of all policies and procedures, such as disciplinary policies and grievance policies and procedures, that could affect their participation in the program and/or their ability to receive certain benefits;
 - (4) Evidence that service applicants/recipients provided the appropriate written approvals to allow the sub-recipient to secure or release certain information about them;
 - (5) As appropriate, evidence that service recipients were afforded the opportunity to participate in the development of their service plans; and
 - (5) As appropriate, evidence that service recipients were aware of any documentation placed in their files by the sub-recipient regarding commissions of rule infractions, including disciplinary actions that were instituted, and/or other

negative information about the service applicant/recipient could have a negative impact on the service applicant/recipient.

- F. Review documentation to evidence the sub-recipient's internal monitoring efforts during the project year to determine if there has been appropriate staff supervision and project oversight.
- G. Wherever applicable, conduct a client satisfaction survey.
- H. Assess fiscal management of the grant/contract, to include:
 - (1) Reviewing accounting systems to assure that there are sound internal controls over purchases, cash disbursements and cash receipts, that there is appropriate segregation of duties and proper authorization and approvals of transactions;
 - (2) Reviewing documentation to determine if there is effective control over and accountability for all funds;
 - (3) Reviewing to determine if there is effective control over and accountability for all funds, property and other assets;
 - (4) Reviewing to determine if there has been accurate and complete disclosure of the financial status of the funded project, including all sources and application of funds;
 - (5) Reviewing the accounting system to determine if costs are properly allocated, i.e., if recorded expenditures on the general ledger are separated by funding source;
 - (6) Reviewing to determine if there are time-charging systems that allocate labor costs across program activities and fund sources and that these systems are in compliance with OMB Circular A-122;
 - (7) Reviewing to determine if the sub-recipient maintains proper supporting documentation for all transactions, estimates and calculations; and
 - (8) Reviewing all personnel documentation associated with those staff to be paid for with grant monies to ensure proper administrative oversight and fiscal accountability with grant requirements.

Exit Conferences, Monitoring Reports, Plans of Correction, and Follow-up

Once the site review has been completed, the monitoring team conducts an exit conference with the sub-recipient principals to summarize the findings. At this conference, the sub-recipient will be afforded the opportunity to clarify any outstanding issues, correct any misunderstandings or misinterpretations of the monitors and, perhaps, provide additional documentation to support any contentions of the sub-recipient. If applicable, the sub-recipient may also at this time advise the monitoring team of any steps that the organization might already be taking to address areas of concern. If identified deficiencies are believed to have moderate or severe impact and/or are of repeated or widespread scope, the County may require immediate corrective action. Any verbal imposition of immediate corrective action will be followed with written documentation by the next County working day, signed by either the Department of Planning Director or her designee. If such serious deficiencies identified the need for immediate action, a full monitoring report will be issued within ten County working days.

Except for the serious circumstance described in the paragraph above, the County strives to issue a written report of the results of the monitoring review within forty-five to sixty days of the monitoring exit conference. In some situations, either before or after the full monitoring report

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has been issued, the County may require a follow-up conference with the appropriate representatives of the sub-recipient organization and the Director and/or the Grants Administrator of the Department of Planning. If, in fact, serious problems with sub-recipient management are identified or strongly suspected, the County may also involve the Board of Directors.

The County has developed a monitoring report template that provides for (a) a citation of each regulation, contractual requirement or other standards against which the sub-recipient was monitored, (2) a description of what was tested to assess compliance, (3) a summary of the findings, both favorable and unfavorable, and (3) a description of the directed and/or recommended strategy/strategies for addressing the identified weakness or deficiency, including whether a plan of correction needs to be prepared to address the problem and how long the sub-recipient will be allowed to correct the identified problem. The monitoring report will be issued with a cover letter identifying what actions the County may or will take based on the findings of the monitoring team and any subsequent discussions with the sub-recipient, pursuant to the options defined in the County's monitoring protocol and as set forth in all grant/contract agreements.

In most cases, findings are often administrative in nature and require a corrective action response from the sub-grantee within 30 days. Sub-grantees are instructed to explain in detail how the immediate problem(s) will be addressed and what systems, policies, procedures or other actions will be taken to assure that these problems will not continue or recur in the future. All plans of correction submitted to the County are reviewed by the appropriate members of the monitoring team, the Grants Administrator, Grants Management Specialist and, as indicated, the appropriate Program Coordinator and/or the Agency Budget Specialist. If the plan is unacceptable as submitted, the County may either request that the sub-recipient modify the plan or the County may impose certain revisions. The County will continue to work with the sub-grantee until an acceptable corrective action plan is achieved.

In the case where major health and safety violations are of concern or considerable administrative management issues warrant a more aggressive corrective action plan, the County may chose to involve the sub-grantee's board of directors as well. The County will request a response to the monitoring findings within a shorter time frame and may choose to copy the Board on all monitoring correspondence. Upon receipt of the corrective action plan from the sub-grantee, the County will review the plan to determine its acceptability in the same manner described in the preceding paragraph. Once the plan is acceptable to the County, the plan of correction will be returned to the Chief Executive Officer/Executive Director of the sub-recipient organization with a letter copied to the President of the Board of Directors, indicating approval of the plan, including any revisions or additional requirements of the County.

If the County requires a more aggressive corrective action plan from a sub-grantee, the Grants Administrator and Grants Management Specialist will maintain primary oversight responsibility for follow-up activities. The timing, frequency and intensity of follow-up will be determined on a case-by-case basis. If, during the course of implementing the plan of correction a sub-recipient finds that it is unable to meet any of its obligations, which would include being unable to perform any action within the timeframe indicated, it will be incumbent upon the sub-recipient to

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submit a revised plan for the approval of the County. The revised plan must include an explanation of why the sub-recipient was unable to meet its obligation's. The appropriate County staff will review the revised plan and, if the revised plan is not acceptable, the County may negotiate a compromise with the sub-recipient or begin to impose progressive sanctions. Once a sub-recipient has completely executed its plan of correction to the satisfaction of the County, the County will send a letter to the sub-recipient indicating that all monitoring findings have been cleared.

Other

In addition to conducting formal monitoring, the County will maintain vigilance over grant/contract-funded projects by:

- A. Tracking and approving expenses monthly to ensure costs are consistent with eligible activities. This actually serves as our first-line of desk review.
- B. Routinely tracking receipt of and reviewing routine performance and fiscal reports and following up on identified issues, especially with regard to meeting performance goals;
- C. Routinely reviewing incident reports and entering information about unusual incidents into a database for purposes of identifying trends within a sub-recipient organization and also across the service delivery system to determine if follow-up action, the development of preventative strategies and/or training/technical assistance is indicated;
- D. Convening all program, fiscal and administrative staff (and board members when appropriate), that have interactions with, have information about or otherwise have involvement with sub-recipients, to exchange information and develop coordinated strategies to address identified areas of concern at various points throughout the year.

HOME Monitoring Process

Rental

This section will detail the measures in which the Department of Planning will monitor rental projects for compliance with HOME, federal and local regulations and the process for rent adjustments.

Annual Affordability Review (Rent Roll Review)

The Department of Planning will request from the rental project rent, income and occupancy information on an annual basis. The rent roll from the previous year will be requested (usually around the first quarter of the year) from each project to make sure that the project complies with the affordability requirements.

Annual rent and occupancy information is requested from each project in the form of a rent-roll chart and utility allowance report. The rent-roll chart summarizes each unit's rent and occupancy information into one form. The utility allowance report assists in the

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calculation of the tenant's utility allowance, which is needed to calculate the tenant's gross rent.

Owners must complete and submit the rent roll chart and utility allowance report within the designated time frame.

Each project's rent-roll is reviewed and evaluated for compliance with HOME rental affordability requirements by the following criteria:

- a. Income**
Each tenant's income should fall within the applicable HOME income limits in order to be compliant with HOME regulations.
- b. Gross Rent**
The calculated gross rent of the project's individual units must fall within the HOME rent limits in order to be compliant with HOME regulations.
- c. Number of LOW Rent Units**
A project must have the correct number of "LOW" rent units to be compliant. Units are determined "LOW" if both the income and rent are within the current Low Income and Rent limits published by HUD.
- d. Utilities**
The owner must submit project utility information with the rent roll.

Projects whose utilities are calculated using the standard utility chart (Allowances for Tenant-Furnished Utilities and Other Services / HUD Form 52667) must submit a utility allowance report along with their rent roll.

Owners who initially choose to submit a utility study to the Department of Planning prepared by a certified engineering firm, must provide to the Department of Planning a new utility study for their project every two years OR provide annually a unit utility consumption analysis from their gas and electric provider. A Utility Verification Form must be completed and signed by a representative from the gas and electric provider and included with the submitted unit utility usage analysis, in order for the analysis to be accepted by the Department of Planning.

Submittal of Rental Project Insurance Policy

On an annual basis the owner of the HOME assisted rental unit must submit to the Department a copy of its most recent insurance policy. The insurance policy must name " Baltimore County, Maryland, acting by and through the Department of Planning" as mortgagee / loss payee.

Housing Quality Standards Inspections

Housing Quality Standard (HQS) inspections verify the ongoing physical quality of the total project, its units, and common areas. The project must meet the codes of Section 8 Housing Quality Standards and the federal requirements for lead paint.

HQS Inspections are scheduled for rental projects annually or every two or three years depending on the number of units. Once a date is scheduled with an inspector, the owner or manager must give prior notice of the inspection to the tenants - notifying all tenants living in HOME assisted units of the inspection date and time in writing. This notice must be forwarded to the Department of Planning as well.

a. Attachments

- HQS Informational Sheet

Verification Inspections

Verification Inspections verify the documentation of the information (individual tenant files) submitted by the owners for the Annual Affordability Review, the project's compliance with the other HOME, local and federal regulations and the project's record keeping.

Verification Inspections are scheduled for rental projects annually or every two or three years depending on the number of units. The Department of Planning inspects the program and tenant files of the rental project for the following:

a. Individual Tenant Files

The individual tenant files are examined to verify the documentation of the reported information submitted for the Annual Affordability Review.

DEPARTMENT OF PLANNING examines a sample number of tenant files to determine if the individual tenant file has the appropriate documentation of the following:

- Lease: - Signed, dated, and the expiration date listed,
 - Lease addendum attached,

- Rent: - Subsidy documentation and amount,
 - Contract rent listed on lease and amount,
 - Rent within program limits,

- Income: - Evidence that income was verified by the source
 documentation method, type, date verified, and amount,
 - Household size, race and gender documentation,
 - Income within program limits.

b. The Project as a Whole

The following documents will also be inspected. The owner must not only provide copies of this documentation but also have knowledge of the process pertaining to the required documents.

- Written Selection Policy,
- Waiting List,
- An acceptable lease document with the attached HOME addendum,
- Evidence of Fair Housing,
- An Affirmative Marketing Plan,
- Evidence of the correct method of determining annual income,
- Evidence of approved rent adjustments according to the written agreements.

For projects placed in Temporary Non Compliance due to over income tenants, the following must be provided:

- Evidence that over income tenants pay as rent the lesser of the amount payable by the tenant under State or local law or 30 percent of the family's adjusted income (HOME Final Rule paragraph 92.252(i)(2)).
- Evidence that future vacancies are filled in accordance to HOME rental income and rent requirements in order to correct the non-compliance.

Rent Adjustments (Rent Increases)

Rental projects have an opportunity to increase HOME rents. All increases in HOME rents must be pre-approved by the HOME office.

Only those projects that have complied and were in compliance with the most recent Annual Affordability Review (Rent Roll) and have submitted their Rental Insurance Policy will be eligible to request an increase.

Once the Department of Planning transmits the updated rent information to all project owners and property managers, owners have 2 months or 60 days from the receipt of the new rents to decide if they want to request an increase and submit the necessary information. Requests for rent increases are reviewed and approved on a case-by-case basis.

If there is an approved increase for rent, owners must provide tenants with at least a 60-day written notice prior to the increase. New rents are taken into effect only at lease renewal or with the issue of a new lease (new tenant).

Please Note: Whenever there is a change in the tenant's rent (i.e. rent adjustment), there should either be a new lease or an addendum to the lease signed by the tenant. The new lease or addendum should state the new or adjusted rent.

After the annual review of HOME projects, the Department of Planning notifies owners regarding the status of compliance. If a project is found in non-compliance, the Owner is notified

and given 30 days to get into compliance or provide a reasonable plan to bring the project into compliance within a specified period of time. Failure to bring the project into compliance will result in a termination of the HOME agreement and when appropriate, the Department of Planning will recapture the HOME funds in accordance with the HOME Recapture and Resale provisions.

Homeownership

Homeownership projects receiving HOME funds are subject to monitoring for the period of affordability. While households receiving HOME assistance to purchase a home must meet the appropriate income requirements at the time of assistance, they are not required to maintain income eligibility throughout the period of affordability. However, the Department of Planning monitors to ensure that the household maintains the HOME assisted homeownership unit as its principal residence throughout the period of affordability. Upon providing HOME assistance to the homebuyer, the Department of Planning binds the homeowner with an agreement that specifies the period of affordability and restricts the homebuyer's ability to sell, refinance, or transfer title on a HOME-assisted homeownership unit through deed restriction. In the event any of the aforementioned actions happen, the Department of Planning will recapture the funds according to the HOME regulations and in accordance with written agreement.

Periodically, the Department of Planning will send HOME-assisted homeowners a response card to determine if the HOME-assisted unit is still being occupied as the household's principal residence. The Department of Planning may also use other means, including site inspections to determine if the household is still maintaining the unit as its principal residence. Failure of the household to maintain the unit as its principal residence will result in a recapture of the HOME funds.

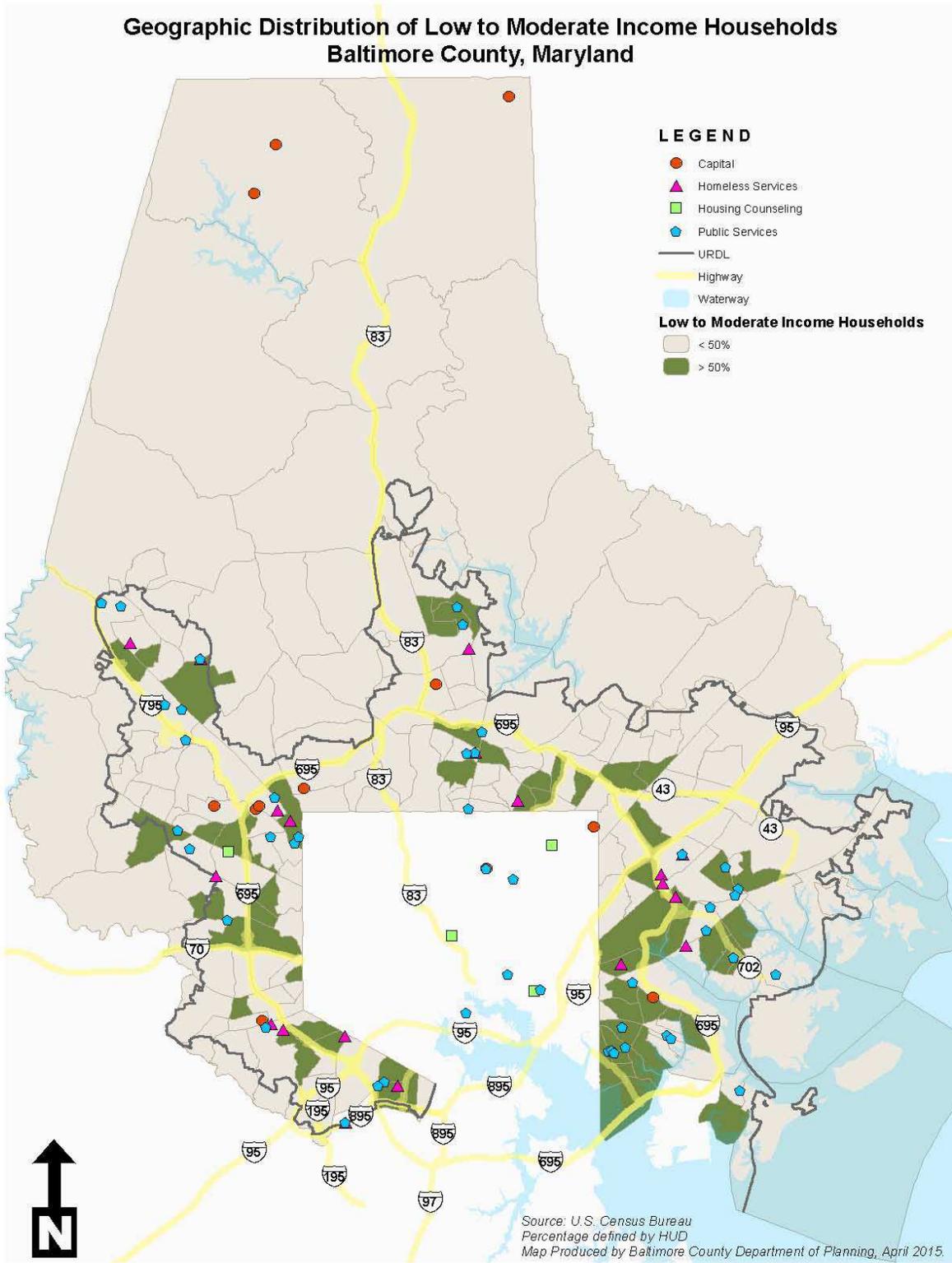
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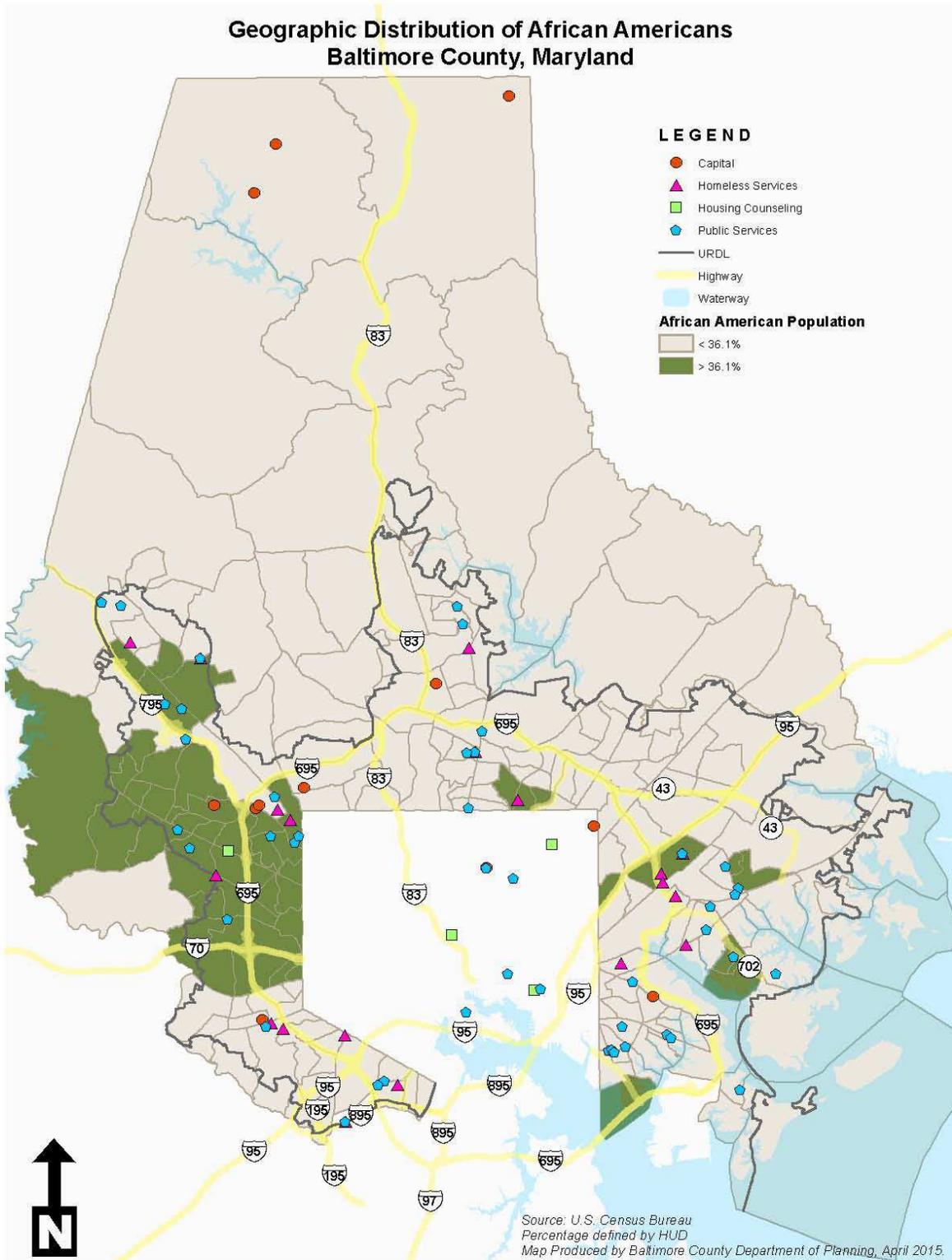
Name	CDBG	HOME	OLD HOME	ESG	OLD ESG	Entitlement Total
Arc of Baltimore	\$38,250	\$0	\$0	\$0	\$0	\$38,250
Baltimore County Department of Health	\$34,428	\$0	\$0	\$0	\$0	\$34,428
CASA de Maryland, Inc.	\$25,000	\$0	\$0	\$0	\$0	\$25,000
CEFM Network	\$22,433	\$0	\$0	\$0	\$0	\$22,433
Commission on Disabilities	\$46,141	\$0	\$0	\$0	\$0	\$46,141
CHAI: Pikesville After School Enrichment	\$25,797	\$0	\$0	\$0	\$0	\$25,797
CHDO Operating Assistance	\$0	\$50,000	\$0	\$0	\$0	\$50,000
CHDO Set Aside	\$0	\$224,198	\$0	\$0	\$0	\$224,198
Creative Kids, Inc. – Cockeysville	\$21,375	\$0	\$0	\$0	\$0	\$21,375
Creative Kids, Inc. – Essex	\$21,375	\$0	\$0	\$0	\$0	\$21,375
Diversified Housing Development, Inc.	\$70,000	\$50,000	\$0	\$0	\$0	\$120,000
Dundalk Youth Services, Inc.	\$23,513	\$0	\$0	\$0	\$0	\$23,513
Emerge, Inc.- ALU	\$47,549	\$0	\$0	\$0	\$0	\$47,549
Episcopal Housing Corporation: N2N Eviction Prevention	\$0	\$0	\$0	\$24,084	\$0	\$24,084
Episcopal Housing Corporation: N2N Rapid Rehousing	\$0	\$0	\$0	\$114,000	\$0	\$114,000
ESG Administration	\$0	\$0	\$0	\$24,611	\$0	\$24,611
Family Crisis Center of Baltimore County, Inc. – Emergency Shelter	\$0	\$0	\$0	\$72,205	\$0	\$72,205
Family Crisis Center of Baltimore County, Inc. – Transitional Shelter	\$22,000	\$0	\$0	\$0	\$0	\$22,000
Family Crisis Center of Baltimore County, Inc. – Victim Advocate Program	\$16,000	\$0	\$0	\$0	\$0	\$16,000
General Administration	\$709,142	\$0	\$0	\$0	\$0	\$709,142
Harbel Housing Partnership	\$90,000	\$40,000	\$0	\$0	\$0	\$130,000
Heroes Helping Heroes	\$22,364	\$0	\$0	\$0	\$0	\$22,364
HOME Program Administration	\$0	\$19,465	\$0	\$0	\$0	\$19,465
House of Ruth of Maryland – Adelante Familia	\$25,650	\$0	\$0	\$0	\$0	\$25,650
HOME Acquisition and Rehab – Rental	\$0	\$600,891	\$350,000	\$0	\$0	\$950,891
HOME Acquisition and Rehab - Ownership	\$0	\$155,100	\$0	\$0	\$0	\$155,100
Housing Opportunities Rehabilitation Program	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Housing Opportunities Rental Acquisition/Rehabilitation Program	\$400,000	\$0	\$0	\$0	\$0	\$400,000
Housing Opportunities Rehab Admin	\$533,741	\$0	\$0	\$0	\$0	\$533,741
Housing Services	\$555,488	\$0	\$0	\$0	\$0	\$555,488
INNterim Housing- Permanent Supportive Housing - INNterim Gardens	\$40,000	\$0	\$0	\$0	\$0	\$40,000

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INNterim Housing - INNterim House	\$87,067	\$0	\$0	\$0	\$0	\$87,067
Jewish Community Services – ALU	\$39,005	\$0	\$0	\$0	\$0	\$39,005
Jewish Community Services	\$50,961	\$0	\$0	\$0	\$0	\$50,961
League for People with Disabilities	\$15,000	\$0	\$0	\$0	\$0	\$15,000
League for People with Disabilities – Project Fit	\$29,994	\$0	\$0	\$0	\$0	\$29,994
Lighthouse, Inc.	\$11,801	\$0	\$0	\$0	\$0	\$11,801
Maryland School for the Blind	\$69,500	\$0	\$0	\$0	\$0	\$69,500
Mosaic Community Services	\$37,442	\$0	\$0	\$0	\$0	\$37,442
Neighborhood Housing Services	\$15,000	\$10,000	\$0	\$0	\$0	\$25,000
Night of Peace Shelter, Inc.	\$31,970	\$0	\$0	\$0	\$0	\$31,970
Penn-Mar Organization, Inc	\$37,320	\$0	\$0	\$0	\$0	\$37,320
Prologue Inc.	\$0	\$0	\$0	\$22,800	\$0	\$22,800
Rebuilding Together Baltimore, Inc.	\$56,327	\$0	\$0	\$0	\$0	\$56,327
St. Vincent de Paul: Front Door at Hannah More - Rapid Rehousing	\$0	\$0	\$0	\$70,457	\$97,933	\$168,390
Settlement Expense Loan Program	\$0	\$400,000	\$0	\$0	\$0	\$400,000
Southeast CDC	\$15,000	\$30,000	\$0	\$0	\$0	\$45,000
Turnaround, Inc. – Trauma Therapy	\$16,000	\$0	\$0	\$0	\$0	\$16,000
Turnaround, Inc. – Emergency Shelter	\$38,667	\$0	\$0	\$0	\$0	\$38,667
United Ministries – Prospect Place	\$40,000	\$0	\$0	\$0	\$0	\$40,000
YWCA Permanent Supportive Housing	\$41,090	\$0	\$0	\$0	\$0	\$41,090
Award:	\$3,627,120	\$1,494,654	\$0	\$328,157	\$0	\$5,449, 931
Program Income:	\$300,000	\$85,000	\$0	\$0	\$0	\$385,000

Maps of Proposed Projects





Appendix

Summary of Citizen Comments on the Action Plan

Baltimore County held two public hearings to provide for citizen input into projects included in the Action Plan. In addition to the public hearings, the County solicited comments via its website, a press release resulting in Patch distribution, paid advertising, and the Department of Planning newsletter. Written comments were received via email and/or hard copy submission between April 13 and May 13, 2015. The following summaries are a compilation of both verbal and written comments received and cover identified needs as well as areas in which Baltimore County will continue to develop additional ideas and strategies for the future. Comments received through May 13, 2015 helped shape the final version of the Plan and will continue to be reviewed and considered as deemed appropriate throughout the Action Plan period.

The first public hearing was held on December 11, 2014. A list of organizations attending can be found in the *Managing the Process* section of this Plan (page 10). The attendees expressed the following comments/desires regarding services to be provided in Baltimore County in Fiscal Year 2016.

Participants said the following:

- State level funding means more burden on locals for Fair Housing.
- Don't silo issues and challenges. Can't talk about affordable housing without talking workforce development. Substance abuse impacts everything. Look at big picture connections.
- All issues connect. Fund projects where you hit more than one goal, look for groups with partnerships—housing and workforce development. County then should invest funding in these types of services. Place-based strategies around community development are critical to sustaining communities.
- Drastic need for family housing that is accessible and affordable for 15-20% AMI level. All services are important, but without shelter families can't get good education or eat. Need to, also, provide opportunities to live in better neighborhoods w/ jobs, lack of food desserts. Next cycle, family housing in opportunity areas and be physically accessible housing for those with disabilities.
- Must include working with young people. So many negative things happen if they don't receive positive experiences in youth. Programs infusing positive development in families and youth. Afterschool gap is so critical and services are so needed. Decisions youth make impact them and society into adulthood. Critical they have services.
- Appreciate County adding \$ to budget for homeless outreach. This year, their program lost 12 people [died on the streets]. That shows critical need for services.
- Help Baltimore County develop plan with measurable outcomes and goals. Need to set goals for developers on accessible goals and hold developers and County to those development goals over next 5, 10, 15 years.
- [Homeless Services] Roundtable open to everyone and extend invitation to everyone in room to get behind low-income housing in Baltimore County for homeless and other non-homeless population.

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- Latino need growing in County. Wants to work with County population more.
- Need shift in attitude from top-down—County Council, staff, advocates then perhaps developers of affordable housing will not push out projects. Be with one voice rather than fear.
- Resources for community building and leadership. Need services at community development level to help people come together.
- Need more promotion of shelters. People want to help, but no clue how to help. More networking of churches to help those in need.
- County immigrants don't know that their relationship situation is domestic violence. Need to work to get the word out among immigrant populations.
- Chronic underrepresented is the transgender population. This is an emerging need in front-line organizational development.
- Don't forget "invisible" low-income kids in higher end areas. Mystique still that Baltimore County is not needy. More resources in school and more afterschool programs in needy populations.
- Need workforce development for kids aging out of foster care, homeless youth aging out. Looking for partnerships in meeting workforce and post high school educational needs of these youth.
- EARN grants and industry partnerships. CCBC is interested in working in partnership with organizations in the room. CCBC can help with skills to get jobs for affordable housing.

One written statement was submitted at the December public hearing by The Maryland Food Bank. The statements reads as follows:

The Maryland Food Bank has seen an increased need for food assistance across the state which has brought increases in operational expenses as we strive to meet the need. In Baltimore County alone, there are 100,080 people who are food insecure. This means that 12.4 percent of the Baltimore County population is uncertain of where they will get their next meal. For children, the percentage is even higher with 17.6 percent of children, or 31,190 children in Baltimore County, struggling with where they will get food they need to grow and thrive.

The reality is that 47 percent of food-insecure individuals in Baltimore County do not qualify for federal or state food assistance, yet do not make enough money to overcome food insecurity. Last year, we distributed more than 6 million pounds of food to Baltimore County residents in need, which is the equivalent of 5 million meals. This is more than a 63 percent increase in distribution when compared to FY13. Baltimore County is our second highest county across the state for distribution behind Baltimore City.

The portrayal of hunger impacting only a small group of already-disenfranchised individuals is, quite simply inaccurate. In the last five years, Maryland's high cost of living – couples with the rampant trend of underemployment – has resulted in thousands of working Baltimore County residents struggling with food insecurity for the first time. Many of them, once donors of the Maryland Food Bank, are now turning to us for help.

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With increased support from the Baltimore County Department of Planning, we can distribute more food to those who are slipping through the public safety net. The first step to developing healthy communities in Baltimore County is to ensure that all residents have regular access to enough health food.

The draft Action Plan was available on the County's website and in the public libraries. The public comment period for the Action Plan began April 13, 2015 and all oral and written comments submitted by May 13, 2015 are summarized in this document.

The second public hearing was held on May 6, 2015. Attendees included: TO BE UPDATED - Lisa Coleman (Baltimore County Office of Housing), Kenneth Stratemeyer (Baltimore County Office of Housing), Michael Bullis (The Image Center), , Barbara Donohoe (Baltimore County Department of Health), Nezia Munezara Kubwayo (Night of Peace Family Shelter), Shele Halgerson (United Ministries), Robyn Clark (Baltimore County Inspections), Susan Tannenbaum (Maryland Legal Aid), Ann Lembo (Maryland Legal Aid), Colleen Mahony (Department of Planning), Greg Countess (LAB), Aimee Bollinger Smith (Baltimore County Department of Social Services), Shannon Snow (Episcopal Housing Corporation), Mary Blake (Jewish Community Services), Patrick Williams (Baltimore County), Nkechi Animashaun (Department of Planning), Jackie Cornish (Department of Planning), Marcia Williams (Department of Planning), Sue Bull (Department of Planning), Hal Franklin (Department of Planning), Karen Edsell, Andrea Van Arsdale (Department of Planning), Liz Glenn (Department of Planning), Marsha Parham (Baltimore County Office of Housing).

Elizabeth Glenn, Deputy Director of the Baltimore County Department of Planning, called the hearing to order and explained the purpose of the meeting – to receive public comments on the County's Annual Action Plan and the County's Public Housing Plan. The Action Plan was funded with federal funds (CDBG, HOME, ESG) as well as some state and county sources.

Oral Comments

Oral comments were received from ?? speakers and ?? of those speakers also entered written testimony from the hearing. All speakers comments are summarized below:

Elizabeth Glenn asked if there were any additional speakers. There were none and so Ms. Glenn told all present that they could still submit written comments through May 13, 2015.

Written Comments

Baltimore County Department of Planning received ?? written comments on the Action Plan. These comments were received on or before May 13, 2015. The following comments were submitted via email/hard copy by:

Comment 1 -

Comment 2 -

Comment 3 -

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Comment 4 -

Comment 5 -

2016 Action Plan - Emergency Solutions Grant (ESG) Funding

ESG Program Specific Requirements – FY '16

1. Standard policies and procedures for evaluating individuals' and families' eligibility for assistance under Emergency Solutions Grant:

Policy: A caseworker or staff will provide an initial assessment of all potential recipients receiving services under ESG. Eligibility is based on the applicant's present income or his/her potential to obtain sufficient income over a 12-month period. Income may include public benefits including SSI, SSDI, TCA, and Child Support. For those applicants receiving homeless assistance, applicants must be homeless at the time of application residing either in shelter, on the street, or under the new rule, homeless within 14 days, exiting an institution within 90 days, or a victim of domestic violence or sexual assault.

2. Standards for targeting and providing essential services related to street outreach:

Prologue, Inc. provides Street Outreach services to those experiencing homelessness Baltimore County. Referrals for such services are received by the Department of Social Services Screening unit; Department of Planning; homeless shelters and mental health service providers. Once identified and located, outreach workers meet clients where they are living, develop rapport, assess needs and assist clients in accessing mainstream resources and housing options.

3. Policies and procedures for admission, diversion, referral, and discharge by emergency shelters and transitional housing programs assisted under ESG, including standards regarding length of stay, if any, and safeguards to meet the safety and shelter needs of special populations; and individuals who have the highest barriers to housing and are likely to be homeless the longest:

All clients entering shelter and transitional housing are referred through Baltimore County Department of Social Services Homeless Screening Unit. Once assessed, referrals are made. During the assessment process, an attempt to divert clients away from shelter through referrals to housing programs and mainstream resources as well assistance with connection to family and friends, are made.

Discharge from shelters and transitional housing programs vary throughout the County. Shelter stay is limited to 90 days and up to two years for transitional. Shelter staff and caseworkers meet monthly with all clients to determine needs and prioritize those clients most in need of housing.

Baltimore County shelters and transitional housing programs maintain policies including rules and regulations in order to ensure the safety of all clients including special populations and individuals with the highest barriers to housing.

4. Policies and procedures for assessing, prioritizing and reassessing individuals and families' needs for essential services related to emergency shelter:

All shelter residents receive case management services to assess current needs and develop a service plan. This plan details goals for the client including access to mainstream resources and benefits, employment, health care, and housing. Case workers meet with clients at least monthly to determine progress and reassess goals. Client success is prioritized based on completion of goals.

5. Policies and procedures for coordination among emergency shelter providers, essential services providers, homelessness prevention providers, and rapid re-housing assistance providers and mainstream service and housing providers:

Policy: The Baltimore County CoC Homeless Roundtable is comprised of 5 subcommittees that address each of the above noted areas. The committee membership is made up of representatives from all of the above-mentioned service areas. The committees are Housing, Mainstream Resources, Coordinated Intake, Outreach/Prevention and Data/PIT Management.

The Roundtable has created bi-laws for the group as a whole. Each committee has established a purpose statement, goals, and action steps for the coming year. Each committee meets monthly and is charged with designing and implementing new and improved practices in each area.

In an effort to collaboratively design and implement strategies and programs to address homeless service needs in Baltimore County, the Roundtable structure includes the following committees:

1. Executive Committee (membership is made up of sub-committee chairs and members-at-large)
2. Housing Committee
3. Coordinated Assessment Committee
4. Rapid Re-housing Committee
5. Data Management/PIT Committee

The Homeless Roundtable membership is made up of homeless service providers, faith community leaders, concerned citizens, County agency representatives, community colleges, foundations, health institutions, and recipients of services. This body serves to consult with and direct the Collaborative Applicant on funding and planning decisions for Emergency Solution Grant (ESG), Supportive Housing Program (SHP), and Shelter Plus Care (SPC) funds.

6. Policies and procedures for determining and prioritizing which eligible families and individuals will receive homelessness prevention assistance and which eligible families and individuals will receive rapid re-housing assistance:

Policy: Both homeless prevention and rapid re-housing program are offered. Upon initial screening and assessment of clients through funded non-profits, Department of Social Services and The Department of Planning, a determination is made to provide either homeless prevention in the form of financial assistance to avoid eviction, assistance with utility arrears, assist with first month's rent, or rapid re-housing assistance in the form of tenant-based rental assistance. Homeless prevention eligibility requires a formal notice of eviction or utility cut off notice as well as proof of income. To be eligible for rapid re-housing, participants must be eighteen years or older, have adequate income whether from employment or benefits, or be in job-training/education that is likely to result in self-sufficiency within 12 months. If in job training/education, the participant must also have a sufficient source of income to pay their portion of the rent and living expenses. All participants/tenants will be responsible for full payment of rent once assistance ends. All participants are required to receive case management for the full year of assistance, attend financial management and budgeting classes within the first 3 months of receiving assistance and if necessary, participate in workforce development programs.

7. Standards for determining the share of rent and utilities costs that each program participant must pay, if any, while receiving homelessness prevention or rapid re-housing assistance:

Policy: Once the applicant is found eligible for a service, the level of assistance or subsidy as well as additional expenses such as utility costs will be determined based on the household income and the cost of the monthly rent. Applicants and the members of their household must provide the necessary documentation and verification to make that determination and have an ongoing obligation to update that information as their income or household make-up changes.

8. Standards for determining how long a particular program participant will be provided with rental assistance and whether and how the amount of that assistance will be adjusted over time:

Policy: Rental assistance offered through the ESG provides either a maximum of 12 months of assistance to an eligible participant or one-time assistance to avoid eviction. Assistance is intended to help the participant sustain current housing by addressing rental arrears or transition to self-sufficiency with the ability to live independently and make full rental payments at the end of 12 months when long-term rental assistance ends. The amount of assistance will be adjusted only in the case of income changes.

9. Standards for determining the type, amount, and duration of housing stabilization and/or relocation services to provide a program participant, including the limits, if any, on the homelessness prevention or rapid re-housing assistance that each participant may receive, such as maximum amount of assistance, maximum number of months the program participant receives assistance; or the maximum number of times the program participant may receive assistance:

Policy: Homeless Prevention determination. All participants will receive initial housing stabilization and relocation services in the form of assessment and goal planning. Prevention assistance is limited to one-time per year and ranges from \$250-6,000. Clients receiving rapid re-housing are required to engage in monthly case management to include home visits and bi-annual re-certification conferences for the duration of the one year of rapid re-housing assistance.

10. Centralized or Coordinated Assessment System:

The Coordinated Assessment Committee of the Homeless Roundtable is focused on enhancing and further developing the coordination of services for the homeless among shelters, essential services, prevention providers, mainstream resources and housing providers. Currently, the Baltimore County Screening Unit is responsible for all screening, assessment and referrals of homeless individuals for shelter and transitional housing. Once referred, individual shelters conduct an intake, and case managers are assigned who work with residents to connect them to the above-mentioned services. Through the work of the committee, the Roundtable has established a system of care that includes utilizing HMIS to determine eligibility through the newly created eligibility module. This data is used to connect clients to appropriate services immediately upon entering shelter ensuring faster access to case management, service planning, mainstream resources and housing.

11. Process for Making Sub-awards:

In partnership with the Baltimore County Homeless Roundtable, Baltimore County will use its existing processes for making sub-awards. At minimum, all interested parties must develop a scope of work and complete the Baltimore County Application for Financial Assistance. Applications will be reviewed by a review committee comprised of members who are not associated with any of the applicant organizations. Review committees will consist of County staff and private citizens. Review committees will make a first round of recommended awards to the Department of Planning. Approved award recommendations will be sent to the Baltimore County Grants Review Committee and then the Baltimore County Council for final approval.

12. Homeless Participation:

Baltimore County Department of Planning, in collaboration with The CoC Homeless Roundtable and Baltimore County Communities for the Homeless, has developed a 15-member consumer advisory board that serves as an advisory committee to the Roundtable. Comprised of formerly homeless and/or currently homeless individuals, the consumer advisory board provides feedback on the progress of the County's 10-year plan to end homelessness as well as plans to utilize new funding, such as ESG, to offer Rapid Rehousing. The board adopted a new structure for the Consumer Advisory Council and will elect officers this year.

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13. Performance Standards:

The following performance standards are proposed for the Department of Planning ESG funded programs:

Provision of Services:

75% of enrolled clients will receive case management services, as it will be a requirement for receiving rental assistance.

Determination of Risk:

100% of applicants will be assessed and determined to be most at-risk of homelessness and remaining homeless using a pre-determined assessment tool.

Length of Stay:

65% of enrolled clients will remain housed for 1 year.

Employment:

45% of employed clients will maintain employment.

Access to Mainstream Resources:

65% of enrolled clients will gain access to mainstream resources.

Homelessness Reduction:

Number of sheltered and street homelessness will be reduced by 12%

Reduction of Homeless Length of Stay:

Length of homelessness for 100 individuals will be reduced by 90 days

14. Consultation with the Continuum of Care

The lead agency, Baltimore County Department of Planning, upon notice of Emergency Solution Grant fund availability, informs the County CoC Decision-making body, the Homeless Roundtable, of the new funding. The group meets monthly. As needed, the group reviews funding opportunities and makes decisions about funding allocations. The Executive Committee along with the lead agency, Department of Planning, was designated to design the performance standards for activities funded by ESG and present those standards for approval to the Roundtable membership. Additionally, the Data Management committee, Executive Committee and lead agency develop the funding, policies and procedures for the operation and the Homeless Management Information System (HMIS).

Glossary

Affordable Housing. Affordable housing is generally defined as housing where the occupant is paying no more than 30 percent of gross income for gross housing costs, including utility costs.

AIDS and Related Diseases. The disease of acquired immunodeficiency syndrome or any conditions arising from the etiologic agent for acquired immunodeficiency syndrome.

Alcohol/Other Drug Addiction. A serious and persistent alcohol or other drug addition that significantly limits a person's ability to live independently.

Area of Low-Income Concentration. Areas identified by census block groups where at least 39% of the households have an income that is less than 80% of the area median income as defined by the 1990 U.S. Census.

Area of Minority Concentration. Areas identified by census tracts where at least 40% of the population who reside within the census tract are identified as minority households as defined by the U.S. Census.

Areas of Opportunity. Areas with: poverty level below 10%, employment opportunities, schools performing at or above the statewide median, unemployment below the statewide median, access to transportation, public amenities, minority concentration less than 27%, and a low percentage of assisted housing.

Assisted Household or Persons. For the purpose of identification of goals, an assisted household or person is one that during the period covered by the annual plan will receive benefits through the Federal funds, either alone or in conjunction with the investment of other public or private funds. The program funds providing the benefit(s) may be from any funding year or combined funding years. A renter is benefited if the person takes occupancy of affordable housing that is newly acquired, newly rehabilitated or newly constructed, and/or receives rental assistance through new budget authority. An existing homeowner is benefited during the year if the home's rehabilitation is completed. A first-time homebuyer is benefited if a home is purchased during the year. A homeless person is benefited during the year if the person becomes an occupant of transitional or permanent housing. A non-homeless person with special needs is considered as being benefited, however, only if the provision of supportive service is linked to the acquisition, rehabilitation, or new construction of a housing unit and/or the provision of rental assistance during the year. Households or persons who will benefit from more than one program activity must be counted only once. To be included in the goals, the housing unit must, at a minimum, satisfy the HUD Section 8 Housing Quality Standards (see 24 CFR section 882.109).

Chronically Homeless. Chronically homeless refers to an individual or a family who is homeless and lives or resides in a place not meant for human habitation, a safe haven or in an emergency shelter and has either been homeless in one of those places continuously for at least one year or on at least four separate occasions in the last three years. Additionally, the individual or, in the case of families, the adult head of household or minor head of household if no adult is present, must have a disabling condition, including a diagnosable substance use disorder, serious

mental illness, developmental disability, post-traumatic stress disorder, cognitive impairments resulting from a brain injury, or chronic physical illness or disability, including the co-occurrence of two or more of those conditions.

Committed. Generally means there has been a legally binding commitment of funds to a specific project to undertake specific activities.

Community Conservation Areas. Areas in which over 90% of the County's population live and which are largely built out and have a "well established physical and social structure" that should be maintained. Protecting and strengthening these communities is one of the major goals of the 1989-2000 Baltimore County Master Plan, which also identifies and describes a set of "Growth Management" areas that range from Urban Centers to Agricultural Preservation Areas. All land in the County falls into one of these non-overlapping categories.

Consolidated Plan. The Consolidated Plan is the document that is submitted to HUD that serves as the comprehensive housing affordability strategy, community development plan, and submissions for funding under any of the Community Planning and Development formula grant programs.

Cost Burden Greater Than 30%. The extent to which, gross housing costs, including utility costs, exceed 30 percent of gross income, based on data published by the U.S. Census Bureau.

Cost Burden Greater Than 50% (Severe Cost Burden). The extent to which, gross housing costs, including utility costs, exceed 50 percent of gross income, based on data published by the U.S. Census Bureau.

Disabling Condition. For the purposes of chronic homelessness, a disabling condition is a diagnosable substance abuse disorder, serious mental illness, developmental disability, or chronic physical illness or disability, including the occurrence of two or more of these conditions. A disabling condition limits an individual's ability to work or perform one or more activities of daily living.

Disabled Household. A household composed of one or more persons at least one of whom is an adult (a person of at least 18 years of age) who has a disability. A person shall be considered to have a disability if the person is determined to have a physical, mental or emotional impairment that: (1) is expected to be of long-continued and indefinite duration, (2) substantially impeded his or her ability to live independently, and (3) is of such a nature that the ability could be improved by more suitable housing conditions. A person shall also be considered to have a disability if he or she has a developmental disability as defined in the Developmental Disabilities Assistance and Bill of Rights Act (42 U.S.C. 6001-6006). The term also includes the surviving member or members of any household described in the first sentence of this paragraph who were living in an assisted unit with the deceased member of the household at the time of his or her death.

Economic Independence and Self-Sufficiency Programs. Programs undertaken by Public Housing Agencies (PHAs) to promote economic independence and self-sufficiency for

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participating families. Such programs may include Project Self-Sufficiency and Operation Bootstrap programs that originated under earlier Section 8 rental certificate and rental voucher initiatives, as well as the Family Self-Sufficiency program. In addition, PHAs may operate locally developed programs or conduct a variety of special projects designed to promote economic independence and self-sufficiency.

Elderly Household. For HUD rental programs, a one or two person household in which the head of the household or spouse is at least 62 years of age.

Elderly Person. A person who is at least 62 years of age.

Existing Homeowner. An owner-occupant of residential property who holds legal title to the property and who uses the property as his/her principal residence.

Extremely Low-Income Households. Household whose income is between 0 and 30 percent of the median income for the area, as determined by HUD with adjustments for smaller and larger households, except that HUD may establish income ceilings higher or lower than 30 percent of the median for the area on the basis of HUD's findings that such variations are necessary because of prevailing levels of construction costs or fair market rents, or unusually high or low household incomes.

Family. See definition in 24 CFR 812.2 (The National Affordable Housing Act definition required to be used in the CHAS rule differs from the Census definition). The Bureau of Census defines a family as a householder (head of household) and one or more other persons living in the same household who are related by birth, marriage or adoption. The term "household" is used in combination with the term "related" in the CHAS instructions, such as for Table 2, when compatibility with the Census definition of family (for reports and data available from the Census based upon that definition) is dictated (See also "Homeless Family").

Family Self-Sufficiency (FSS) Program. A program enacted by Section 554 of the National Affordable Housing Act which directs Public Housing Agencies (PHAs) and Indian Housing Authorities (IHAs) to use Section 8 assistance under the rental certificate and rental voucher programs, together with public and private resources, to provide supportive services, to enable participating families to achieve economic independence and self-sufficiency.

First-Time Homebuyer. An individual or family who has not owned a home during the three-year period preceding the HUD-assisted purchase of a home that must be used as the principal residence of the homebuyer, except that any individual who is a displaced homemaker (as defined in 24 CFR 92) or a single parent (as defined in 24 CFR 92) may not be excluded from consideration as a first-time homebuyer on the basis that the individual, while a homemaker or married, owned a home with his or her spouse or resided in a home owned by the spouse.

FmHA. The Farmers Home Administration, or programs it administers.

For Rent. Year round housing units, which are vacant, and offered/available for rent (U.S. Census definition).

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For Sale. Year round housing units that are vacant and offered/available for sale only (U.S. Census definition).

Frail Elderly. An elderly person who is unable to perform at least 3 activities of daily living (i.e., eating, dressing, bathing, grooming, and household management activities). (See 24 CFR 889.105.)

Group Quarters. Facilities providing living quarters that are not classified as housing units (U.S. Census definition). Examples include prisons, nursing homes, dormitories, military barracks, and shelters.

Hoarding. An irrational need to accumulate unnecessary objects that adversely affects quality of life.

HOME. The HOME Investment Partnerships Program, which is authorized by Title II of the National Affordable Housing Act.

Homeless Family. Family that includes at least one parent or guardian and one child under the age of 18, a homeless pregnant woman, or a homeless person in the process of securing legal custody of a person under the age of 18.

Homeless Individual. An unaccompanied youth (17 years or younger) or an adult (18 years or older) without children.

Homeless Children and Youth. Unaccompanied person less than 25 years of age who lacks a fixed, regular, and adequate nighttime residence, including those who are sharing the housing of other persons due to loss of housing, economic hardship, or a similar reason.

Household. One or more persons occupying a housing unit (U.S. Census definition). See also "Family".

Housing Problems. Households with housing problems include those that: (1) occupy units meeting the definition of Physical Defects; (2) meet the definition of overcrowded; and (3) meet the definition of cost burden greater than 30%.

Housing Unit. An occupied or vacant house, apartment, or a single room (SRO housing) that is intended as separate living quarters (U.S. Census definition).

HUD. The U.S. Department of Housing and Urban Development

Institutions/Institutional. Group quarters for persons under care or custody (U.S. Census definition).

Large Related. A household of 5 or more persons, which includes at least one person, related to the householder by blood, marriage or adoption.

Lead-Based Paint Hazard. Any condition that causes exposure to lead from lead-contaminated dust, lead-contaminated soil, lead-contaminated paint that is deteriorated or present in accessible surfaces, friction surfaces, or impact surfaces that would result in adverse human health effects as established by the appropriate Federal agency (Residential Lead-Based Paint Hazard Reduction Act of 1992 definition).

LEED. The Leadership in Energy and Environmental Design (LEED) Green Building Rating System, developed by the U.S. Green Building Council, provides a suite of standards for environmentally sustainable construction. LEED certification is obtained after submitting an application documenting compliance with the requirements of the rating system as well as paying registration and certification fees. Certification is granted solely by the Green Building Council responsible for issuing the LEED system used on the project. Different LEED versions have varied scoring systems based on a set of required "prerequisites" and a variety of "credits" in the six major categories. In LEED for Homes there are 136 possible points and buildings can qualify for four levels of certification:

- **Certified** – 45+ points
- **Silver** – 60+ points
- **Gold** – 75+ points
- **Platinum** – 90 + points

LIHTC. Low-Income Housing Tax Credit (Federal definition).

Low-Income. Households whose incomes are between 30% and 50% of the median income for the area, as determined by HUD, with adjustments for smaller and larger families, except that HUD may establish income ceilings higher or lower than 50% of the median for the area on the basis of HUD's findings that such variations are necessary because of prevailing levels of construction costs or fair market rents, or due to unusually high or low family incomes. (This term corresponds to low- and moderate-income households in the CDBG Program.)

NOTE: HUD income limits are updated annually and are available from local HUD offices.

Moderate Income. Households whose incomes are between 50% and 80% of the median income for the area, as determined by HUD, with adjustments for smaller or larger families, except that HUD may establish income ceilings higher or lower than 80% of the median for the area on the basis of HUD's findings that such variations are necessary because of prevailing levels of construction costs or fair market rents, or due to unusually high or low family incomes. (This definition is different than that used for the CDBG Program.)

Modest Housing. As provided annually by the U.S. Department of Housing and Urban Development, HOME financing eligibility limits that define 95% of the median purchase price for an area and the maximum amount a unit can cost and still be considered modest and affordable housing. As of January 1, 2007, HUD set that limit for a one-unit home in Baltimore County at \$362,790. A first-time homebuyer utilizing HOME funds for closing cost assistance, down-payment or mortgage write-down assistance towards the purchase of a home in Baltimore

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County, must purchase a home that costs less than this designated amount. The purchase price of the home is recorded in each individual case file.

Non-Elderly Household. A household, which does not meet the definition of an Elderly Household, as defined above.

Non-Homeless Persons with Special Needs. Includes elderly persons, frail elderly persons, persons with AIDS, disabled families, and families participating in organized programs to achieve economic self-sufficiency.

Non-Institutional. Group quarters for persons not under care or custody (U.S. Census definition).

Occupied Housing Unit. A housing unit that is the usual place of residence of the occupant(s).

Other Household. A household of one or more persons that does not meet the definition of a Small Related Household, Large Related Household or Elderly Household.

Other Income. Households whose incomes exceed 80% of the median income for the area, as determined by the Secretary and with adjustments for smaller and larger families.

Other Low-Income. Households whose incomes are between 51% and 80% of the median income for the area, as determined by HUD, with adjustments for smaller and larger families, except that HUD may establish income ceilings higher or lower than 80% of the median for the area on the basis of HUD's findings that such variations are necessary because of prevailing levels of construction costs or fair market rents, or due to unusually high or low family incomes. (This term corresponds to "moderate-income" in the CDBG Program.)

Other Vacant. Vacant Year Round Housing Units that are not For Rent or For Sale. This category could include Vacant Awaiting Occupancy or Held.

Overcrowded. A housing unit containing more than one person per room (U.S. Census definition).

Owner. A household that owns the housing unit it occupies (U.S. Census definition).

Physical Defects. A housing unit lacking a complete kitchen or bathroom (U.S. Census definition).

Primary Housing Activity. A means of providing or producing affordable housing - such as rental assistance, production, rehabilitation or acquisition - that will be allocated significant resources and/or pursued intensively to address a particular housing need. (See also, "Secondary Housing Activity")

Priority Funding Areas. Existing communities and places where local governments want State investment to encourage and support economic development and new growth. In addition, Priority Funding Areas area areas that are also planned for new residential communities which

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will be served by water and sewer systems and meet density standards. Counties may designate areas as Priority Funding Areas if they meet guidelines for intended use, availability of plans for sewer and water systems, and permitted residential density.

Project-Based (Rental) Assistance. Rental assistance provided for a project and not to a specific tenant. Tenants receiving project-based rental assistance give up the right to that assistance upon moving from the project.

Public Housing CIAP. Public Housing Comprehensive Improvement Assistance Program.

Public Housing MROP. Public Housing Major Reconstruction of Obsolete Projects.

Rent Burden Greater Than 30% (Cost Burden). The extent to which gross rents, including utilities, exceed 30% of gross income, based on data published by the U.S. Census Bureau.

Rent Burden Greater Than 50% (Severe Cost Burden). The extent to which gross rents, including utilities, exceed 50% of gross income, based on data published by the U.S. Census Bureau.

Rental Assistance. Rental assistance payments provided as either project-based rental assistance or tenant-based rental assistance.

Renter. A household that rents the housing unit it occupies, including units rented for cash and units occupied without cash payment or rent (U.S. Census definition).

Renter Occupied Unit. Any occupied housing unit that is not owner occupied, including units rented for cash and those occupied without payment of cash rent.

Secondary Housing Activity. A means of providing or producing affordable housing - such as rental assistance, production, rehabilitation or acquisition - that will receive fewer resources and less emphasis than Primary Housing Activities to address a particular housing need. (See also, "Primary Housing Activity")

Section 215. Section 215 of Title II of the National Affordable Housing Act. Section 215 defines "affordable" housing projects under the HOME program.

Service Needs. The particular services identified for special needs populations, which typically may include transportation, personal care, housekeeping, counseling, meals, case management, personal emergency response, and other services to prevent premature institutionalization and assist individuals to continue living independently.

Severe Cost Burden. See "Cost Burden Greater Than 50%."

Severe Mental Illness. A serious and persistent mental or emotional impairment that significantly limits a person's ability to live independently.

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Sheltered. Families and persons whose primary nighttime residence is a supervised publicly or privately operated shelter, including emergency shelters, transitional housing for the homeless, domestic violence shelters, residential shelters for runaway and homeless youth, and any hotel/motel/apartment voucher arrangement paid because the person is homeless. This term does not include persons living doubled up or in overcrowded or substandard conventional housing. A facility that offers permanent housing is not a shelter, and its residents are not homeless.

Small Related. A household of two to four persons that includes at least one person related to the householder by birth, marriage, or adoption.

Substandard Condition and not Suitable for Rehabilitation. Dwelling units that are in such poor condition as to be neither structurally nor financially feasible for rehabilitation.

Substandard Condition but Suitable for Rehabilitation. Dwelling units that do not meet standard conditions but are both financially and structurally feasible for rehabilitation. This does not include units that require only cosmetic work, correction of minor livability problems, or maintenance work.

Substantial Amendment. A major change in an approved housing strategy. It involves a change to the five-year strategy, which may be occasioned by a decision to undertake activities or programs inconsistent with that strategy.

Substantial Rehabilitation. Rehabilitation of residential property at an average cost for the project in excess of \$25,000 per dwelling unit.

Supportive Housing. Housing, including Housing Units and Group Quarters that has a supportive environment and includes a planned service component.

Supportive Service Need in FSS Plan. The plan that Public Housing Authorities administering a Family Self-Sufficiency program are required to develop to identify the services they will provide to participating families and the source of funding for those services. The supportive services may include child care; transportation; remedial education or education for completion of secondary or post secondary schooling; job training, preparation and counseling; substance abuse treatment and counseling; training in homemaking and parenting skills; money and household management; counseling in homeownership; job development, placement and follow-up assistance after placement; and other appropriate services.

Supportive Services. Services provided to residents of supportive housing for the purpose of facilitating the independence of residents. Some examples are case management, medical or psychological counseling, supervision, childcare, transportation, and job training.

Sustainability. Meeting the needs of the present without compromising the ability of current and future generations to meet their own needs.

Sustainable or Green Housing. Housing that is *market-competitive* that can *blend in to the neighborhood*. The housing must be *affordable to the householder*. Affordability must also

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continue throughout the expected life of the tenancy. Housing quality and housing affordability must continue over the housing's expected useful life (typically 30-50+ years). Utilization of energy efficiency, water conservation, improvement of indoor air quality, usage of materials with low volatile organic compounds, stormwater management techniques that reduce run-off, and usage of landscaping that requires less fertilizers and infrequent watering.

Tenant-Based Rental Assistance. A form of temporary (up to 24 months) rental assistance in which the assisted tenant may move from a dwelling unit with a right to continued assistance. The assistance is provided for the tenant, not for the project.

Total Vacant Housing Units. Unoccupied, Year Round Housing Units (U.S. Census definition).

Unsheltered. Families and individuals whose primary nighttime residence is a public or private place not designed for or ordinarily used as, a regular sleeping accommodation for human beings (e.g., streets, parks, and alleys).

Vacant Awaiting Occupancy or Held. Vacant Year Round Housing Units that have been rented or sold and are currently awaiting occupancy, and vacant Year Round Housing Units that are held by owners or renters for occasional use (U.S. Census definition).

Vacant Housing Unit. Unoccupied Year Round Housing Units that are available or intended for occupancy at any time during the year.

Very Low-Income. Households whose incomes do not exceed 30% of the median area income for the area, as determined by HUD, with adjustments for smaller and larger families, and for areas with unusually high- or low-incomes or where needed because of prevailing construction costs or fair market rents. (This term corresponds to “low-income households” in the CDBG Program.)

Visitability. Changing home construction practices so that virtually all new homes--whether or not designated for residents who currently have disabilities--offer a few specific features that make the home easier for people who develop a mobility impairment to live in and visit.

Worst-Case Needs. Unassisted, very low-income renter households who pay more than half of their income for rent and live in seriously substandard housing or have been involuntarily displaced (includes homeless people).

Year Round Housing Units. Occupied and Vacant Housing Units intended for year round use (U.S. Census definition). Housing units for seasonal or migratory use are excluded.

Minority Concentration in Baltimore County, Maryland

Concentration of Minority Population, Baltimore County, Maryland

Regional Planning District	Census Tract 2010	% Minority	% Black
Arbutus	4301.01	51.50%	34.04%
Cockeysville/Timonium	4085.06	52.95%	35.02%
Cockeysville/Timonium	4085.07	52.48%	24.47%
Dundalk	4213	78.72%	71.60%
Essex	4505.03	65.36%	55.74%
Essex	4505.04	68.50%	60.53%
Essex	4511	52.68%	45.77%
Lochearn	4012	77.03%	70.40%
Lochearn	4023.02	92.55%	86.49%
Lochearn	4023.03	91.52%	85.90%
Lochearn	4023.04	95.71%	91.51%
Lochearn	4023.05	81.23%	77.59%
Lochearn	4023.06	92.29%	85.44%
Lochearn	4023.07	91.51%	84.79%
Lochearn	4024.03	94.04%	90.67%
Lochearn	4024.04	95.78%	91.19%
Lochearn	4024.05	86.98%	78.39%
Lochearn	4024.06	92.74%	85.10%
Lochearn	4024.07	74.76%	67.32%
Middle River	4514.01	67.25%	44.94%
Middle River	4514.02	51.30%	37.97%
Overlea	4409	54.53%	44.69%
Overlea	4410	79.12%	73.90%
Pikesville	4034.02	51.44%	43.52%
Randallstown	4025.03	87.16%	82.38%
Randallstown	4025.04	87.62%	82.40%
Randallstown	4025.05	93.08%	87.77%
Randallstown	4025.06	87.52%	80.60%
Randallstown	4025.09	74.64%	61.77%
Randallstown	4026.02	83.81%	76.53%
Randallstown	4026.03	81.09%	74.19%
Randallstown	4026.04	87.21%	81.60%
Randallstown	4031	69.46%	65.07%
Randallstown	4032.01	89.63%	84.04%
Randallstown	4032.02	91.52%	87.62%
Randallstown	4033	51.82%	40.11%
Randallstown	4924.01	83.33%	75.02%
Randallstown	4924.02	63.06%	49.94%
Reisterstown	4041.02	51.27%	36.38%
Reisterstown	4042.01	56.64%	38.74%
Reisterstown	4042.02	67.23%	48.85%
Reisterstown	4044.03	54.66%	39.44%
Rossville	4407.01	61.32%	43.55%
Rossville	4408	50.44%	28.62%
Security	4011.01	77.68%	65.85%
Security	4011.02	83.68%	71.00%
Security	4013.01	78.00%	71.01%
Security	4013.02	85.06%	81.17%
Security	4015.04	63.50%	40.52%
Security	4015.05	65.73%	44.99%
Security	4015.06	85.96%	71.30%
Security	4015.07	84.03%	57.96%
Towson	4914.01	88.85%	82.96%
Towson	4914.02	65.59%	59.49%

Source:
2000
Census

Source: U.S. Census Bureau, Summary File 1, May 2012.

**Table 3A
Summary of Specific Annual Objectives**

Obj #	Specific Objectives	Sources of Funds	Performance Indicators	Expected Number	Outcome/Objective*
	Rental Housing Objectives				
DH	Use federal, state, and local funds to preserve and create affordable rental housing for low-to-moderate-income persons including homeless and non-homeless special needs (including elderly and people with disabilities.)	CDBG, HOME, State funds, State Low Income Tax Credits, and Payments in Lieu of Taxes (PILOT's)	Housing Units	285 / year during the Consolidated Plan period for a total of 1000 units across the five years.	Decent Housing/ Accessibility/A vailability
	Owner Housing Objectives				
DH	Provide closing cost loans for low-to-moderate income first time homebuyers purchasing homes in the Community Conservation Areas.	HOME, State funds for closing costs and downpayment assistance	Housing Units	80/year during Consolidated Plan period for a total of 400 units.	Decent Housing/ Accessibility, Availability, & Affordability
DH	Provide funding for rehabilitation and emergency repairs to ensure a suitable living environment for low-to-moderate income owner occupants.	CDBG	Housing Units	40/year during Consolidated Plan period for a total of 530 units.	Decent Housing Sustainability and Suitable Living Environment Sustainability
DH	Support the availability and the affordability of homeownership opportunities for low- to moderate- income persons through strategic investment of HOME funds.	HOME	Housing Units	5/year during Consolidated Plan period for a total of 25 units.	Decent Housing/ Affordability
DH	Provide operating support to nonprofit agencies that provide homebuyers education and housing counseling services to low to moderate-income persons.	CDBG, HOME	Individuals Counseled	5718 /year during Consolidated Plan period for a total of 28,590.	Decent Housing Availability and Affordability
	Homeless Objectives				
SL	Use federal, state, and local	CDBG, ESG,	Homeless	1892	Suitable

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	funds to provide emergency shelter and transitional housing for homeless people.	State and County funds	people with access to emergency shelter and/or transitional housing.	people/year during Consolidated Plan period for a total of 7,915 people.	Living Environment Accessibility
SL	Provide health and mental health screening and basic health care to individuals who are homeless	CDBG, federal SHP, and state and county funds	Homeless people with access to health screening and basic health care.	500 people /year for a total of 3485 people during the Consolidated Plan period.	Suitable Living Environment Sustainability
SL	Provide access to supportive services for people who are homeless or at risk of being homeless – such as mental health counseling, case management, food services, substance abuse counseling.	ESG, CDBG, state and local funds	Homeless people or those at risk of becoming homeless with access to supportive services.	3747 people /year during Consolidated Plan period for a total of 30,755 people.	Suitable Living Environment Availability
SL	Provide access to housing for people who are homeless by providing funds for security deposits and first month's rent to permit a homeless family to move into its own apartment.	ESG	Households receiving funds to prevent homelessness.	242/year during Consolidated Plan period for a total of 110 people.	Suitable Living Environment Affordability
SL	Provide access to supportive services for people who are homeless or at risk of being homeless by providing eviction prevention funds.	ESG, ESG	Households receiving eviction prevention funds to prevent homelessness.	2,695/year during Consolidated Plan period for a total of 10,355 people.	Suitable Living Environment Affordability
S.L. D.H.	Use federal and local funds for victims of domestic violence to ensure a suitable living environment and access to decent housing.	CDBG, local funds	Individuals Served	400/year during Consolidated Plan period for a total of 1,500 people.	Decent Housing and Suitable Living / Sustainability and Availability and Accessibility

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	Special Needs Objectives				
DH	Use federal, state, and local funds to preserve and create affordable housing for people with disabilities.	CDBG, HOME, state and local funds	Housing Units	30/year during Consolidated Plan period for a total of 100 units.	Decent Housing Availability / Accessibility
DH	Use federal, state and local fund to preserve owner-occupied housing for people with disabilities.	CDBG, HOME, PILOTs, state and local funds	Housing Units	5/year during Consolidated Plan period for a total of 25 units.	Decent Housing Availability / Accessibility
D.H.	Use federal funds to make improvement and modifications to privately-owned rental housing to ensure accessible, affordable housing for people with disabilities.	CDBG	Housing Units	2-3/year during Consolidated Plan period for a total of 50 units.	Decent Housing Availability/ Accessibility / Affordability
D.H.	Use federal funds to provide for rehabilitation and emergency repairs for low income people with disabilities served in group homes.	CDBG	Service Agency Owned Group Homes	7/year during Consolidated Plan period for a total of 50 units.	Decent Housing Availability / Accessibility
DH.	Use federal, state, and local funds to preserve and create affordable rental housing for low-income elderly people.	HOME, PILOTs	Housing units	80/year during Consolidated Plan period for a total of 400 units.	Decent Housing Affordability
DH	Provide funding for rehabilitation and emergency repairs to low to moderate income elderly homeowners to ensure a suitable living environment.	CDBG	Housing Units	10-20/year during Consolidated Plan period for a total of 150 units.	Decent Housing Affordability, Suitable Living Environment Sustainability

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	Community Development Objectives				
SL	Use sustainable building materials and techniques in affordable housing projects to improve the suitability of the living environment, affordability of maintaining decent housing, and promote sustainability in the design and construction of affordable housing.	CDBG	A sustainable design plan.	All Section 215 units	Suitable Living Environment Sustainability
SL DH	Provide operating assistance to Community Housing Development Organizations (CHDO) to increase capacity and sustainability of community-based housing development organizations.	HOME	Number of CHDOs assisted.	2-3 CHDOS per year during the Consolidated Plan period.	Decent Housing Affordability, Suitable Living Environment Sustainability
	Infrastructure Objectives				
SL	Improving public infrastructure in low-to-moderate-income communities to ensure a suitable living environment.	CDBG	Number of infrastructure projects.	1 project/year during Consolidated Plan period for a total of 5 projects.	Suitable Living Environment/ Accessibility and Availability

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	Services to Persons with Disabilities				
SL-1.4	Increasing the accessibility of public access facilities and promoting a suitable living environment by removing architectural barriers in non-residential settings.	CDBG	Increased number of people with disabilities with access to public facilities as a result of removing architectural barriers.	1897/year during Consolidated Plan period for a total of 250 people.	Suitable Living Environment Accessibility/A availability
SL-1.4	Increasing the accessibility of public facilities and promoting a suitable living environment by removing architectural barriers in residential settings.	CDBG	Increased number of people with disabilities with access to public facilities as a result of removing architectural barriers.	19/year during Consolidated Plan period for a total of 250 people.	Suitable Living Environment Accessibility/A availability
	Public Facilities Objectives				
SL-1.5	Maintaining the availability and accessibility to emergency and transitional housing for homeless people.	CDBG, ESG, local funds	Number of homeless people with access to available emergency and shelter.	1593 people/year during Consolidated Plan period for a total of 7305 people.	Suitable Living Environment Accessibility/A availability
	Public Services Objectives				
SL-1.6	Increasing accessibility and availability of public and private resources and public services to underserved populations, including immigrants, minorities, homeless and chronically homeless people, people with disabilities, people with special needs including elderly, and people living with HIV/AIDS.	CDBG, ESG	Number of underserved people receiving public services and/or access to private resources.	4609 people/year during Consolidated Plan period for a total of 43,125 people.	Suitable Living Environment / Availability and Accessibility
SL-3.3	Improving the suitability of the living environment by increasing community capacity and strengthening community-based organizations.	CDBG	Number of community based organizations with access to technical	3-5 organizations/year during Consolidated Plan period for a total of 15-20	Suitable Living Environment / Sustainability

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			assistance.	organizations.	
SL-3.4	Increasing the suitability of the living environment by expanding the capacity of faith-based institutions to deliver community-based services.	CDBG and local funds	Provide access to funding for faith-based institutions.	Fund 3-5 faith-based organization per year for a total of 15-20 faith-based agencies in Consolidated Plan period.	Suitable Living Environment / Sustainability
S.L.	Use federal and local funds to provide substance abuse prevention and counseling services to ensure a suitable living environment.	CDBG, local funds	Individuals Served	1180/year during the Consolidated Plan period for a total of 2900.	Suitable Living / Sustainability and Availability and Accessibility
S.L.	Use federal and local funds for victims of domestic violence to ensure a suitable living environment.	CDBG, local funds	Individuals Served	720 people/year for a total of 1500 during the Consolidated Plan period.	Suitable Living / Sustainability and Availability and Accessibility
EO	Increase the availability and accessibility of services that promote economic opportunities, including access to job training, adult basic education, classes in English for Speakers of Other Languages, and workforce development opportunities.	CDBG and local funds	Number of people with access to services that promote accessibility to economic opportunity .	3124 people/year during Consolidated Plan period for a total of 15,185 people.	Economic Opportunity Accessibility/A vailability
EO	Increase the accessibility and availability of public services and activities that promote economic opportunities for low and moderate income persons.	CDBG and local funds	Number of public services available and accessible to low and moderate income people.	2836 people/year during Consolidated Plan period for a total of 14,180 people.	Economic Opportunity Accessibility/A vailability
EO	Provide access to affordable childcare to increase access to economic opportunity.	CDBG and local funds	Number of low income parents with access to affordable childcare.	56 year during Consolidated Plan period for a total of 280 people.	Economic Opportunity Affordability

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SL EO	Use federal and local funds to provide access to afterschool/tutoring and supportive services to low – to moderate income youth and their families for the purpose of ensuring a suitable living environment and future economic opportunity.	CDBG	Individuals Served	919 people/year during Consolidated Plan period for a total of 12,900 people.	Suitable Living and Economic Opportunity / Availability and Accessibility / Sustainability
	Other Objectives				
	Develop a regional fair housing plan based on recommendations from the Analysis of Impediments to Fair Housing Choice.	CDBG	Plan Development		Suitable Living Environment
	Partner with fair housing education and advocacy groups, government agencies and neighboring jurisdictions to ferret out discriminatory practices and remove impediments to fair housing.	CDBG	Affirmatively Furthering Fair Housing		Suitable Living Environment
	Provide funding to qualified organizations for services or activities that reduce or eliminate barriers to fair housing choice in Baltimore County.	CDBG	Organizations funded.	2-5 organizations/year during Consolidated Plan period for a total of 10-25 organizations.	Decent Housing and Suitable Living Environment / Availability/ Accessibility and Affordability

***Outcome/Objective Codes**

	Availability/Accessibility	Affordability	Sustainability
Decent Housing	DH-1	DH-2	DH-3
Suitable Living Environment	SL-1	SL-2	SL-3
Economic Opportunity	EO-1	EO-2	EO-3

**Table 3B
ANNUAL AFFORDABLE HOUSING COMPLETION GOALS**

Grantee Name: Baltimore County Program Year: 2014	Expected Annual # of Units To Be Completed	Actual Annual # of Units Completed	Resources used during the period			
			CDBG	HOME	ESG	HOPWA
BENEFICIARY GOALS	(Sec. 215 Only)					
Homeless households	12		<input type="checkbox"/>	X	<input type="checkbox"/>	<input type="checkbox"/>
Non-homeless households	233		X	X	<input type="checkbox"/>	<input type="checkbox"/>
Special needs households	102		X	X	<input type="checkbox"/>	<input type="checkbox"/>
Total Sec. 215 Beneficiaries*	347		X	X	<input type="checkbox"/>	<input type="checkbox"/>
RENTAL GOALS	(Sec. 215 Only)					
Acquisition of existing units	60		<input type="checkbox"/>	X		<input type="checkbox"/>
Production of new units	150		<input type="checkbox"/>	X		<input type="checkbox"/>
Rehabilitation of existing units	75		X	X	<input type="checkbox"/>	<input type="checkbox"/>
Rental Assistance	0		<input type="checkbox"/>	<input type="checkbox"/>		<input type="checkbox"/>
Total Sec. 215 Affordable Rental	285		X	X	<input type="checkbox"/>	<input type="checkbox"/>
HOME OWNER GOALS	(Sec. 215 Only)					
Acquisition of existing units	6		<input type="checkbox"/>	X		
Production of new units	0		<input type="checkbox"/>	X		
Rehabilitation of existing units	40		X	X		
Homebuyer Assistance	50		<input type="checkbox"/>	X		<input type="checkbox"/>
Total Sec. 215 Affordable Owner	96		X	X	<input type="checkbox"/>	<input type="checkbox"/>
COMBINED RENTAL/OWNER GOALS	(Sec. 215 Only)					
Acquisition of existing units	66		<input type="checkbox"/>	X		<input type="checkbox"/>
Production of new units	150		<input type="checkbox"/>	X		<input type="checkbox"/>
Rehabilitation of existing units	115		X	X	<input type="checkbox"/>	<input type="checkbox"/>
Rental Assistance	0		<input type="checkbox"/>	X		<input type="checkbox"/>
Homebuyer Assistance	50		<input type="checkbox"/>	X		<input type="checkbox"/>
Combined Total Sec. 215 Goals*	381		X	X	<input type="checkbox"/>	<input type="checkbox"/>
OVERALL HOUSING GOALS (Sec. 215 / Other Affordable Housing)						
Annual Rental Housing Goal	285		X	X	<input type="checkbox"/>	<input type="checkbox"/>
Annual Owner Housing Goal	96		X	X	<input type="checkbox"/>	<input type="checkbox"/>
Total Overall Housing Goal	381		X	X	<input type="checkbox"/>	<input type="checkbox"/>

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